

1996 Annual Report
of the Town of
Merrimack, New Hampshire



*Special 250th Anniversary
Edition*

Dates to Remember

April 1, 1997	All property, both real and personal, assessed to owner of record this date.
April 8, 1997	Town and School Election Day.
April 15, 1997	Last day to file current use applications per RSA 79-A:5. Last day for filing exemptions for elderly, blind, handicapped and tax-exempt properties, and for special assessment of residences in industrial or commercial zone per RSA 75:11. Timber Tax Report of Cut due.
May 1, 1997	Dog licenses expire.
June 30, 1997	Fiscal year ends.
July 1, 1997	Fiscal year begins. Last day to pay first installment on 1997 property taxes without interest penalty.
December 1, 1997	Last day to pay final installment on 1997 property taxes without interest penalty.
March 1, 1998	Last day for veterans to file permanent application for tax exemption (green card). Applies only to those who have not previously applied to Merrimack per RSA 72:33. Last day for filing applications for elderly, blind or handicapped exemptions.
April 1, 1998	All property, both real and personal, assessed to owner of record this date.
April 15, 1998	Last day to file Current Use applications per RSA 79-A:5. Last day for filing applications for tax-exempt properties and for special assessment of residences in industrial or commercial zone per RSA 75:11. Timber Tax Report of Cut due.
May 1, 1998	Dog licenses expire.

**Annual Report
of the Town Officers
of
Merrimack, New Hampshire
for the fiscal year ending
June 30, 1996**

On the cover: In celebration of Merrimack's 250th Anniversary, the townspeople have left a commemorative gift by their generous donations; the Merrimack Community Bandstand in Abbey Griffin Park.

This annual report was printed by Bedford Print & Copy Center, Bedford, New Hampshire.

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Introduction

This annual report tells of the government happenings during Merrimack's 250th year as a Town. This information has been compiled by your local public officials to serve as a permanent record of the past year.

At Town Meeting in May 1995, the voters of Merrimack adopted the provisions of RSA 40:13 which requires official ballot voting on all issues before the Town. Passage of this law has changed the Annual Town Meeting from May to March beginning in 1997. RSA 40:13 mandates a full day in April be dedicated solely to voting on Town business.

Because it can be amended at the March Town Meeting, the Merrimack Town Warrant has not been printed in this report. However, to conform with State law, the warrant has been published in local newspapers and posted in public places. After Town Meeting, an accurate warrant will be printed, posted, and distributed prior to voting in April.

We hope that you will enjoy this special edition of the annual report which includes a brief history of each department and historical pictures.

We welcome your questions and comments regarding any of the information contained in this report. Please contact us or our staff at 424-2331.

The Merrimack Board of Selectmen

Robert R. Morrill, Chairman
Finlay C. Rothhaus, Vice Chairman
D.L. Chris Christensen
Robert J. L'Heureux
Carolyn G. Whitlock



In Memory



FREDERICK G. AHERNS
September 23, 1915 - March 25, 1996

A former resident of New York, he was employed at Kollsman Instruments. He moved to Merrimack in 1975 when Kollsman Instruments built its Merrimack plant. Certified by the American Kennel Club, he became a judge for cocker spaniels. He and his wife, Helen, bred 14 champion cocker spaniels.

Fred served as a seven-term New Hampshire House Representative, ending his last term in 1994. He served as vice-chairman of the House Ways and Means Committee, and as a Merrimack Selectman from March 1979 - May 1983.

Fred is survived by his wife, Elizabeth Helen (Wright) Ahrens of Merrimack; and one cousin, Edward Memmen of Merrimack.

In Memory

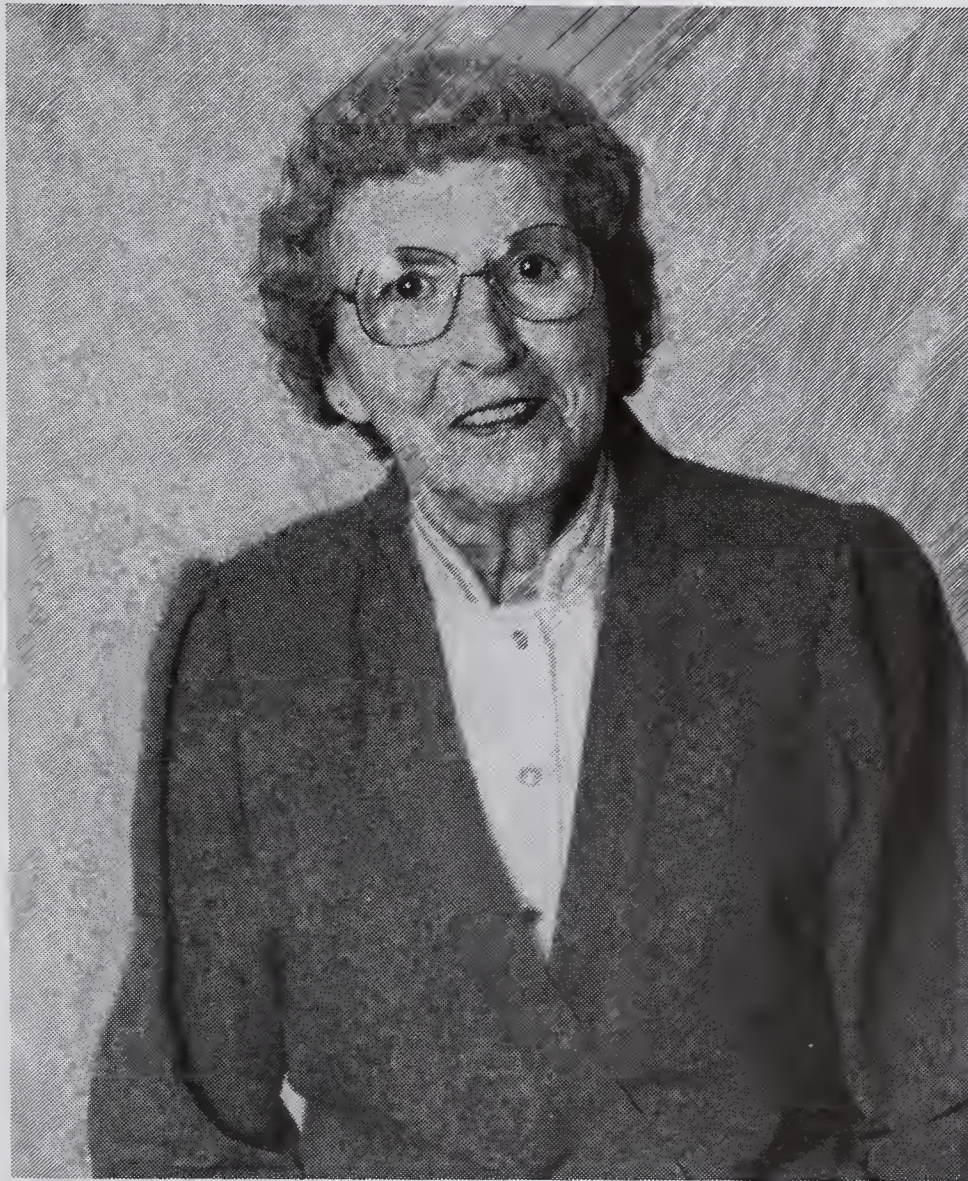


JAMES H. FOGG
November 15, 1948 - May 3, 1996

Born and educated in Dexter, Maine, he came to the Merrimack area in the late 1960's. Jim became employed by the Town of Merrimack on October 15, 1975, serving as an Operator II at the Waste Water Treatment Facility. On October 19, 1995, Jim was publically recognized by the Board of Selectmen for serving 20 years as an employee of the town. His dedication and devotion to duty had a valuable effect of efficiency and morale to this community and will be greatly missed by all those who knew him.

Jim is survived by his wife, Michelle M. (Chenard) Fogg; four sons and two daughters-in-law; three daughters; six grandchildren; his mother, Idella Fogg of Nashua; brothers; sisters; and several nieces, nephews and cousins.

In Memory



MILDRED F. MORRILL
1906 - 1996

Born in Candia, she attended Candia schools before moving to Merrimack, where she was graduated from McGaw Normal Institute. Having joined the Rebekah's at age 19, she was a past noble grand from 1936-1937 and from 1966-1968 of the former Puritan Rebekah Lodge 85 of Reeds Ferry. She also was a past district deputy president of the New Hampshire Rebekah Assembly where she received the Decoration of Chivalry. Mildred was a member of several organizations, including the American Legion Auxilliary.

During World War II, she took a civil service job as an assistant clerk and stenographer in Nashua. She was also employed for the State Division of Motor Vehicles in Concord, and later employed by the Town of Merrimack in various positions: Clerk of Merrimack Municipal Court, Town Treasurer, Deputy Town Clerk and Secretary to the Board of Selectmen.

Mildred is survived by her husband of 31 years, Philip R. Morrill of Manchester; a stepson, Robert Morrill; three stepdaughters, Gwen Higgins, Marjory Ridlon, and Louise Petelle; 16 step-grandchildren; 23 step-great-grandchildren; nieces; nephews; and cousins.

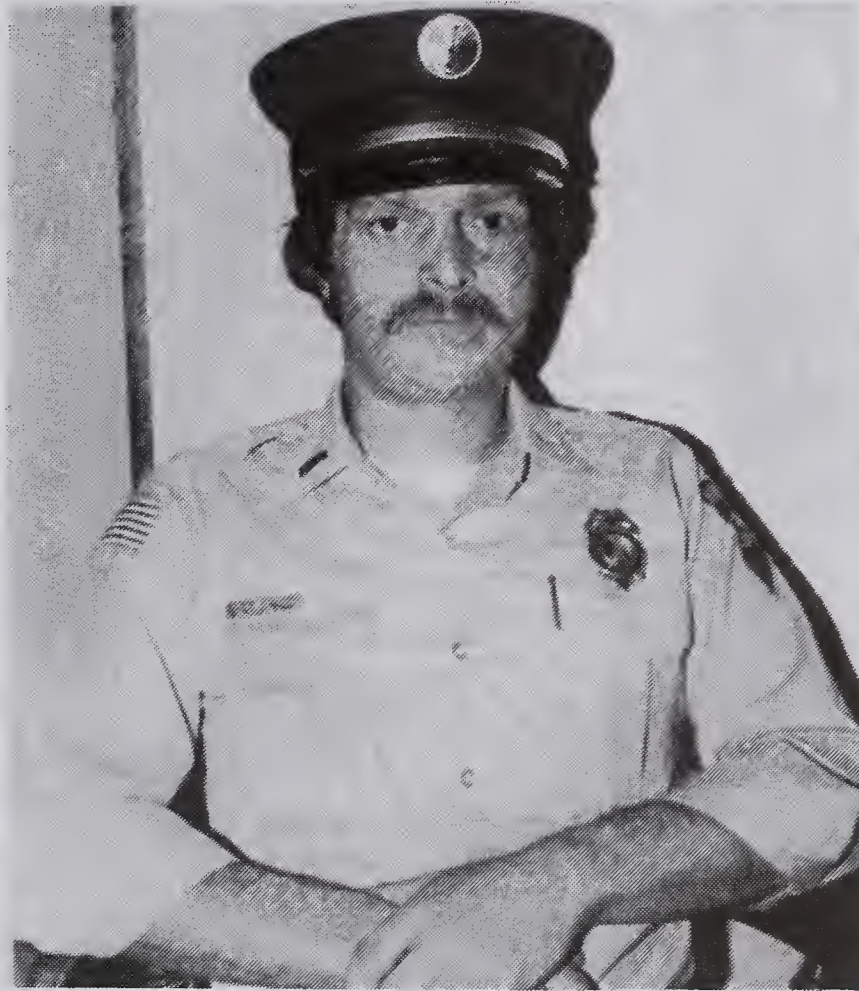
In Retirement



JOSEPH M. COMER
June 1972 - July 1996

Joe started with the Fire Department as a volunteer firefighter in June 1972, and was hired full time in May 1974. Joe was promoted as the departments first full time Fire Inspector in February 1974. In 1979, Joe was Acting Deputy Chief, and in October was appointed as Deputy Chief. Joe served this department and the community as its primary Fire Prevention Officer for twenty-two dedicated years. In retirement, Joe is still an asset to the fire service serving as the Town's Code Enforcement Officer.

In Retirement



JAMES A. HALL
May 1971 - June 1996

Jim started with the Fire Department as a volunteer firefighter in May 1971 and became a permanent firefighter in November 1971. Jim was promoted to Lieutenant in 1975 and to Captain in 1988. Captain Hall served the Town and its Fire Department for twenty-five years. On October 17th, Jim was publically recognized by the Board of Selectmen for serving 25 years of dedicated service to the Town. Jim was very dedicated to the safety of the firefighters under his command and always provided a high level of care in protecting life and property from fire.

In Retirement



JOYCE BROWN PURINTON
April 1972 - December 1996

Joyce Brown Purinton was employed at the Merrimack Public Library from April 1972 until her retirement in December 1996. Joyce was the library historian in addition to her many other jobs during her 24 years of dedicated service to the community.

She and her husband have retired to Edgewater, Florida

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION

MS-7

61 So. Spring St., P.O. Box 1122
Concord, NH 03302-1122
(603) 271-3397



BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED
THE PROVISIONS OF RSA 32:14 THROUGH 24

BUDGET OF THE TOWN

OF Merrimack, N.H.

Appropriations and Estimates of Revenue for the Ensuing Year January 1, _____ to December 31, _____ or
for Fiscal Year From July 1, 1997 to June 30, 1998

IMPORTANT: Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address above.

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

Budget Committee: (Please sign in ink)

Date February 12, 1997

Thomas M. [Signature]
Rosemary H. [Signature]
John L. [Signature]
K. J. [Signature]

Stacy [Signature]
Rosemary [Signature]
[Signature]

Acct. No.	PURPOSE OF APPROPRIATIONS (RSA 31:4)	Warr Art. #	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year 1995-96	SELECTMEN'S APPROPRIATIONS FOR ENSUING FISCAL YEAR		BUDGET COMMITTEE'S APPROPRIATIONS FOR ENSUING FISCAL YEAR	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
GENERAL GOVERNMENT			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4130-4139 Executive								
4140-4149 Election,Registration & Vital Statistics		11	27,275	13,242	21,304	0	21,304	0
4150-4151 Financial Administration								
4152 Revaluation of Property		11	156,077	166,017	171,547	0	171,547	0
4153 Legal Expense		11	93,000	91,574	93,000	0	93,000	0
4155-4159 Personnel Administration								
4191-4193 Planning & Zoning		11	130,514	106,426	117,633	0	117,633	0
4194 General Government Buildings		11	198,784	168,284	197,939	0	197,939	0
4195 Cemeteries								
4196 Insurance								
4197 Advertising & Regional Assoc.								
4199 Other General Government		11	819,855	873,573	868,775	0	868,775	0
PUBLIC SAFETY			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4210-4214 Police		11	2,453,326	2,195,920	2,462,202	0	2,466,202	0
4215-4219 Ambulance		11	276,420	281,666	283,296	0	289,296	0
4220-4229 Fire		11	1,974,292	1,868,461	1,949,610	0	1,949,610	0
4240-4249 Building Inspection		11	131,019	66,252	158,346	0	158,346	0
4290-4298 Emergency Management		11	8,693	6,259	9,628	0	9,628	0
4299 Other Public Safety (including Communications)		11	241,015	241,106	237,619	0	237,619	0
HIGHWAYS AND STREETS			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4311-4312 Administration & Highways & Streets		11	1,708,026	1,672,673	1,763,952	0	1,763,952	0
4313 Bridges								
4316-4319 Street Lighting & Other		11	213,913	237,719	261,779	0	261,779	0

Acct. No.	PURPOSE OF APPROPRIATIONS (RSA 31:4)	Warr Art. #	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year 1995-96	SELECTMEN'S APPROPRIATIONS FOR ENSUING FISCAL YEAR		BUDGET COMMITTEE'S APPROPRIATIONS FOR ENSUING FISCAL YEAR	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
SANITATION			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4321-4323 Administration & Solid Waste Collection								
4324-4325 Solid Waste Disposal & Cleanup		11	402,950	376,128	408,449	0	408,449	0
4326-4329 Sewage Collection & Disposal & Other		11	2,336,929	2,042,205	2,286,637	0	2,286,637	0
WATER DISTRIBUTION & TREATMENT			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4331-4332 Adminjstration & Water Services		11	43,300	42,427	45,000	0	45,000	0
4335-4339 Water Treatment, Conservation & Other								
ELECTRIC			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4351-4352 Administration & Generation								
4353 Purchase Costs								
4354 Electric Equipment Maintenance								
4355-4359 Other Electric Costs								
HEALTH								
4411-4414 Administration & Pest Control								
4415-4419 Health Agencies & Hospitals & Other		11	72,495	70,495	72,495	0	72,495	0
WELFARE			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4441-4442Administration & Direct Assistance		11	125,000	50,505	73,663	0	73,663	0
4444 Intergov.Welfare Payments								
4445-4449 Vendor Payments & Other								
CULTURE & RECREATION			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4520-4529 Parks & Recreation		11	474,376	564,636	512,026	0	512,026	0
4550-4559 Library		11	680,602	650,797	707,820	0	707,820	0

4583 Patriotic Purposes								
Acct No.	PURPOSE OF APPROPRIATIONS	Warr Art. #	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year 1995-96	SELECTMEN'S APPROPRIATIONS FOR ENSUING FISCAL YEAR		BUDGET COMMITTEE'S APPROPRIATIONS FOR ENSUING FISCAL YEAR	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
4589 Other Culture & Recreation		11	40,500	26,411	41,565	0	41,565	0
CONSERVATION			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4611-4612 Administration & Purchases of Natural Resources								
4619 Other Conservation		11	16,565	13,194	14,539	0	14,539	0
4631-2 REDEVELOPMENT & HOUSING		11	208,473	202,081	209,466	0	209,466	0
4651-9 ECONOMIC DEVELOPMENT		11	6,600	0	5,100	0	5,100	0
DEBT SERVICE			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4711 Princ.- Long Term Bonds & Notes		11	1,329,470	1,288,941	1,356,941	0	1,356,941	0
4712 Interest-Long Term Bonds & Notes		11	578,529	658,081	491,867	0	491,867	0
4723 Interest on TANS		11	15,000	0	5,000	0	5,000	0
4790-4799 Other Debt Service		11	400	0	0	0	0	0
CAPITAL OUTLAY			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4901 Land & Improvements		11	300,000	0	0	0	0	0
4902 Machinery, Vehicles & Equipment		11	226,295	213,156	320,414	0	320,414	0
4903 Buildings		11	195,616	97,414	179,879	0	179,879	0
4909 Improv.Other Than Buildings		11	270,200	349,990	266,675	0	266,675	0
OPERATING TRANSFERS OUT			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4912 To Special Revenue Fund								
4913 To Capital Projects Fund								
4914 To Enterprise Fund								
Sewer-								
Water-								
Electric-								

Year 1997-98

Budget of the Town of

Merrimack Page 3 of 6 MS-7

Acct No.	PURPOSE OF APPROPRIATIONS (RSA 31:4)	Warr Art. #	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year 1995-96	SELECTMEN'S APPROPRIATIONS FOR ENSUING FISCAL YEAR		BUDGET COMMITTEE'S APPROPRIATIONS FOR ENSUING FISCAL YEAR	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
4915	To Capital Reserve Fund	11	620,000	669,000	713,000	0	713,000	0
4916	To Expendable Trust Funds (except Health Maint. Trust Fund)							
4917	To Health Maintenance Trust Fund							
4918	To Nonexpendable Trust Funds							
4919	To Agency Funds							
SUBTOTAL 1		11	16,375,509	15,304,633	16,307,166	0	16,317,166	0

Please note: "Individual" warrant articles are not necessarily the same as "special warrant articles", which are addressed below.

Acct No.	PURPOSE OF APPROPRIATIONS (RSA 31:4)	Warr Art. #	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS FOR ENSUING FISCAL YEAR		BUDGET COMMITTEE'S APPROPRIATIONS FOR ENSUING FISCAL YEAR	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
	See attachment		0	0	430,516	0	335,092	95,424
SUBTOTAL 2 Recommended			XXXXXXXXXX	XXXXXXXXXX	430,516	XXXXXXXXXX	335,092	XXXXXXXXXX

Special warrant articles are defined in RSA 32:3, VI, as 1) petitioned warrant articles; 2) an article whose appropriation is raised by bonds or notes; 3) an article which calls for an appropriation to a separate fund created pursuant to law, such as capital reserve funds or trust funds; and 4) any article designated on the warrant as a special article or as nonlapsing or nontransferable article.

Acct No.	PURPOSE OF APPROPRIATIONS (RSA 31:4)	Warr Art. #	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS FOR ENSUING FISCAL YEAR		BUDGET COMMITTEE'S APPROPRIATIONS FOR ENSUING FISCAL YEAR	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
	See attachment		0	0	5,217,820	0	5,157,820	60,000
SUBTOTAL 3 Recommended			XXXXXXXXXX	XXXXXXXXXX	5,217,820	XXXXXXXXXX	5,157,820	XXXXXXXXXX

Acct. No.	SOURCE OF REVENUE	Harr. Art. #	Estimated Revenue Prior Year	1995-96 Actual Revenue Prior Year	ESTIMATED REVENUE For Ensuing Fiscal Year
3912	Special Revenue Funds				
3913	Capital Projects Fund		0	56,788	75,000
3914	Enterprise Fund				
	Sewer - (Offset)				
	Water - (Offset)				
	Electric - (Offset)				
3915	Capital Reserve Fund				
3916	Trust & Agency Funds				
	OTHER FINANCING SOURCES		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3934	Proc. from Long Term Bonds & Notes		0	0	4,894,000
	Amounts Voted From "Surplus"		119,400	0	100,000
	"Surplus" Used in Prior Year to Reduce Taxes		XXXXXXXXXX		XXXXXXXXXX
	TOTAL REVENUES		9,376,651	9,955,230	14,362,507

BUDGET SUMMARY

	SELECTMEN	BUDGET COMMITTEE
SUBTOTAL 1 Recommended (from page 4)	16,307,166	16,317,166
SUBTOTAL 2 "Individual" warrant articles (from page 4)	430,516	335,092
SUBTOTAL 3 Special warrant articles as defined by Law (from page 4)	5,217,820	5,157,820
TOTAL Appropriations Recommended	21,955,502	21,810,078
Less: Amount of Estimated Revenues (Exclusive of Property Taxes) (from above)	14,364,771	14,362,507
Amount of Taxes To Be Raised	7,590,731	7,447,571

HELP! We ask your assistance in the following: If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct. No.	W.A. No.	Amount	Acct.No.	W.A. No.	Amount
See attachment					

Acct. No.	SOURCE OF REVENUE	Harr. Art. #	Estimated Revenue Prior Year	1995-96 Actual Revenue Prior Year	ESTIMATED REVENUE For Ensuing Fiscal Year
	TAXES		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3120	Land Use Change Taxes		50,000	43,810	0
3180	Resident Taxes				
3185	Yield Taxes		12,000	21,721	12,000
3186	Payment in Lieu of Taxes		308,115	309,025	308,115
3189	Other Taxes		67,217	83,622	67,220
3190	Interest & Penalties on Delinquent Taxes		275,050	337,449	275,050
	Inventory Penalties				
	LICENSES, PERMITS & FEES		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits				
3220	Motor Vehicle Permit Fees		1,900,000	2,188,522	2,000,000
3230	Building Permits		92,000	100,334	100,000
3290	Other Licenses, Permits & Fees		105,418	133,338	106,262
	3311-3319 FROM FEDERAL GOVERNMENT				
	FROM STATE		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3351	Shared Revenues		804,132	820,496	804,132
3352	Meals & Rooms Tax Distribution				
3353	Highway Block Grant		305,716	326,652	327,392
3354	Water Pollution Grant		127,922	132,768	124,729
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)		3,237	5,950	4,487
3379	FROM OTHER GOVERNMENTS		123,500	76,400	93,764
	CHARGES FOR SERVICES		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3401-3406	Income from Departments		4,372,474	4,269,888	4,479,681
3409	Other Charges				
	MISCELLANEOUS REVENUES		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3501	Sale of Municipal Property		50,500	29,623	62,000
3502	Interest on Investments		419,100	547,444	418,900
3503-3509	Other		240,870	471,400	109,775
	INTERFUND OPERATING TRANSFERS IN		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3912	Special Revenue Funds				

Town of Merrimack 1997-98 Form MS-7

Page 4, Individual Warrant Articles

Acct No	Purpose of Appropriations	Warr Art #	Appropriations		Actual		Selectmen's Appropriations		Budget Committee's Appropriations	
			Prior Year As	Approved By DRA	Expenditures	1995-96	Recommended	For Ensuing Fiscal Year	Recommended	For Ensuing Fiscal Year
4210	Police	A	0	0	0	0	94,465	0	93,113	1,352
4220	Fire	B	0	0	0	0	119,114	0	116,204	2,910
4299	Communications	C	0	0	0	0	9,313	0	9,313	0
4152	Revaluation of Property	D	0	0	0	0	3,599	0	2,035	1,564
4312	Administration and Highways & Streets	E	0	0	0	0	34,992	0	32,709	2,283
4191	Planning & Zoning	16	0	0	0	0	2,327	0	2,327	0
4631	Redevelopment & Housing	16	0	0	0	0	5,582	0	5,582	0
4240	Building Inspection	F	0	0	0	0	3,785	0	2,234	1,551
4199	Other General Government	G	0	0	0	0	10,931	0	4,472	6,459
4215	Ambulance	17	0	0	0	0	13,872	0	13,872	0
4324	Solid Waste Disposal & Cleanup	19	0	0	0	0	4,319	0	4,319	0
4520	Parks & Recreation	20	0	0	0	0	778	0	0	778
4194	General Government Buildings	20	0	0	0	0	1,263	0	0	1,263
4140	Election & Registration	21	0	0	0	0	75,000	0	0	75,000
4901	Land & Improvements	21	0	0	0	0	28,000	0	28,000	0
4326	Sewage Collection & Disposal	23	0	0	0	0	23,176	0	20,912	2,264
		H	0	0	0	0	<u>430,516</u>	0	<u>335,092</u>	<u>95,424</u>

Page 4, Special Warrant Articles

Acct No	Purpose of Appropriations	Warr Art #	Appropriations		Actual		Selectmen's Appropriations		Budget Committee's Appropriations	
			Prior Year As	Approved By DRA	Expenditures	1995-96	Recommended	For Ensuing Fiscal Year	Recommended	For Ensuing Fiscal Year
4903	Buildings	I	0	0	0	0	4,373,000	0	4,373,000	0
4712	Interest - Long-Term Bonds & Notes	J	0	0	0	0	146,820	0	146,820	0
4909	Improvements Other Than Buildings	K	0	0	0	0	673,000	0	613,000	60,000
4915	To Capital Reserve Fund	24	0	0	0	0	<u>25,000</u>	0	<u>25,000</u>	0
			0	0	0	0	<u>5,217,820</u>	0	<u>5,157,820</u>	<u>60,000</u>

Page 6, Reconciliation of Individual and Special Warrant Articles

Note	Acct No	Purpose of Appropriations	Warr Art #	Approved By DRA	Appropriations Prior Year As 1995-96	Actual Expenditures Recommended	Selectmen's Appropriations For Ensuing Fiscal Year		Budget Committee's For Ensuing F
							Not Recommended	Recommended	
A	4210	Police	15	0	0	14,904	0	14,904	0
	4210	Police	16	0	0	6,046	0	6,046	0
	4210	Police	18	0	0	72,163	0	72,163	0
	4210	Police	20	0	0	1,352	0	0	1,352
						94,465	0	93,113	1,352
B	4220	Fire	15	0	0	19,672	0	19,672	0
	4220	Fire	16	0	0	1,470	0	1,470	0
	4220	Fire	17	0	0	95,062	0	95,062	0
	4220	Fire	20	0	0	2,910	0	0	2,910
						119,114	0	116,204	2,910
C	4299	Communications	15	0	0	1,028	0	1,028	0
	4299	Communications	16	0	0	8,285	0	8,285	0
						9,313	0	9,313	0
D	4152	Revaluation of Property	16	0	0	2,035	0	2,035	0
	4152	Revaluation of Property	20	0	0	1,564	0	0	1,564
						3,599	0	2,035	1,564
E	4312	Administration and Highways & Streets	16	0	0	1,881	0	1,881	0
	4312	Administration and Highways & Streets	19	0	0	30,828	0	30,828	0
	4312	Administration and Highways & Streets	20	0	0	2,283	0	0	2,283
						34,992	0	32,709	2,283
F	4240	Building Inspection	16	0	0	2,234	0	2,234	0
	4240	Building Inspection	20	0	0	1,551	0	0	1,551
						3,785	0	2,234	1,551
G	4199	Other General Government	16	0	0	4,472	0	4,472	0
	4199	Other General Government	20	0	0	6,459	0	0	6,459
						10,931	0	4,472	6,459
H	4326	Sewage Collection & Disposal	19	0	0	20,912	0	20,912	0
	4326	Sewage Collection & Disposal	20	0	0	2,264	0	0	2,264
						23,176	0	20,912	2,264
I	4903	Buildings	12	0	0	3,767,000	0	3,767,000	0
	4903	Buildings	14	0	0	606,000	0	606,000	0
						4,373,000	0	4,373,000	0
J	4712	Interest - Long - Term Bonds & Notes	12	0	0	112,500	0	112,500	0
	4712	Interest - Long - Term Bonds & Notes	13	0	0	16,140	0	16,140	0
	4712	Interest - Long - Term Bonds & Notes	14	0	0	18,180	0	18,180	0
						146,820	0	146,820	0
K	4909	Improvements Other Than Buildings	13	0	0	613,000	0	613,000	0
	4909	Improvements Other Than Buildings	22	0	0	60,000	0	0	60,000
						673,000	0	613,000	60,000



This was the original Town Hall built in 1872 at a cost of \$5,000. The first floor consisted of a kitchen, dining room and Selectmen's office. The second floor was a meeting room with a stage. Town meetings were held on the second floor.



Dances were very popular in the 1940's and '50's with several held during the year at the Town Hall. One New Year's Eve, there was a fire in town just as the dance began. The men, being volunteer firemen, left the dance to fight the fire, which left the women only each other to dance with!!

Annual Town Meeting Merrimack, New Hampshire First Session May 14, 1996

The first session of the Merrimack Town Meeting was held on May 14, 1996.
The following offices on the ballot:

Selectman (3 Years)

Steven Bernard Anderson	465 votes
David L. "Chris" Christensen	2125 votes
John Martin	417 votes
Anthony Pellegrino	2010 votes

David L. "Chris" Christensen was elected to the position of Selectman for three years and was so declared.

Selectman (2 years)

Robert O. Bergin	805 votes
Norman V. Carr	1247 votes
John M. Gibson	649 votes
Kenneth P. Maloney	341 votes
Carolyn G. Whitlock	2247 votes

Carolyn G. Whitlock was elected to the position of Selectman for two years and was so declared.

Selectman (1 year)

Francis S. Dornik	362 votes
Gary Greenberg	666 votes
"Bob" L'Heureux	2698 votes
"Dave" Nichols	782 votes
Theodore E. Trask	645 votes

"Bob" L'Heureux was elected to the position of Selectman for one years and was so declared.

Town Moderator (2 years)

Lynn Christensen	4494 votes
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Lynn Christensen was elected to the position of Town Moderator for two years and was so declared.

Town Clerk/Tax Collector (1 year)

Richard E. Dumont	775 votes
Nancy Gagnon	1657 votes
Diane Pollock	2986 votes

Diane Pollock was elected to the position of Town Clerk/Tax Collector for one year and was so declared.

Checklist Supervisor (6 years)

"Don" Botsch	1509 votes
Ruth E. Liberty	3048 votes

Ruth E. Liberty was elected to the position of Checklist Supervisor for six years and was so declared.

Checklist Supervisor (4 years)

James M. Flis	821 votes
Cheryl J. Gaudreau	1172 votes
Donna C. Rothhaus	2383 votes

Donna C. Rothhaus was elected to the position of Checklist Supervisor for four years and was so declared.

Budget Committee (3 years) - 4 positions

"Dick" Andersen	2418 votes
Michael Albert Berger	948 votes
Patricia L. Daniels	2180 votes
David M. Denton	1797 votes
Hiedi Doyon	1564 votes
Stanley R. Heinrich	2204 votes
Mark Kanakis	1152 votes
Barbara A. Tucker	2006 votes
Valerie D. Walsh	2320 votes

"Dick" Andersen, Valerie D. Walsh, Stanley R. Heinrich, and Patricia L. Daniels were elected to the position of Budget Committee for three years and were so declared.

Budget Committee (1 year)

John Balcom	2073 votes
Evan Fulmer	1191 votes
James A. Michaud	1120 votes

John Balcom was elected to the position of Budget Committee for one year and was so declared.

Library Trustee (3 years) - 2 positions

Ellen C. Dube	2073 votes
Patricia Heinrich	2220 votes
Duncan Morrill	1615 votes

Ellen C. Dube and Patricia Heinrich were elected to the position of Library Trustee and were so declared.

Trust Fund Trustee (3 years)

John Balcom	4059 votes
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John Balcom was elected to the position of Trust Fund Trustee and was so declared.

School Board (3 years)

"Ginny" Cadarette	1953 votes
Rosemarie Rung	4132 votes

Rosemarie Rung was elected to the position of School Board and was so declared.

School Planning and Building Committee (3 years) - 2 positions

"Tom" Koenig	1976 votes
Michael L. Laverdure	1686 votes
Wayne S. Morrison	2310 votes
Paul Zajas	1579 votes

Wayne S. Morrison and "Tom" Koenig were elected to the position of School Planning and Building Committee and were so declared.

The following questions were asked on the ballot:

1. SHALL WE ADOPT THE PROVISIONS OF RSA 40:13 TO ALLOW OFFICIAL BALLOT VOTING ON ALL ISSUES BEFORE THE TOWN?

Yes	4668 votes
No	1139 votes

The question passed and was so declared.

2. SHALL WE ADOPT THE PROVISIONS OF RSA 40:13 TO ALLOW OFFICIAL BALLOT VOTING ON ALL ISSUES BEFORE THE MERRIMACK SCHOOL DISTRICT?

Yes	4637 votes
No	1192 votes

The question passed and was so declared.

3. ARE YOU IN FAVOR OF THE ADOPTION OF AMENDMENT NO. 1 AS PROPOSED BY THE PLANNING BOARD FOR THE TOWN ZONING ORDINANCE AS FOLLOWS: Amend Section 2.02.1-E, INDUSTRIAL C-2 DISTRICT, to expand the boundaries of the C-2 Industrial District to include lands on the northerly side of Industrial Drive. Amend Section 3.02, Table of Lot and Yard Regulations, to provide for setbacks and/or buffer areas to protect the Sargent Acres Residential Subdivision and amend section 2.02.4 to limit the types of industrial uses, in the C-2 district, to generally light manufacturing, warehouse, office and support uses in the Industrial District?

Yes 2462 votes
No 2265 votes

The question passed and was so declared.

4. ARE YOU IN FAVOR OF THE ADOPTION OF AMENDMENT NO. 2 AS PROPOSED BY THE PLANNING BOARD FOR THE TOWN ZONING ORDINANCE AS FOLLOWS: Amend Section 3.03. Commercial and Industrial District Lot and Yard Regulations, by deleting certain regulations on building floor area ratios and parking requirements and, instead, defer to the more comprehensive regulations governing nonresidential development, contained within the Nonresidential Site Plan Review Regulations of the Planning Board?

Yes 2305 votes
No 2042 votes

The question passed and was so declared.

5. ARE YOU IN FAVOR OF THE ADOPTION OF AMENDMENT NO. 3 AS PROPOSED BY THE PLANNING BOARD FOR THE TOWN ZONING ORDINANCE AS FOLLOWS: Amend the Official Zoning Map to expand the northern portion of the existing General Commercial District to include all areas between Daniel Webster Highway and F.E. Everett Turnpike, including Tax Map Parcels 7E/20, 21, 22, 23, 24, 25, 26, 27, 27-1, 28, and 29, and to reduce the area of the Planned Residential District to exclude Tax Map Parcels 7E/21, 22, 23, 24, 25, 26, 27, 27-1, and 28 and 6E-2/8, 9, 10, 11, 12, 13, 14, 15, 16, 17, and 18.

Yes 2076 votes
No 2278 votes

The question failed and was so declared.

6. ARE YOU IN FAVOR OF THE ADOPTION OF AMENDMENT NO. 4 AS PROPOSED BY THE PLANNING BOARD FOR THE TOWN ZONING ORDINANCE AS FOLLOWS: Amend the Official Zoning Map to expand the northern portion of the existing Limited Commercial District to include all areas between Daniel Webster Highway and the F.E. Everett Turnpike,

including Tax Map Parcels 6E-2/7-1, 7, 6, 5, 4, 3, 2, 1; 6D-2/1, 2, 3, 4, 5; 6D-1/39, 38, 37, 36, 35, 34, 34-1, 32, 30, 26-3, 26-2, 24, 23, 22, 21, 20-1, 20 and 19, and to adjust the northerly boundary of the General Commercial District to include all of Tax Map Parcels 6D-1/14 and 15?

Yes 2101 votes

No 2224 votes

The question failed and was so declared.

The First Session of the Town Meeting was declared adjourned until May 16, 1996.

Annual Town Meeting Merrimack, New Hampshire Second Session May 16, 1996

The second session of the 1996 Annual Town Meeting convened at 7:10 p.m. in the Smith Gym of the Mastricola Middle School on Baboosic Lake Road in Merrimack, New Hampshire, with Town Moderator Lynn Christensen presiding. Moderator Christensen led the Pledge of Allegiance. State Fire Chaplain Charles Chalk gave the invocation. Chairman of the Board of Selectmen William Cote introduced the town officials seated on the stage: Selectmen Finlay Rothhaus, Edward Silva, Robert Morrill (Vice-Chairman), and Richard Dumont; Mr. Kelly and Mr. Bossie, town attorneys; Town Manager Dean Shankle, and Finance Administrator Robert Levan. He also introduced the newly-elected Selectmen: Chris Christensen, Carolyn Whitlock, and Robert L'Heureux. He noted the five years of dedicated service performed by Selectman Silva and the seven years of dedicated service performed by Selectman Dumont. Both of these Selectmen, he noted, would be leaving the Board after this annual meeting. Budget Committee Chairman Thomas Mahon introduced the members of the Budget Committee. Town Manager Dean Shankle introduced the town department heads, along with Executive Assistant Betty Spence. Moderator Christensen then proceeded to the warrant articles.

ARTICLE 9. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$705,000 FOR THE PURPOSE OF IMPROVEMENTS TO THE CENTRAL FIRE STATION, SAID SUM TO BE IN ADDITION TO ANY STATE OR PRIVATE GRANTS THAT MAY BE AVAILABLE IN CONJUNCTION WITH SAID PURPOSE; TO RAISE SAID SUM BY THE ISSUANCE OF BONDS OR SERIAL NOTES IN ACCORDANCE WITH PROVISIONS OF THE MUNICIPAL FINANCE ACT (RSA 33); TO AUTHORIZE THE BOARD OF SELECTMEN TO ISSUE, NEGOTIATE, SELL AND DELIVER SAID BONDS AND NOTES IN AN AMOUNT NOT TO EXCEED \$705,000 AND TO DETERMINE THE RATE OF INTEREST, THE MATURITY AND OTHER TERMS PERTAINING THERETO; TO AUTHORIZE THE BOARD OF SELECTMEN TO APPLY FOR AND ACCEPT SAID GRANTS OF STATE AND PRIVATE AID, AND TO AUTHORIZE THE BOARD OF SELECTMEN TO TAKE ANY OTHER ACTION OR ANY OTHER VOTE RELATIVE TO SAID PURPOSE AND FINANCING (2/3 BALLOT VOTE REQUIRED; POLLS MUST REMAIN OPEN FOR AT LEAST ONE HOUR) (RECOMMENDED BY THE BOARD OF SELECTMEN) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Selectman Cote and duly seconded to approve Article 9 as read. Selectman Cote spoke to the article. He noted that since the police station has been completed, it is time to turn our attention to the fire station. He noted that a study committee was formed to find the most efficient and cost effective way to improve the fire department's buildings. The Central Fire Station needs some repairs, so the committee decided to include some additional space with the needed repairs. The

bond would be for a five year term. In the first year the impact on the tax rate would be about \$.02 per \$1000 of property value. In the second year, with the highest impact over the life of the bond, the impact would be about \$.16 per \$1000 of property value. Fire Chief Charles Hall noted that this plan was formulated with a lot of planning for little or no money. He noted that \$105,000 of this figure represented the needed repairs at the Central Fire Station. He noted that 1975 was the last year significant renovations were done at the Central Fire Station. He noted that a different location was ruled out early in the committee process. There is currently not enough space at the Central Fire Station to house all of the Fire Department's present vehicles. The committee looked at health and safety issues and needed storage space. He noted that the plan presented to the town meeting represents a cost-effective and reasonable solution. Budget Committee Chairman Thomas Mahon noted that this article was recommended by the Budget Committee. He noted that the committee had toured the present facility and had extensive discussions with Fire Chief Charles Hall.

Stanley Heinrich questioned the amount of space to the rear of the building and the distance to the property line. Chief Hall noted that the proposed addition would be 20 feet from the property line and that some of the small vehicles would be parked in the back of the large bays and these vehicles would be able to be driven out the back. He noted that training would take place to the rear of the building also. Charles Smith questioned flood insurance. Finance Administrator Robert Levan noted that the town has flood insurance through the New Hampshire Municipal Association. He noted that the amount is not fixed and that the coverage is adequate. Fire Chief Hall noted that the last flood that would have affected the site was in 1936 and that the flood controls on the river are better than they were in 1936. Charles Smith questioned why the Fire Station would need two kitchens. Fire Chief Hall noted that the first floor kitchen is for the use of the firefighters and the second floor kitchen would be used for housing problems in case of an emergency. He noted that there is no reason to take the second kitchen out at this time. C. Smith noted that the schools are better places for shelters in times of emergency. He questioned whether the larger apparatus can come out the back doors and turn around. Fire Chief Hall noted that they can, although it is a tight turn. Charles Smith noted that the area shown for parking on the site plan is larger than the actual parking on the ground at the site. Fire Chief Hall noted that the parking space will be greater due to the fact that the fire apparatus that is presently being parked in the parking lot will be parked in the garage. Daniel Belanger urged support of this addition. He noted a concern regarding the safety and health of the firefighters. Selectman Silva questioned whether the kitchens in the fire station are used for emergencies. Fire Chief Hall noted that they are used by the ladies auxiliary and other community organizations in time of emergency. Charles Smith noted that improvements are needed to the building, but the site is cramped. He noted that this site has a value of less than \$300,000. He noted that there is limited potential at this site and that this is not a good project. Dennis Fields noted that this would be an improvement over the present building. He noted that the Fire Department does a fine job.

The ballot box was closed at 10:00 p.m. The motion failed and was so declared.

ARTICLE 10. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$4,625,000 (GROSS BUDGET) FOR THE CONSTRUCTION AND EQUIPPING OF A NEW LIBRARY BUILDING AND THE ACQUISITION OF LAND RELATING THERETO, TO FINANCE SAID SUM BY THE ISSUANCE OF BONDS OR SERIAL NOTES IN ACCORDANCE WITH PROVISIONS OF THE MUNICIPAL FINANCE ACT (RSA 33), THE WITHDRAWAL FROM THE LIBRARY CONSTRUCTION CAPITAL RESERVE FUND CREATED FOR SAID PURPOSE, AND ANY FEDERAL, STATE, OR PRIVATE GRANTS THAT MAY BE MADE AVAILABLE IN CONJUNCTION WITH SAID PURPOSE, TO DELIVER SAID BONDS AND NOTED IN AN AMOUNT NOT TO EXCEED \$4,625,000 AND TO DETERMINE THE RATE OF INTEREST, THE MATURING AND OTHER TERMS PERTAINING THERETO; TO AUTHORIZE THE BOARD OF LIBRARY TRUSTEES TO APPLY FOR AND ACCEPT SAID GRANTS OF FEDERAL, STATE AND PRIVATE AID; TO NAME THE BOARD OF LIBRARY TRUSTEES AS AGENT TO EXPEND, AND TO AUTHORIZE THE BOARD OF LIBRARY TRUSTEES AND THE BOARD OF SELECTMEN TO TAKE ANY OTHER ACTION OR TO PASS ANY VOTE RELATIVE TO SAID PURPOSE AND FINANCING. (BY PETITION) (2/3 BALLOT VOTE REQUIRED; POLLS MUST REMAIN OPEN FOR AT LEAST ONE HOUR) (NOT RECOMMENDED BY THE BOARD OF SELECTMEN) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Library Trustee Ellen Dube and duly seconded to approve article 10 as written. Library Trustee Dube noted that the last addition to the library was made in 1979. At that time the town's population was approximately 5,000 people, today the town's population is about 22,000 people. In 1979 the people of town borrowed 62,781 pieces of library materials, today the figure is 242,360 pieces. She noted that there are no more wires available for computers or other electronic/electrical equipment. The present library cannot be made to be handicap accessible. She noted that the library is presently throwing out books that it would like to keep. This proposed library would take about 1-1/2 years to build. She noted that the current library is getting more crowded every year. Library Trustee Michael Milligan noted that the first charge of the library building committee was to find an adequate site for the new library. The access by pedestrians was important to the committee. He noted that the committee investigated 17 sites. The site chosen was outstanding in the minds of the members of the committee. He noted that the children's library is the second busiest children's library in the state. He noted that the library must move to a bigger facility. Library Trustee Robert Kelly noted that the site selected is 3.1 acres at a cost of \$300,000. He noted that this site was carefully selected. He noted that this land will not be any less expensive in the future. Library Trustee Linda Theroux noted that there are two potential uses for the present library facility. She noted that the School District has expressed interest in the facility for a Superintendent's Office and the District Court has expressed interest in the facility for the new regional district court house. She noted that the tax impact in the first year would be about \$.13 per \$1,000 of property value. The tax impact in the second and highest year would be about \$.50 per \$1,000 of property value. No additional staff is foreseen at this time. She noted that even if this article fails the trustees would like to purchase the land. She noted that a new library is desperately needed. Anthony Tappe, Architect, noted that the plans drawn up

will meet the needs of Merrimack for the foreseeable future. The plan calls for parking for 100 cars. This library has been planned to accommodate computers with the conduits in the slab. He noted that this is an efficient and effective plan.

Selectman Silva noted that the Board of Selectmen voted not to recommend this article due to the economics of the situation. He noted that the question is when, not why. Selectman Cote noted that a new library would be a valuable resource in the information age. He noted that the library is a social center of the community. This new library would improve the quality of life in the community.

A question was raised regarding the hours of access to the Internet, the pornography on the Internet, and how this will not be accessible by young people, and the cost to use the Internet through the library. Head Librarian Elizabeth Levy noted that the Internet will be accessible during the hours of operation of the library. She noted that anyone who would use the Internet access from the library will have to register and read the policy of the library regarding access. There will be no fee for this access.

Budget Committee Chairman Mahon noted that the recommendation of the Budget Committee was a qualified one. He also noted that the impact on the taxes for this bond would not be felt until the tax bills of October 1997. Stanley Heinrich noted that the library is a special kind of building. He noted that improvements are needed and that there is never a good time to spend money. He noted that the new building proposed will cost more in the future.

Sue Sampson wanted to know the expansion possibilities of this new building. A. Tappe noted that a second floor could be added along with wings.

A motion was made by Hiedi Doyon and duly seconded to postpone the vote on this article until the next town meeting. She noted that the school additions have passed and the fire station is requesting an addition also. She noted that 20% of the community consists of elderly people. She noted that some members of the community felt that since Senate Bill 2 passed on Tuesday, it would take effect for this Town Meeting.

Moderator Christensen noted that this is a tabling indefinitely motion. If it is passed, the original motion will be dead. The article must be repitioned to be on the warrant for next year.

E. Kolb questioned the effect of this motion on the article to purchase the land. Moderator Christensen noted that this would have no effect on any other article. Trustee Theroux urged defeat of this motion. She noted that the Board of Library Trustees need the sense of support and direction from the community on this issue. D. Dutton noted that the voters should be allowed to decide. There was some discussion regarding the availability of the plans and the ability of the voters to get to town meeting.

The motion failed and was so declared.

Selectman Dumont noted that the tax impact of this article was his primary reason for voting not to recommend it to the voters. The road on which it will be built is the busiest one in town and the cost to put in sidewalks is unknown. Brenda Dulong noted that the cost of access to the Internet will be borne by the taxpayers. Chris Christensen noted that this may be the last town meeting in Merrimack of this type. He noted that the town can be proud of the new library. E. Kolb noted that she is a frequent library patron and an advocate of the purchase of the land, but requested that the voters give the community more time before spending this amount of money. There was a question regarding the rooms in the library that seat 250 people and there are only 100 parking spaces. There was also a question regarding the storage space needed by the library and where it is on the plan. F. Denton noted that access to the Internet can be made through Ultraset at no cost. She noted that this library building is very cost effective and that the potential of storing books in the basement does not exist since a basement can be damp causing the books stored there to become moldy. R. Poulet noted that an excellent job was done by the site committee and the building committee. His concern was the \$4.6M price. He recommended that the land be purchased and that the price for the building be somehow reduced to \$2M or \$2.5M. D. Miller questioned if this article is not passed tonight, when will it be passed. She noted that the library is the focal point of the community.

The ballot box was closed at 10:00 p.m. The motion failed and was so declared.

ARTICLE 16. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$16,028,615.00 FOR GENERAL TOWN OPERATIONS AND CHARGES. (SEE BUDGET DETAIL FOR MORE INFORMATION) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Budget Committee Chairman Thomas Mahon and duly seconded, to approve Article 16 as read. T. Mahon noted that this budget is based on meetings with the town. Included is a settlement with the AFSCME local for approximately \$79,000. A raise of 2.5% for all non-union employees is included in this budget. The Budget Committee restored the position of firefighter/mechanic. The clerk in the Assessing department was restored. The amount of \$13,000 was included for water and sprinklers at the Reeds Ferry fields. The library salary account was adjusted upwards by \$6,320. He noted that this is a fair and comprehensive budget. Selectman Silva noted that the question of the sprinkler system at the Reeds Ferry fields was not taken before the Board of Selectmen. He noted that the soil conditions at Reeds Ferry contribute to the poor field conditions. He noted that there are also catch basins at these fields for excess water. D. Andersen noted that these fields are in poor condition at best. A turf evaluation firm noted that the fields are dying. The money for these fields from the town will be added to a contribution from the MYA and volunteer efforts. This money will be for a water cannon and fertilizer. A major problem with these fields is the inability to get water to them in the summer. He noted that this project is a good balance between volunteer efforts and tax funds. Selectman Silva noted that this was not presented to the Parks and Recreation department and there has been no review of the project. He further noted that this is school and not town land. He noted amazement and disappointment that this project got this far. D. Andersen noted that he would be surprised if the Parks and Recreation department and the School District

were unaware of the problem with the fields. He noted that it was the intention of no one to bypass the Board of Selectmen, but he noted that all of the organizations involved were aware of this project.

D. Doyon questioned whether all union contracts negotiated must be on a separate Warrant Article. Selectman Cote noted that has been discussed and Town Counsel has noted that this is at the discretion of the Board of Selectmen whether to put these issues on a separate Warrant Article or in the town budget. V. Walsh noted that in the minutes of April 1995 Town Counsel suggested that all union contracts be placed on separate Warrant Articles.

Jean Hieken questioned how much money was put into the budget by the Budget Committee that was not put in by the Board of Selectmen. T. Mahon noted that the Budget Committee put in \$60,000 for the firefighter/mechanic position, \$29,106 for the Assessing clerk position, both of which were cut by the Board of Selectmen. The Budget Committee also added \$13,000 which was not addressed by the Board of Selectmen. This is a total of \$102,106. Jean Hieken questioned whether the town can run with \$102,106 less. Selectman Silva noted that he was comfortable with the budget that went to the Budget Committee. He noted that the town can operate without this money.

A motion was made by Jean Hieken and duly seconded to reduce the bottom line of the budget to \$15,926,509. T. Mahon noted that the \$60,000 was returned to the budget for the firefighter/mechanic based on a lengthy discussion with the Fire Chief, but with no discussion by the Board of Selectmen. There were a myriad of factors upon which the Budget Committee based its decision. There were doubts as to the efficiency of the change in the firefighter/mechanic position. Stanley Heinrich noted that the Budget Committee does not rubber stamp budgets from the Board of Selectmen, the School Board, or the Board of Commissioners. He noted that the Budget Committee did its homework to determine the services needed by the community. Daniel Belanger noted that a firefighter will be eliminated and the equipment will suffer. Moderator Christensen noted that the vote is on the bottom line of the budget only. Selectman Cote noted that the \$60,000 was cut by the Board of Selectmen, not the Town Manager, but that the Assessing clerk position was cut by the Town Manager and supported by the Board of Selectmen. B. Leach noted that the Board of Selectmen did a good job and that the firefighter/mechanic would be better at the town garage. Selectman Silva noted that the Board of Selectmen has never compromised fire safety. He noted that some of the fire equipment is already serviced at the town garage.

The amendment passed and was so declared. The bottom line of the budget is now \$15,926,509.

Heidi Doyon noted that the negotiated union contracts should be on separate Warrant Articles as a matter of legal propriety. Selectman Cote noted that either a separate Warrant Article or within the budget is legal.

The motion passed and was so declared.

ARTICLE 17. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$44,000 FOR THE PURPOSE OF REMOVING AND REPLACING AN EXISTING 8,000 GALLON FUEL STORAGE TANK AND EXISTING COMPUTER-OPERATED FUEL-DISPENSING EQUIPMENT AT THE TURKEY HILL ROAD HIGHWAY GARAGE. (RECOMMENDED BY THE BOARD OF SELECTMAN) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Selectman Dumont and duly seconded to approve Article 17 as written. Selectman Dumont noted that the tank is 25 years old and must be replaced by federal law.

The motion passed and was so declared.

ARTICLE 18. TO SEE IF THE TOWN WILL VOTE TO RESCIND THE \$224,450.67 UNUSED PORTION OF THE ORGANIC WASTE COMPOSTING FACILITY BOND AUTHORIZATION IN THE AMOUNT OF \$4,950,000.00, SAID AUTHORIZATION HAVING PASSED ON MAY 11, 1993. (RECOMMENDED BY THE BOARD OF SELECTMEN)

A motion was made by Selectman Morrill and duly seconded to approve Article 18 as written. Selectman Morrill noted that this project is completed.

The motion passed and was so declared.

ARTICLE 19. TO SEE IF THE TOWN WILL VOTE TO RESCIND THE \$40,000 UNUSED PORTION OF THE ROAD IMPROVEMENTS BOND AUTHORIZATION IN THE AMOUNT OF \$7,800,000, SAID AUTHORIZATION HAVING PASSED ON MAY 19, 1984. (RECOMMENDED BY THE BOARD OF SELECTMEN)

A motion was made by Selectman Morrill and duly seconded to approve Article 19 as written. Selectman Morrill noted that this project is completed. R. Brundige questioned whether this vote will affect the project on Tinker Road. Selectman Silva noted that this will not affect this project that is being bid at the present time.

The motion passed and was so declared.

ARTICLE 20. TO SEE IF THE TOWN WILL VOTE TO DEPOSIT TWENTY-FIVE PERCENT (25%) OF THE REVENUES OF ALL FUTURE PAYMENTS COLLECTED PURSUANT TO RSA 79-A (THE LAND USE CHANGE TAX) IN THE CONSERVATION FUND IN ACCORDANCE WITH RSA 36-A:5 II AS AUTHORIZED BY RSA 79-A:25 II WITH THE CONCURRENCE OF THE BOARD OF SELECTMEN. (BY PETITION)

A motion was made by Dawn Golub and duly seconded to move the article with the phrase "with the concurrence of the Board of Selectmen" stricken. Dawn Golub noted that there are two goals for any money so collected. This money would be used to purchase open space and area near the town's wells.

Selectmen Cote noted that he supports the intent of the article, but noted that there is no annual limit, nor any total limit. He noted that the Conservation Commission is not required to go to the voters to expend the money from the account. Eber Currier noted that in Nashua 100% of the money paid to remove land from current use is given to the Conservation Commission. He noted that the services needed for green space are lower than those needed for developed land. Tony Pellegrino noted that green space is needed and he urged the voters to support this article. Dawn Golub noted that the Conservation Commission would have the authority to expend the money, but the Board of Selectmen would need to approve the purchase. Selectmen Silva noted that this is a good place to start. He noted that there would be no immediate impact on the tax rate. David Johnsen questioned who holds the Conservation Trust and how is it administered. Dawn Golub noted that this would be a separate Conservation Fund and would be maintained by the town.

A motion was made by Selectman Cote and duly seconded to amend the petition to place annual cap on the fund of \$15,000. Dawn Golub noted that the average building lot in Merrimack cost between \$40,000 and \$60,000. Selectman Silva noted that this cap can be amended later if desired.

The amendment failed and was so declared.

The motion passed and was so declared.

ARTICLE 21. TO SEE IF THE TOWN WILL VOTE, IN ACCORDANCE WITH RSA 31:19, TO AUTHORIZE THE BOARD OF SELECTMEN TO TAKE, HOLD, AND ACCEPT IN TRUST, GIFTS, LEGACIES, AND DEVISES MADE TO THE TOWN FOR THE ESTABLISHMENT, MAINTENANCE AND CARE OF LIBRARIES, READING ROOMS, SCHOOLS, AND OTHER EDUCATIONAL FACILITIES, PARKS, CEMETERIES AND BURIAL LOTS, THE PLANTING AND CARE OF SHADE AND ORNAMENTAL TREES UPON ITS HIGHWAYS AND OTHER PUBLIC PLACES, AND FOR ANY OTHER PUBLIC PURPOSE THAT IS NOT FOREIGN TO THE TOWN'S INSTITUTION OR INCOMPATIBLE WITH THE OBJECTS OF THE TOWN'S ORGANIZATION, WITHOUT FURTHER ACTION BY THE TOWN. SUCH AUTHORITY SHALL REMAIN IN EFFECT INDEFINITELY OR UNTIL RESCINDED AT A SUBSEQUENT TOWN MEETING.

A motion was made by Selectman Rothhaus and duly seconded to approve Article 21 as read. Linda Theroux noted a concern by the Board of Library Trustees of the inclusion of the library in this article. Town Counsel noted that this article is written per the law.

The motion passed and was so declared.

ARTICLE 22. TO SEE IF THE TOWN WILL VOTE, IN ACCORDANCE WITH RSA 41:14-a, TO AUTHORIZE THE BOARD OF SELECTMEN TO SELL TOWN-OWNED LAND PROVIDED, HOWEVER, THAT THE SELECTMEN SHALL FIRST SUBMIT ANY SUCH PROPOSED SALE TO THE PLANNING BOARD AND TO THE CONSERVATION COMMISSION FOR REVIEW AND RECOMMENDATION BY

THOSE BODIES, AND PROVIDED, THAT AFTER THE SELECTMEN RECEIVE THE RECOMMENDATION OF THE PLANNING BOARD AND THE CONSERVATION COMMISSION, THAT THE SELECTMEN HOLD TWO PUBLIC HEARINGS AT LEAST TEN BUT NO MORE THAN FOURTEEN DAYS APART ON THE PROPOSED SALE; PROVIDED, HOWEVER, THAT UPON THE WRITTEN PETITION OF 50 REGISTERED VOTERS PRESENTED TO THE SELECTMEN, PRIOR TO THE SELECTMEN'S VOTE, ACCORDING TO THE PROVISIONS OF RSA 39:3, THE PROPOSED SALE SHALL BE INSERTED AS AN ARTICLE IN THE WARRANT FOR THE TOWN MEETING. THE SELECTMEN'S VOTE SHALL TAKE PLACE NO SOONER THAN TEN DAYS NOR LATER THAN FOURTEEN DAYS AFTER THE SECOND PUBLIC HEARING WHICH IS HELD. THIS PROVISION SHALL NOT APPLY TO, AND THE SELECTMEN SHALL HAVE NO AUTHORITY TO SELL: TOWN-OWNED CONSERVATION LAND WHICH IS MANAGED AND CONTROLLED BY THE CONSERVATION COMMISSION PURSUANT TO RSA 36-A, NOR TO ANY PART OF A TOWN FOREST ESTABLISHED PURSUANT TO RSA 31:110 AND MANAGED PURSUANT TO RSA 31:112. SUCH AUTHORITY SHALL REMAIN IN EFFECT INDEFINITELY OR UNTIL SPECIFICALLY RESCINDED AT ANY DULY WARNED TOWN MEETING.

A motion was made by Selectman Silva and duly seconded to approve the motion as printed. Selectman Silva noted that this article gives the Board of Selectmen the authority to sell town-owned land. Review by the Planning Board and Conservation Commission is still needed. The Board is currently only selling tax-deeded property.

The motion passed and was so declared.

ARTICLE 23. TO SEE IF THE TOWN WILL VOTE, IN ACCORDANCE WITH RSA 41:14-b, TO AUTHORIZE THE BOARD OF SELECTMEN TO ESTABLISH AND AMEND TOWN ORDINANCES AND CODES. PROVIDED, HOWEVER, THAT THE SELECTMEN SHALL HOLD TWO PUBLIC HEARINGS AT LEAST TEN BUT NO MORE THAN FOURTEEN DAYS APART, ON THE ESTABLISHMENT OR AMENDMENT OF THE ORDINANCE OR CODE; PROVIDED, HOWEVER, THAT UPON THE WRITTEN PETITION OF 50 REGISTERED VOTERS PRESENTED TO THE SELECTMEN, PRIOR TO THE SELECTMEN'S VOTE, ACCORDING TO THE PROVISIONS OF RSA 39:2, THE PROPOSED ESTABLISHMENT OR AMENDMENT TO THE TOWN ORDINANCE OR CODE SHALL BE INSERTED AS AN ARTICLE IN THE WARRANT FOR THE TOWN MEETING. THE SELECTMEN'S VOTE SHALL TAKE PLACE NO SOONER THAN TEN DAYS NOR LATER THAN FOURTEEN DAYS AFTER THE SECOND PUBLIC HEARING WHICH IS HELD. THE PROVISIONS OF THIS SECTION SHALL NOT APPLY TO THE ESTABLISHMENT AND AMENDMENT OF A ZONING ORDINANCE, HISTORIC DISTRICT ORDINANCES, OR BUILDING CODES PURSUANT TO THE PROVISIONS OF RSA 675. SUCH AUTHORITY SHALL REMAIN IN EFFECT INDEFINITELY OR UNTIL SPECIFICALLY RESCINDED AT ANY DULY WARNED TOWN MEETING.

A motion was made by Selectman Silva and duly seconded to approve the article as printed. Selectman Silva noted that this would allow the Board of Selectmen to amend town ordinances and codes and by-pass the town meeting. Bruce Cohen questioned

whether the changes or additions would still have to be approved by the public. Selectman Silva noted that any 50 voters can petition to require that a town meeting vote on any changes or amendments. This article was put on the warrant at the suggestion of Town Counsel. Bruce Cohen urged that the voters not support this article. Selectman Cote noted that there would be a hearing process. He noted that it is more expeditious to let the Board of Selectmen adopt the ordinances and amendments and hold a public hearing. Robert L'Heureux noted that it is not difficult to get the change or amendment put on the warrant. Linda Theroux noted that she would prefer if the administrative body maintain control of the changes and amendments.

The motion failed and was so declared.

ARTICLE 24. TO SEE IF THE TOWN WILL VOTE TO DISCONTINUE AS AN OPEN ROADWAY A PORTION OF LOZEAU DRIVE, SO-CALLED, SHOWN ON TAX MAP 4D-4, CONTINGENT UPON CONSTRUCTION OF THE NEW, TOWN-APPROVED LOZEAU DRIVE AT THE SOLE COST AND EXPENSE OF THE OWNERS OF TAX MAP LOT 4D-4/050 AND TAX MAP LOT 4D-4/055 BY JUNE 1, 1997. SAID PORTION TO BE DISCONTINUED IS MORE PARTICULARLY DESCRIBED AS FOLLOWS:

BEGINNING AT A NEW HAMPSHIRE HIGHWAY BOUND AT THE INTERSECTION OF THE NORTHERLY LINE OF LOZEAU DRIVE WITH THE EASTERLY LINE OF THE DANIEL WEBSTER HIGHWAY AND AT THE SOUTHWESTERLY CORNER OF LAND OF DAVID H. AND MARY ELLEN MCDUFFEE; THENCE 1) N 72° 04' 22" E BY THE SAID NORTHERLY LINE OF LOZEAU DRIVE AND THE SOUTHERLY LINE OF LAND OF SAID MCDUFFEE A DISTANCE OF NINETY-EIGHT AND SIXTY-EIGHT HUNDREDTHS (98.68) FEET TO A POINT; THENCE 2) S 21° 21' 56" E A DISTANCE OF FORTY-TWO AND SIX HUNDREDTHS (42.06) FEET TO A POINT ON THE SOUTHERLY LINE OF SAID LOZEAU DRIVE AND THE NORTHERLY LINE OF LAND OF MARY ELLEN MCDUFFEE; THEN 3) S 67° 02' 52" W BY THE SAID SOUTHERLY LINE OF LOZEAU DRIVE AND THE SAID NORTHERLY LINE OF LAND OF SAID MARY ELLEN MCDUFFEE A DISTANCE OF ONE HUNDRED TWENTY-ONE AND SEVENTY-ONE HUNDREDTHS (121.71) FEET TO A DRILL HOLE IN A CEMENT BOUND ON THE SAID EASTERLY RIGHT-OF-WAY LINE OF DANIEL WEBSTER HIGHWAY; THEN 4) N 02° 54' 39" E BY THE EASTERLY LINE OF SAID DANIEL WEBSTER HIGHWAY A DISTANCE OF FIFTY-SIX AND THIRTY-THREE HUNDREDTHS (56.33) FEET TO THE POINT OF BEGINNING. CONTAINING 5,156 SQUARE FEET OF 0.118 ACRES, MORE OR LESS.

A motion was made by Selectman Silva and duly seconded to approve this article as presented. Selectman Silva noted that this article has been well scrutinized. The article is supported by the Board of Selectmen. He noted that this change would create a better situation. Planning Board Chairman Nelson Disco noted that this has been reviewed by the Planning Board and staff. It is supported by the Planning Board. It will improve access to the area adjacent to Lozeau Drive. The site plan was approved by the Planning Board in October 1995.

The motion passed and was so declared.

ARTICLE 25. TO SEE IF THE TOWN OF MERRIMACK WILL VOTE TO ACCEPT THE LIGHTING THAT WAS INSTALLED AT WASSERMAN PARK IN SEPTEMBER OF 1995. THERE IS NO COST TO THE TOWN FOR THE INSTALLATION OF THESE LIGHTS.

A motion was made by Selectman Cote and duly seconded to accept this article as read. Selectman Cote noted that there is not enough field space for athletics. The acceptance of the Board of Selectmen of the installation of the lighting at Wasserman Park was made contingent upon the approval of the Town Meeting. The use of the lights at Wasserman Park was very successful last fall when it was initiated. Terry Benhardt noted that all Pop Warner activities are able to be held at the same time. He noted that there were no complaints to the police about activity during the time the activities were being held at the park and there were no problems reported through Parks and Recreation. Selectman Silva noted that a good job was done. Dick Andersen noted that due to the use of these fields it was possible to use the fields at Reeds Ferry for soccer fields.

The motion passed and was so declared.

ARTICLE 26. TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE THE BOARD OF SELECTMEN TO SUBMIT ANY AND ALL OF ITS ELECTRIC ACCOUNTS FOR PARTICIPATION IN THE RETAIL ELECTRICAL COMPETITION PILOT PROGRAM CURRENTLY BEING DEVELOPED BY THE NEW HAMPSHIRE PUBLIC UTILITIES COMMISSION; AND, FURTHER, IF SELECTED FOR PARTICIPATION, TO PURCHASE ELECTRICITY FOR THE DURATION OF THE PILOT PROGRAM FROM THE ELECTRIC POWER SUPPLIER WHICH BEST MEETS THE INTERESTS OF THE TOWN AND TO WITHDRAW FROM THE PILOT PROGRAM IF IT NO LONGER IS IN THE BEST INTERESTS OF THE TOWN.

ARTICLE 27. TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE THE BOARD OF SELECTMEN TO SUBMIT A PORTION OR PORTIONS OF THE TOWN FOR CONSIDERATION AS GEOGRAPHIC AREAS OF CHOICE UNDER THE RETAIL ELECTRICAL COMPETITION PILOT PROGRAM, IT BEING THE UNDERSTANDING OF THE TOWN THAT IF SUCH A GEOGRAPHIC AREA OF CHOICE IS SELECTED FOR INCLUSION IN THE PILOT PROGRAM, NO CUSTOMER WILL BE REQUIRED TO PARTICIPATE IN THE PROGRAM IF THEY CHOOSE NOT TO.

A motion was made by Selectman Morrill and duly seconded to pass over articles 26 and 27 since Merrimack was not chosen.

The motion passed and was so declared.

ARTICLE 28. TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE THE BOARD OF SELECTMEN TO ACCEPT A DONATION OF LAND FROM JOSEPHINE TWARDOSKY LOCATED ON AMHERST ROAD (4C/451-3) CONSISTING OF APPROXIMATELY 3.365 ACRES. (KNOWN AS THE AMHERST ROAD BALLFIELD)

A motion was made by Selectman Silva and duly seconded to accept the article as read. Selectman Silva noted that in this area there are two privately owned recreational fields. If this donation is accepted the field will be dedicated to Joseph Twardosky. Stanley Heinrich noted that he is in favor of the donation. It was noted that the present ordinance regarding recreational fields will probably need to be amended to include this field.

The motion passed and was so declared.

The town's thanks were extended to Josephine Twardosky for her donation.

ARTICLE 29. TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE THE BOARD OF SELECTMEN TO ACCEPT A DONATION OF LAND FROM ONE LINE REALTY DEVELOPMENT LLC LOCATED ON MEETINGHOUSE AND TURKEY HILL ROADS (5C/6721) CONSISTING OF APPROXIMATELY 5.7887 ACRES.

A motion was made by Selectman Silva and duly seconded to accept this article as presented. Selectman Silva noted that the title to this land is in question. The acceptance of this donation would give public access to the river.

The motion passed and was so declared.

ARTICLE 30. TO SEE IF THE TOWN WILL VOTE TO NAME THE RECYCLING CENTER AT THE MERRIMACK LANDFILL, THE DANIEL C. AYER RECYCLING FACILITY IN HONOR OF THE LATE TOWN MANAGER DANIEL C. AYER. (BY PETITION)

A motion was made by Robert Brundige and duly seconded to accept the article as presented. R. Brundige noted that the late town manager was very interested in recycling and this would be a good way to honor that commitment.

The motion passed and was so declared.

ARTICLE 31. PURSUANT TO THE PROVISIONS OF RSA 31:39, THE TOWN OF MERRIMACK HEREBY ADOPTS THE FOLLOWING ORDINANCE TO MAINTAIN PROPER USE OF ALARM SYSTEMS.

ORDINANCE

PURPOSE:

THE PURPOSE OF THIS ORDINANCE IS TO ENCOURAGE EMERGENCY ALARM SYSTEM USERS AND ALARM BUSINESSES TO MAINTAIN THE OPERATIONAL RELIABILITY AND THE PROPER USE OF ALARM SYSTEMS IN ORDER TO LIMIT UNNECESSARY EMERGENCY PERSONNEL RESPONSES TO FALSE ALARMS.

THIS ORDINANCE GOVERNS POLICY, FIRE AND MEDICAL ALARM SYSTEMS, REQUIRES PERMITS, ESTABLISHES FEES, PROVIDES FOR PENALTIES FOR VIOLATIONS, ESTABLISHES A SYSTEM OF ADMINISTRATION, AND SETS

CONDITIONS FOR SUSPENSION OR LOSS OF PERMIT.

SECTION I - DEFINITIONS

A. EMERGENCY ALARM SYSTEM: THE TERM "EMERGENCY ALARM SYSTEM" SHALL MEAN AN ASSEMBLY OF EQUIPMENT AND DEVICES, OR A SINGLE DEVICE, DESIGNED TO TRANSMIT A SIGNAL INDICATING AN ACTUAL OR PERCEIVED EMERGENCY SITUATION REQUIRING URGENT ATTENTION AND TO WHICH EMERGENCY PERSONNEL ARE EXPECTED TO RESPOND. IN THIS ORDINANCE, THE TERM "EMERGENCY ALARM SYSTEM" SHALL INCLUDE TERMS, "DIAL ALARM", "DIRECT ALARM", "LOCAL ALARM", AND "MANUAL ALARM", AS THOSE TERMS ARE HEREINAFTER DEFINED.

B. ALARM INSTALLATION: THE TERM "ALARM INSTALLATION" SHALL REFER TO THE DESIGN, INSTALLATION, REPAIR, ALTERATION, OR MAINTENANCE OF EMERGENCY ALARM SYSTEMS.

C. PERSON: THE TERM "PERSON" SHALL REFER TO ANY NATURAL PERSON, CORPORATION, UNINCORPORATED ASSOCIATION, PARTNERSHIP OR OTHER LEGAL ENTITY.

D. ALARM USER: THE TERM "ALARM USER" SHALL REFER TO ANY PERSON ON WHOSE PREMISES AN EMERGENCY ALARM SYSTEM IS MAINTAINED WITHIN THE TOWN OF MERRIMACK, EXCEPT FOR ALARM SYSTEMS ON MOTOR VEHICLES OR PROPRIETARY ALARM SYSTEMS.

E. PROPRIETARY ALARM SYSTEM: THE TERM "PROPRIETARY ALARM SYSTEM" SHALL MEAN ANY AND ALL ALARM SYSTEMS SOUNDING AND/OR RECORDING ALARMS AND SUPERVISORY SIGNALS AT A CONTROL CENTER LOCATED WITHIN THE PROTECTED PREMISES; THE CONTROL CENTER BEING UNDER THE SUPERVISION OF THE PROPRIETOR OF THE PROTECTED PREMISES OR HIS EMPLOYEES OR AGENTS. IF A PROPRIETARY ALARM SYSTEM INCLUDES A SIGNAL LINE CONNECTED DIRECTLY, OR BY MEANS OF A DIALING DEVICE, TO THE TOWN OF MERRIMACK EMERGENCY ALARM MONITORING FACILITY, A CENTRAL STATION OR ANSWERING SERVICE, IT THEREBY BECOMES AN EMERGENCY ALARM SYSTEM AS DEFINED BY THIS ORDINANCE.

F. EMERGENCY ALARM MONITORING FACILITY: THE TERM "EMERGENCY ALARM MONITORING FACILITY" SHALL MEAN THE FACILITY LOCATED WITHIN THE TOWN OF MERRIMACK WHICH IS MONITORED BY EMPLOYEES WHO RECEIVE, RECORD AND VALIDATE ALARM SIGNALS TRANSMITTED FROM EMERGENCY ALARM SYSTEMS.

G. ANSWERING SERVICE: THE TERM "ANSWERING SERVICE" SHALL MEAN A TELEPHONE ANSWERING SERVICE WHICH PROVIDES THE SERVICE OF RECEIVING SIGNALS FROM EMERGENCY ALARM SYSTEMS AND THEREAFTER IMMEDIATELY RELAYS THE MESSAGE BY LIVE VOICE TO THE EMERGENCY ALARM MONITORING FACILITY.

H. CENTRAL ALARM STATION: THE TERM "CENTRAL ALARM STATION" SHALL MEAN ANY FACILITY WHICH IS PRIVATELY OWNED, OR LEASES EMERGENCY ALARM SYSTEMS AND WHOSE FACILITY IS STAFFED BY EMPLOYEES WHO RECEIVE, RECORD OR VALIDATE ALARM SIGNALS AND RELAY THE INFORMATION OF SUCH SIGNALS TO THE EMERGENCY ALARM MONITORING FACILITY BY ANY MEANS.

I. DIAL ALARM: THE TERM "DIAL ALARM" SHALL MEAN AN ALARM SYSTEM WHICH AUTOMATICALLY SELECTS A TELEPHONE LINE CONNECTED TO THE EMERGENCY ALARM MONITORING FACILITY AND REPRODUCES A PRE-RECORDED VOICE MESSAGE OR CODED SIGNAL INDICATING THE EXISTENCE OF AN EMERGENCY SITUATION THAT THE EMERGENCY ALARM SYSTEM IS DESIGNED TO DETECT.

J. DIRECT ALARM: THE TERM "DIRECT ALARM" SHALL MEAN ANY SYSTEM WHICH IS DIRECTLY CONNECTED TO THE ALARM PROCESSING UNIT WITHIN THE EMERGENCY ALARM MONITORING FACILITY.

K. LOCAL ALARM: THE TERM "LOCAL ALARM" SHALL MEAN ANY ALARM SYSTEM NOT CONNECTED TO THE EMERGENCY ALARM MONITORING FACILITY OR TO A CENTRAL ALARM STATION OR ANSWERING SERVICE, WHICH, WHEN ACTIVATED, OPERATES AN AUDIBLE AND/OR VISUAL SIGNALING DEVICE AT THE PREMISES WITHIN WHICH THE EMERGENCY ALARM SYSTEM IS INSTALLED.

L. MANUAL ALARM: THE TERM "MANUAL ALARM" SHALL MEAN ANY EMERGENCY ALARM SYSTEM BY WHICH THE ACTIVATION OF THE ALARM IS INITIATED BY THE DIRECT ACTION OF THE ALARM USER, HIS AGENTS OR EMPLOYEES, AND IS INSTALLED TO ELICIT A POLICE, FIRE OR MEDICAL RESPONSE TO AN ACTUAL OR PERCEIVED EMERGENCY SITUATION.

M. FALSE ALARM: THE TERM "FALSE ALARM" SHALL MEAN ANY ACTIVATION OF AN EMERGENCY ALARM SYSTEM TO WHICH THE TOWN OF MERRIMACK EMERGENCY SERVICES PERSONNEL RESPOND AND WHICH IS NOT THE RESULT OF AN ACTUAL OR PERCEIVED EMERGENCY OR SITUATION REQUIRING THE ASSISTANCE OF EMERGENCY SERVICES PERSONNEL. EXCLUDED FROM THIS DEFINITION ARE:

- ALARM OCCURRING DURING ELECTRICAL STORMS, HURRICANE, TORNADO, BLIZZARDS AND ACTS OF GOD; OR,
- THE INTERMITTENT DISRUPTION OR DISRUPTION OF THE TELEPHONE CIRCUITS BEYOND THE CONTROL OF THE ALARM COMPANY AND/OR ALARM USER; OR,
- ELECTRICAL POWER DISRUPTION OR FAILURE; OR,
- ALARMS CAUSED BY A FAILURE OF THE EQUIPMENT AT THE EMERGENCY ALARM MONITORING FACILITY; OR
- 1. OTHER EXTRAORDINARY CIRCUMSTANCES NOT REASONABLY SUBJECT TO CONTROL BY THE PERMIT HOLDER.

N. ALARM MONITORING CONTRACT: THE TERM "ALARM MONITORING CONTRACT" SHALL REFER TO A CONTRACT BETWEEN THE EMERGENCY ALARM SYSTEM USER AND THE TOWN OF MERRIMACK EMERGENCY ALARM MONITORING FACILITY TO PROVIDE MONITORING SERVICES OF THE EMERGENCY ALARM SYSTEM THROUGH THE USE OF THE TOWN'S ALARM MONITORING EQUIPMENT (DIGITIZER).

O. TOWN: THE TERM "TOWN" SHALL MEAN THE TOWN OF MERRIMACK, NEW HAMPSHIRE.

P. ALARM BUSINESS: THE TERM "ALARM BUSINESS" MEANS THE OCCUPATION BY ANY NATURAL PERSON, COOPERATION, INCORPORATED ASSOCIATION, PARTNERSHIP OR OTHER ENTITY OF: SELLING, LEASING, MAINTAINING, SERVICING, REPAIRING ALTERING, REPLACING, REMOVING OR INSTALLING ANY EMERGENCY ALARM SYSTEM OR CAUSING TO BE SOLD, LEASED, MAINTAINED, SERVICES, REPAIRED, ALTERED, REPLACED, MOVED OR INSTALLED ANY EMERGENCY ALARM SYSTEM IN OR ON ANY BUILDING, STRUCTURE OR FACILITY. THIS DEFINITION DOES NOT INCLUDE A BUSINESS WHICH ENGAGES IN THE MANUFACTURE OR SALE OF AN EMERGENCY ALARM SYSTEM UNLESS SUCH BUSINESS SERVICES, INSTALLS, MONITORS OR RESPONDS TO EMERGENCY ALARM SYSTEM.

Q. APPLICANT: THE TERM "APPLICANT" MEANS A PERSON WHO FILES AN APPLICATION OF A NEW OR RENEWAL PERMIT AS PROVIDED BY THIS ORDINANCE.

R. PERMIT HOLDER: THE TERM "PERMIT HOLDER" MEANS ANY PERSON WHO SHALL BE GRANTED A PERMIT AS PROVIDED IN THIS ORDINANCE AND ITS AGENTS OR REPRESENTATIVES.

SECTION II

THE CHIEF OF POLICE (OR HIS DESIGNEE) SHALL ACCEPT APPLICATIONS FOR MONITORING CONTRACT FOR POLICE EMERGENCY ALARM SYSTEMS (BURGLAR, INTRUSION, AND/OR PANIC/HOLDUP ALARMS). THE CHIEF OF POLICE (OR HIS DESIGNEE) SHALL ACCEPT AND APPROVE (OR DENY) APPLICATIONS FOR POLICE EMERGENCY ALARM SYSTEMS PERMITS.

THE CHIEF OF THE FIRE DEPARTMENT (OR HIS DESIGNEE) SHALL ACCEPT APPLICATIONS FOR MONITORING CONTRACTS FOR FIRE EMERGENCY ALARMS SYSTEMS (FIRE, SMOKE, HAZARDOUS MATERIALS). THE CHIEF OF THE FIRE DEPARTMENT (OR HIS DESIGNEE) SHALL ACCEPT AND APPROVE (OR DENY) APPLICATIONS FOR FIRE EMERGENCY ALARM SYSTEMS PERMITS.

THE CHIEF OF THE FIRE DEPARTMENT (OR HIS DESIGNEE) SHALL ACCEPT APPLICATIONS FOR MONITORING CONTRACTS FOR MEDICAL EMERGENCY ALARM SYSTEMS. THE CHIEF OF THE FIRE DEPARTMENT (OR HIS DESIGNEE)

SHALL ACCEPT AND APPROVE (OR DENY) APPLICATIONS FOR MEDICAL EMERGENCY ALARM SYSTEM PERMITS.

PERMIT REQUIRED: THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT ARE HEREBY AUTHORIZED TO ISSUE A PERMIT TO ANY OWNER OF PROPERTY LOCATED WITHIN THE TOWN OF MERRIMACK OR THE LESSEE THEREOF, TO MAINTAIN, INSTALL OR MODIFY AN EMERGENCY ALARM SYSTEM UPON APPLICATION TO THEM AND SUBJECT TO THE FOLLOWING PROVISIONS:

A. ALL PERMITS FOR EMERGENCY ALARM SYSTEMS SHALL REQUIRE THE APPROVAL OF THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT (OR THEIR DESIGNEE'S).

B. THE ALARM USER APPLYING FOR THE PERMIT SHALL STATE ON THE APPLICATION HIS NAME, ADDRESS AND TELEPHONE NUMBER, OR, IF THE ALARM USER IS A CORPORATION OR LEGAL ENTITY, THE NAME(S), ADDRESS(ES) AND TELEPHONE NUMBER(S) OF THE PERSON(S) RESPONSIBLE FOR UPKEEP, MAINTENANCE AND OPERATION OF THE EMERGENCY ALARM SYSTEM AND ANY OTHER INFORMATION THAT THE CHIEF OF POLICE OR THE CHIEF OF THE FIRE DEPARTMENT MAY DEEM NECESSARY.

C. THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT, UPON APPLICATION TO THEM FOR A PERMIT, SHALL, IN THEIR SOUND JUDGMENT, DETERMINE WHETHER THE APPLICATION CONFORMS TO THE REQUIREMENTS OF THIS ORDINANCE AND THAT THE FACTS STATED THEREIN ARE TRUE AND ACCURATE. THE CHIEF OF POLICE OR THE CHIEF OF THE FIRE DEPARTMENT MAY CAUSE SUCH SYSTEM TO BE INSPECTED AND/OR TESTED TO DETERMINE THAT THE SYSTEM IS REASONABLY OPERATIONAL.

D. ANY FALSE STATEMENT OF A MATERIAL MATTER MADE BY AN APPLICANT FOR THE PURPOSE OF OBTAINING AN ALARM PERMIT SHALL BE SUFFICIENT CAUSE FOR REFUSAL TO ISSUE A PERMIT.

E. ANY ALARM PERMIT CANNOT BE TRANSFERRED OR ASSIGNED TO ANOTHER PERSON. A PERMIT HOLDER SHALL INFORM THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT OF ANY CHANGE THAT ALTERS ANY INFORMATION LISTED ON THE PERMIT APPLICATION WITHIN FIVE (5) BUSINESS DAYS. NO FEE WILL BE ASSESSED FOR SUCH CHANGES.

F. ALL FEES OWED BY AN APPLICANT MUST BE PAID BEFORE A PERMIT MAY BE ISSUED OR RENEWED.

SECTION III - PERMIT/CONTRACT FEES:

ANY ALARM USER DESIRING TO CONNECT AN EMERGENCY ALARM SYSTEM TO THE EMERGENCY ALARM MONITORING FACILITY THROUGH THE USE OF THE EMERGENCY ALARM MONITORING EQUIPMENT (DIGITIZER) SHALL APPLY FOR AND ENGAGE IN A CONTRACT WITH THE TOWN OF MERRIMACK TO PROVIDE SUCH MONITORING SERVICES. THE COST OF SUCH MONITORING CONTRACT

SHALL CONSIST OF A ONE-TIME MONITORING CONTRACT FEE OF ONE HUNDRED DOLLARS (\$100.00). THIS FEE SHALL BE IN ADDITION TO ANY FEES REQUIRED TO OPERATE AN EMERGENCY ALARM SYSTEM.

ANYONE APPLYING FOR AN EMERGENCY ALARM SYSTEM PERMIT MUST COMPLETE THE APPLICATION FORM AND RETURN IT TO THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT WITH A NON-REFUNDABLE PERMIT FEE OF \$25.00 FOR A NEW PERMIT AND \$10.00 FOR ANNUAL PERMIT RENEWAL. A SEPARATE EMERGENCY ALARM SYSTEM PERMIT SHALL BE REQUIRED FOR EACH INDIVIDUAL EMERGENCY ALARM SYSTEM INSTALLED IN ANY SINGLE LOCATION.

A SEPARATE EMERGENCY ALARM MONITORING CONTRACT SHALL BE REQUIRED FOR EACH EMERGENCY ALARM SYSTEM OWNED OR LEASED BY A PERSON, BUSINESS, CORPORATION, UNINCORPORATED ASSOCIATION, PARTNERSHIP OR OTHER LEGAL ENTITY WHICH EXISTS AT A SEPARATE LOCATION, HOWEVER ONLY

ONE EMERGENCY MONITORING CONTRACT SHALL BE REQUIRED FOR MULTIPLE EMERGENCY ALARM SYSTEMS EXISTING AT ANY SINGLE LOCATION.

ALL FEDERAL, STATE, COUNTY OR LOCAL GOVERNMENT AGENCIES WHO OPERATE EMERGENCY ALARM SYSTEMS SHALL BE EXEMPT FROM ALL PERMIT FEES AND SERVICE CHARGES BUT SHALL COMPLY WITH ALL OTHER REQUIREMENTS OF THIS ORDINANCE.

ALL PERSONS 65 YEARS OF AGE OR OLDER, WHO ARE THE PRINCIPAL OCCUPANT OF THE PRIVATE RESIDENCE LISTED ON AN APPLICATION FOR AN EMERGENCY ALARM SYSTEM, SHALL BE EXEMPT FROM ALL PERMIT FEES, BUT SHALL COMPLY WITH ALL OTHER REQUIREMENTS OF THIS ORDINANCE.

SECTION IV

MAINTAINING AN EMERGENCY ALARM SYSTEM WITHOUT A PERMIT: IT SHALL BE UNLAWFUL FOR ANY PERSON OR ALARM USER TO MAINTAIN OR OPERATE AN EMERGENCY ALARM SYSTEM, AS DEFINED BY THIS ORDINANCE, WITHOUT FIRST OBTAINING A PERMIT AS PROVIDED.

ALL EMERGENCY ALARM SYSTEMS PRESENTLY OPERATING SHALL CONFORM TO THIS ORDINANCE PRIOR TO CONTINUED OPERATION THEREOF.

OPERATING AN EMERGENCY ALARM SYSTEM WITHOUT A PERMIT PENALTY: ANY PERSON OR ALARM USER WHO MAINTAINS OR OPERATES AN EMERGENCY ALARM SYSTEM WITHOUT A PERMIT SHALL BE GUILTY OF A VIOLATION AND, UPON CONVICTION, SHALL BE FINED NOT LESS THAN ONE HUNDRED DOLLARS (\$100.00).

SECTION V

DENIAL OR REVOCATION OF ALARM USERS PERMIT: FAILURE TO COMPLY WITH ANY OF THE PROVISIONS OF THIS ORDINANCE MAY CONSTITUTE GROUNDS FOR THE CHIEF OF POLICE OR THE CHIEF OF THE FIRE DEPARTMENT TO DENY THE ISSUANCE OF A PERMIT.

AFTER THE EMERGENCY ALARM MONITORING FACILITY HAS RECEIVED SIX (6) FALSE ALARMS WITHIN ONE (1) YEAR FROM ANY EMERGENCY ALARM USER, THE EMERGENCY ALARM SYSTEM USER WILL BE NOTIFIED IN WRITING THAT CONTINUED FALSE ALARMS WILL RESULT IN THE ASSESSMENT OF A RESPONSE FEE AND COULD RESULT IN THE REVOCATION OF THE EMERGENCY ALARM SYSTEM PERMIT. THE CHIEF OF POLICE OR THE CHIEF OF THE FIRE DEPARTMENT MAY REVOKE THE EMERGENCY ALARM SYSTEM PERMIT OF ANY EMERGENCY ALARM SYSTEM USER WHO, HAVING HAD SIX (6) OR MORE FALSE ALARMS WITHIN A ONE (1) YEAR PERIOD, FAILS TO TAKE APPROPRIATE ACTION TO PREVENT CONTINUED FALSE ALARMS FROM OCCURRING.

ANY PERSON, BUSINESS, CORPORATION, UNINCORPORATED ASSOCIATION, PARTNERSHIP OR OTHER LEGAL ENTITY WHOSE EMERGENCY ALARM SYSTEM PERMIT IS DENIED OR REVOKED MAY REQUEST A HEARING BEFORE THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT BY SUBMITTING A REQUEST FOR SUCH HEARING IN WRITING, WITHIN THIRTY (30) CALENDAR DAYS OF THE DATE OF DENIAL OR REVOCATION STATING THEREIN THE BASIS FOR SUCH REQUEST. THE WRITTEN REQUEST FOR A HEARING SHALL BE MAILED OR HAND DELIVERED TO EITHER THE CHIEF OF POLICE OR THE CHIEF OF THE FIRE DEPARTMENT.

AT THE HEARING BEFORE THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT (OR THEIR DESIGNEE), THE HOLDER OF THE EMERGENCY ALARM SYSTEM PERMIT SHALL HAVE THE RIGHT TO PRESENT EVIDENCE, CROSS-EXAMINE WITNESSES AND TO BE REPRESENTED BY COUNSEL. SUCH A HEARING SHALL BE INFORMAL AND SHALL NOT BE SUBJECT TO THE RULES OF EVIDENCE OR FORMAL COURTROOM PROCEDURES.

AFTER THE HEARING, THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT (OR THEIR DESIGNEE) SHALL WITHIN FIVE BUSINESS DAYS, EITHER ISSUE AN ORDER OF DENIAL OR REVOCATION OF THE EMERGENCY ALARM SYSTEM PERMIT OR WITHDRAW THE NOTICE OF DENIAL OR REVOCATION AND ISSUE OR REINSTATE THE EMERGENCY ALARM SYSTEM PERMIT.

ANY ALARM USER AGGRIEVED BY THE DECISION OF THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT TO DENY OR REVOKE AN EMERGENCY ALARM SYSTEM PERMIT MAY APPEAL THE DECISION TO DENY OR REVOKE SAID PERMIT TO THE BOARD OF SELECTMEN. SAID APPEAL SHALL BE REQUESTED IN WRITING WITHIN TEN (10) BUSINESS DAYS OF THE DECISION TO DENY OR REVOKE SAID PERMIT, STATING THEREIN THE BASIS FOR SUCH

APPEAL. THE REQUEST FOR A HEARING BY THE BOARD OF SELECTMEN SHALL BE MAILED OR HAND DELIVERED TO THE SELECTMEN'S OFFICE AT THE MERRIMACK TOWN OFFICES.

AN EMERGENCY ALARM SYSTEM USER WHOSE PERMIT HAS BEEN DENIED OR REVOKED IS NOT PRECLUDED UNDER THIS ORDINANCE FROM APPLYING FOR A NEW PERMIT. THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT, HOWEVER, SHALL NOT BE REQUIRED TO ISSUE A NEW EMERGENCY ALARM SYSTEM PERMIT UNLESS THEY ARE SATISFIED THAT THE USER'S SYSTEM HAS BEEN PROPERLY SERVICED AND ITS DEFICIENCIES CORRECTED. THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT MAY ALSO IMPOSE REASONABLE RESTRICTIONS AND CONDITIONS UPON THE ALARM USER BEFORE ISSUING A NEW PERMIT. THESE RESTRICTIONS AND/OR CONDITIONS SHALL APPEAR ON THE PERMIT AND VIOLATION OF THESE CONDITIONS MAY BE CAUSE FOR THE REVOCATION OF THE PERMIT.

SECTION VI

ALL ALARM USERS TO WHOM A PERMIT HAS BEEN ISSUED SHALL KEEP THE PERMIT WITHIN THE PROTECTED PREMISES FOR WHICH THE PERMIT WAS ISSUED.

ANY EMERGENCY ALARM SYSTEM PERMIT ISSUED UNDER THIS ORDINANCE SHALL BE MADE AVAILABLE FOR INSPECTION, SUSPENSION OR REVOCATION PURPOSES UPON DEMAND OF THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT (OR THEIR DESIGNEES). EACH ALARM BUSINESS OR PERMIT HOLDER SHALL DISPLAY TO THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT (OR THEIR DESIGNEES) WHEN REQUESTED, THEIR RECORD OF INSPECTION OR REPAIR OF AN INSTALLED EMERGENCY ALARM SYSTEM.

SECTION VII

A PERMIT EXPIRES ANNUALLY ON JUNE 30, AND MUST BE RENEWED FOR A NEW ONE-YEAR PERIOD BY SUBMITTING AN UPDATED APPLICATION AND A PERMIT RENEWAL FEE TO THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT. IT IS THE RESPONSIBILITY OF THE PERMIT HOLDER TO SUBMIT AN APPLICATION PRIOR TO THE PERMIT EXPIRATION DATE. PERMITS MAY BE RENEWED ANYTIME DURING THE MONTH OF JUNE FOR THE UPCOMING YEAR. FAILURE TO RENEW WILL BE CLASSIFIED AS USE OF NON-PERMITTED EMERGENCY ALARM SYSTEM AND CITATIONS AND PENALTIES SHALL BE ASSESSED WITHOUT WAIVER. ORIGINAL PERMITS ISSUED BETWEEN APRIL 1- JUNE 30 OF EACH YEAR WILL BE VALID UNTIL JUNE 30 OF THE FOLLOWING YEAR.

SECTION VIII

OPERATING AN EMERGENCY ALARM SYSTEM AFTER REVOCATION-PENALTY:
ANY ALARM USER WHO, AFTER HAVING AN EMERGENCY ALARM SYSTEM PERMIT REVOKED AND AFTER EXHAUSTING HIS RIGHT TO A HEARING AND

APPEAL, FAILS TO DISCONNECT HIS EMERGENCY ALARM SYSTEM, SHALL BE GUILTY OF A VIOLATION AND UPON CONVICTION, SHALL BE FINED NOT LESS THAN ONE HUNDRED DOLLARS (\$100.00)

SECTION IX

FALSE ALARMS: PREVENTION AND PAYMENT OF COSTS: ANY OWNER OR LESSEE OF PROPERTY HAVING AN EMERGENCY ALARM SYSTEM ON HIS/HER PREMISES AND ANY USER OF AN EMERGENCY ALARM SYSTEM DESIGNATED AND INSTALLED WITH THE INTENT OF ELICITING A RESPONSE OF POLICE, FIRE OR MEDICAL EMERGENCY SERVICE PERSONNEL, SHALL PAY TO THE TOWN OF MERRIMACK A RESPONSE FEE BASED ON THE FOLLOWING SCHEDULE: FOR EACH AND EVERY FALSE ALARM TO WHICH THE EMERGENCY SERVICE PERSONNEL RESPOND IN EXCESS OF SIX (6) FALSE ALARMS DURING A ONE (1) YEAR PERIOD.

0-6 ALARMS	NO CHARGE
7-10 ALARMS	\$50.00 EACH
11 AND UP	\$100.00 EACH

ANY ALARM USER, CENTRAL ALARM STATION, ANSWERING SERVICE OR PROPRIETARY ALARM SYSTEM THAT IN ANY MANNER NOTIFIED THE EMERGENCY ALARM MONITORING FACILITY OF AN ALARM SIGNAL FROM AN EMERGENCY ALARM SYSTEM USER WHO DOES NOT POSSESS AN EMERGENCY ALARM SYSTEM PERMIT OR WHOSE EMERGENCY ALARM SYSTEM PERMIT HAS BEEN DENIED OR REVOKED, SHALL BE CHARGED A TWENTY FIVE DOLLAR (\$25.00) RESPONSE FEE FOR EACH NOTIFICATION MADE TO THE EMERGENCY ALARM MONITORING FACILITY.

FAILURE TO PAY SUCH FALSE ALARM SERVICE CHARGES WITHIN THIRTY (30) CALENDAR DAYS SHALL SUBJECT SUCH ALARM USER TO REVOCATION OF THEIR EMERGENCY ALARM SYSTEM PERMIT.

SECTION X

APPEAL OF SERVICE CHARGES: ANY ALARM USER, OWNER OR LESSEE WHO POSSESSES AN EMERGENCY ALARM SYSTEM PERMIT MAY APPEAL FALSE ALARM RESPONSE CHARGES IN WRITING TO THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT (OR THEIR DESIGNEE) WITHIN TEN (10) BUSINESS DAYS AFTER RECEIPT OF THE NOTICE OF SUCH CHARGE, STATING THEREIN THE BASIS FOR SUCH APPEAL.

THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT (OR THEIR DESIGNEE) MAY WAIVER ASSESSMENT OF THE SERVICE CHARGE WHEN, IN THEIR JUDGMENT, REASONABLE ATTEMPTS ARE BEING TAKEN TO DISCOVER AND ELIMINATE THE CAUSE OF THE FALSE ALARMS.

SECTION XI

NEW INSTALLATIONS-RENOVATION AND UPGRADES: ANY OWNER OR LESSEE OF PROPERTY INSTALLING, RENOVATING AND UPGRADING AN EMERGENCY

ALARM SYSTEM ON HIS/HER PREMISES WILL NOT BE ASSESSED A SERVICE CHARGE FOR FALSE ALARMS FOR THIRTY (30) CALENDAR DAYS FROM THE DATE THE EMERGENCY ALARM SYSTEM IS PUT IN SERVICE, PROVIDED A PERMIT APPLICATION IS RECEIVED BY THE CHIEF OF POLICE AND/OR THE CHIEF OF THE FIRE DEPARTMENT (OR THEIR DESIGNEE).

SECTION XII

EACH ALARM BUSINESS WHICH INSTALLS OR SERVICES AN EMERGENCY ALARM SYSTEM SHALL CLEARLY INSTRUCT THE ALARM USER OF THE EMERGENCY ALARM SYSTEM IN THE PROPER USE AND OPERATION OF THE ALARM SYSTEM, AS FREQUENTLY AS NECESSARY, ESPECIALLY IN THOSE FACTORS WHICH CAUSE FALSE ALARMS.

EACH PERMIT HOLDER SHALL MAINTAIN EACH EMERGENCY ALARM SYSTEM IN GOOD WORKING ORDER, PROVIDING THE NECESSARY SERVICE TO PREVENT FALSE ALARMS, TO PREVENT MALFUNCTIONS ENDANGERING PERSONS OR PROPERTY AND TO PREVENT OTHER MALFUNCTIONS.

SECTION XIII

LIABILITY OF TOWN: LIMITED: THE TOWN OF MERRIMACK, ITS EMERGENCY SERVICE EMPLOYEES AND THEIR AGENTS, SHALL TAKE EVERY REASONABLE PRECAUTION TO ASSURE THAT EMERGENCY ALARM SYSTEM SIGNALS AND/OR MESSAGES RECEIVED BY THE EMERGENCY ALARM MONITORING FACILITY ARE GIVEN APPROPRIATE ATTENTION AND ARE ACTED UPON WITH DISPATCH. NEVERTHELESS, THE TOWN OF MERRIMACK, ITS DEPARTMENTS, EMPLOYEES AND AGENTS SHALL NOT BE LIABLE FOR ANY DEFECTS IN THE OPERATION OF EMERGENCY ALARM SYSTEM, FOR ANY FAILURE OR NEGLECT TO RESPOND APPROPRIATELY UPON RECEIPT OF AN ALARM FROM SUCH SOURCE, NOR FOR THE FAILURE OR NEGLECT OF ANY PERSON IN CONNECTION WITH THE INSTALLATION AND OPERATION OF EMERGENCY ALARM SYSTEMS OR THEIR COMPONENTS, THE TRANSMISSION OF ALARM SIGNALS AND PRE-RECORDED MESSAGES OR THE RELAYING OF SUCH SIGNALS AND MESSAGES. IN THE EVEN THAT THE TOWN OF MERRIMACK FINDS IT NECESSARY TO DISCONNECT AN EMERGENCY ALARM SYSTEM AFTER EXHAUSTING ALL OTHER PROVISIONS OF THIS ORDINANCE, THE TOWN OF MERRIMACK SHALL INCUR NO LIABILITY BY SUCH ACTION.

SECTION XIV

THE INFORMATION FURNISHED AND SECURED PURSUANT TO THIS ORDINANCE SHALL BE CONFIDENTIAL IN CHARACTER AND SHALL NOT BE SUBJECT TO PUBLIC INSPECTION AND SHALL BE KEPT SO THAT THE CONTENTS THEREOF SHALL NOT BE KNOWN EXCEPT TO PERSONS CHARGED WITH THE ADMINISTRATION OF THIS ORDINANCE.

SECTION XV

SEVERABILITY CLAUSE: THE PROVISIONS OF THIS ORDINANCE ARE SEVERABLE, AND IF ANY SECTION, SUBSECTION, SENTENCE, CLAUSE OR PHRASE OF THIS ORDINANCE IS FOR ANY REASON HELD TO BE INVALID OR

UNCONSTITUTIONAL BY THE DECISION OF ANY COURT OF COMPETENT JURISDICTION, SUCH DECISION SHALL NOT AFFECT THE VALIDITY OF THE REMAINING PORTIONS OF THIS ORDINANCE.

A motion was made by Selectman Dumont and duly seconded to accept the article as printed. Selectman Dumont noted that this would help make a good system better.

A motion was made by J. Wallace and duly seconded to strike the phrase "0-6 alarms no charge" from Section IX.

Police Chief Joseph Devine noted that he is in favor of passing this article. The intent of the ordinance is to reduce false alarms in town.

A motion was made by F. Dornik and duly seconded to add the words "or 100% disabled" in section III paragraph 5. There was some discussion of this motion with Town Counsel and it was decided that the wording should be "or who are certified to be 100% medically disabled by a state or federal government agency."

The amendment passed and was so declared.

Moderator Christensen noted that a motion was still on the floor regarding Section IX.

The amendment passed and was so declared.

The motion passed and was so declared.

ARTICLE 32. SHALL WE ADOPT AN EXEMPTION FOR THE TOTALLY AND PERMANENTLY DISABLED? THE EXEMPTION, BASED ON ASSESSED VALUE, FOR QUALIFIED TAXPAYERS SHALL BE FIFTY PERCENT (50%) OF THE ASSESSED TAX PAYABLE. (BY PETITION) (VOTE BY BALLOT)

A motion was made by Selectman Cote and duly seconded to table this article indefinitely. Selectman Cote noted that legal counsel has advised that the wording of this article may not be appropriate. Ben Niles noted that there is no reference to a means test nor is there any reference to the person's net worth. The petitioner spoke to the article and noted that she would like to have the article amended as necessary, but felt that the article was doomed to failure anyway.

The motion passed and was so declared.

ARTICLE 11. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$21,150 FOR THE PURPOSE OF INTEREST ON BONDS OR SERIAL NOTES ISSUED TO FINANCE IMPROVEMENTS TO THE CENTRAL FIRE STATION, CONTINGENT UPON THE PASSAGE OF WARRANT ARTICLE 9. (RECOMMENDED BY THE BOARD OF SELECTMEN) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Selectman Cote and duly seconded to table this motion. He

noted that since article 9 had failed there would be no bond, therefore there will be no need for an interest payment.

The motion passed and was so declared.

ARTICLE 12. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$105,000 FOR THE PURPOSE OF IMPROVEMENTS TO THE CENTRAL FIRE STATION, CONTINGENT UPON THE FAILURE OF WARRANT ARTICLE 9. (RECOMMENDED BY THE BOARD OF SELECTMEN)
(RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Selectman Cote and duly seconded to approve this article as presented. Fire Chief Hall noted that this is now a necessity. This article will not take care of the space needs of the fire department. T. Mahon noted that there is a possibility of a move to reconsider.

A motion was made by R. L'Heureux and duly seconded to reconsider Article #9. Town Counsel advised that a new meeting would need to be held at least seven days from today and a 2/3 majority would be needed to pass the article at that meeting.

A motion was made by Selectman Cote and duly seconded to put the motion to approve article 12 on the table.

The motion passed and was so declared.

Gary Greenberg questioned the cost to have another meeting to reconsider this article. Moderator Christensen noted that it would cost under \$5,000. Linda Theroux noted that the motion to reconsider causes her dismay. She noted that this motion would open up the town meeting to criticism.

The motion failed and was so declared.

A motion was made by Selectman Cote and duly seconded to remove Article 12 from the table. Fire Chief Hall noted that the money in this article would not be wasted. This would not add the additional space needed. This space need would still need to be addressed in the future.

The motion passed and was so declared.

ARTICLE 13. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$150,000 FOR THE PURPOSE OF INTEREST ON BONDS OR SERIAL NOTES ISSUED TO FINANCE THE CONSTRUCTION AND EQUIPPING OF A NEW LIBRARY BUILDING AND THE ACQUISITION OF LAND RELATING THERETO; AND THE COST ASSOCIATED WITH THE ISSUANCE OF SUCH BONDS AND SERIAL NOTES, CONTINGENT UPON THE PASSAGE OF WARRANT ARTICLE 10. (BY PETITION) (NOT RECOMMENDED BY THE BOARD OF SELECTMEN)
(RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by L. Theroux and duly seconded to pass over this article

The motion passed and was so declared.

ARTICLE 14. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$200,000 FOR THE PURPOSE OF ACQUIRING LAND FOR THE SITE OF A NEW LIBRARY, AND TO AUTHORIZE THE BOARD OF LIBRARY TRUSTEES TO APPLY FOR AND ACCEPT ANY FEDERAL, STATE, OR PRIVATE GRANTS THAT MAY BE MADE AVAILABLE IN CONNECTION WITH SAID ACQUISITION, TO BE WITHDRAWN UPON PASSAGE OF WARRANT ARTICLE 10. (BY PETITION) (NOT RECOMMENDED BY THE BOARD OF SELECTMEN) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by L. Theroux and duly seconded to pass over this article.

The motion passed and was so declared.

ARTICLE 15. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$300,000 FOR THE PURPOSE OF ACQUIRING LAND FOR THE SITE OF A NEW LIBRARY, AND TO AUTHORIZE THE BOARD OF LIBRARY TRUSTEES TO APPLY FOR AND ACCEPT ANY FEDERAL, STATE, OR PRIVATE GRANTS THAT MAY BE MADE AVAILABLE IN CONNECTION WITH SAID ACQUISITION, TO BE WITHDRAWN UPON PASSAGE OF WARRANT ARTICLE 10. (BY PETITION) (NOT RECOMMENDED BY THE BOARD OF SELECTMEN) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by B. Kelly and duly seconded to accept this article.

The motion passed and was so declared.

Prior to adjourning, Moderator Christensen announced the sum of \$16,375,509.00. has been appropriated at this 1996 Annual Town Meeting according to Finance Administrator Robert T. Levan.

R. L'Heureux noted his appreciation of the larger type size in the annual report. He commended the Board of Selectmen for this change and requested that the format remain the same.

The 1996 Annual Town Meeting adjourned at 10:25 P.M.

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 1996, as listed in the table of contents. These general purpose financial statements are the responsibility of the Town of Merrimack, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, issued by the Comptroller General of the United States, and the provisions of Office of Management and Budget Circular A-128, "Audits of State and Local Governments." Those standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the financial statements of the General Fixed Asset Account Group which should be included in order to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Asset Account Group is not known.

In our opinion, except for the omission of the financial statements described in the third paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the fund types and account groups of the Town of Merrimack, New Hampshire as of June 30, 1996 and the results of its operations and the cash flows of its non-expendable and pension trust fund types for the year then ended in conformity with generally accepted accounting principles.

In accordance with *Government Auditing Standards*, we have also issued a report dated August 21, 1996 on our consideration of the Town of Merrimack, New Hampshire's internal control structure and a report dated August 21, 1996 on its compliance with laws and regulations.

Vachon, Clukay & Co., PC

August 21, 1996

EXHIBIT A
TOWN OF MERRIMACK, NEW HAMPSHIRE
 Combined Balance Sheet - All Fund Types and Account Groups
 June 30, 1996

	Governmental Fund Types		Fiduciary Fund Types	Account Group	Totals (Memorandum Only)	
	General	Special Revenue			Trust & Agency	General Long-Term Debt
ASSETS						
Cash and cash equivalents	\$3,056	\$16,556	\$117,581		\$137,193	\$824,273
Equity in pooled cash and investments	14,483,590	788,664	20,702		15,765,253	11,113,063
Investments at cost		15,615	6,053,266		6,068,881	4,604,657
Taxes receivable	6,918,274				6,918,274	9,358,363
Accounts receivable	307,559	782,358	1,188		1,091,105	1,100,448
Due from other governments	335,985				335,985	460,022
Prepaid expenses	56,120				56,120	57,931
Inventory	43,826				43,826	50,482
Due from other funds	31,822	41,474	11,088		84,384	214,063
Amount to be provided for retirement of general long-term obligations						
Total Assets	\$22,180,232	\$1,644,667	\$6,203,825	\$15,266,307	15,266,307	16,370,079
					\$45,767,328	\$44,153,381
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable	\$518,957	\$127,246	\$100,054		\$754,489	\$449,859
Accrued liabilities	776,802	20,270	958,247		1,755,319	1,786,164
Performance deposits	167,710				167,710	183,252
Retainage payable	8,630	6,830			21,460	148,679
Deferred revenue	18,922,846	29,783			18,952,629	19,094,721
Due to others			300,871		300,871	159,890
Due to other funds	11,088		73,296		84,384	214,063
Capital lease obligations payable						
General obligation debt payable				\$653,865	653,865	789,351
Other long-term obligations				9,440,330	9,440,330	5,268,234
Accrued compensated absences payable	30,618			608,996	639,614	4,736,829
Claims and judgments payable				489,116	489,116	587,064
Estimated liability for landfill closure and postclosure care costs						978,232
Total Liabilities	20,436,651	184,129	1,432,468	4,074,000	4,074,000	4,032,000
Fund Balances:					37,333,787	38,428,338
Reserved for endowments			691,873		691,873	686,613
Reserved for encumbrances					185,101	282,785
Reserved for employees' retirement	117,833	46,358	1,174,303		1,174,303	1,055,122
Reserved for debt service						7,227
Unreserved:						
Designated		330	2,437,136		2,437,466	2,131,990
Undesignated			468,045		3,944,798	1,561,306
Total Fund Balances	1,625,748	1,413,850	4,771,357		8,433,541	5,725,043
Total Liabilities and Fund Balances	\$22,180,232	\$1,644,667	\$6,203,825	\$15,266,307	\$45,767,328	\$44,153,381

See notes to financial statements

EXHIBIT B
TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances
 All Governmental and Similar Trust Fund Types
 For the Year Ended June 30, 1996

	Governmental Fund Types			Fiduciary Fund Types	Totals (Memorandum Only)	
	General	Special Revenue	Capital Projects	Expendable Trust	For the Years Ended June 30,	
					1996	1995
Revenues:						
Taxes	\$8,176,853	\$180,635			\$8,357,488	\$8,587,608
Licenses and permits	2,421,619	575			2,422,194	2,213,769
Intergovernmental revenues	1,229,498	132,768	\$60,093		1,422,359	1,171,861
Charges for services	579,006	3,690,256			4,269,262	4,005,297
Miscellaneous revenues	1,027,340	54,315	62,692	\$126,235	1,270,582	1,207,250
Total Revenues	13,434,316	4,058,549	122,785	126,235	17,741,885	17,185,785
Expenditures:						
Current:						
General government	1,632,213			12,152	1,644,365	1,490,844
Public safety	4,638,526	49,802			4,688,328	4,747,307
Highways and streets	1,900,208				1,900,208	1,809,100
Health and welfare	121,215				121,215	179,501
Sanitation		2,418,685			2,418,685	2,408,060
Culture and recreation	1,208,271	37,157			1,245,428	1,013,220
Capital outlay	643,607	41,718	646,797	494,961	1,827,083	3,932,193
Debt service:						
Principal of debt	664,892	624,049			1,288,941	1,439,535
Interest and fiscal charges	301,176	356,906	8,271		666,353	554,607
Total Expenditures	11,110,108	3,528,317	655,068	507,113	15,800,606	17,574,367
Excess of Revenues Over (Under) Expenditures	2,324,208	530,232	(532,283)	(380,878)	1,941,279	(388,582)
Other Financing Sources (Uses):						
Proceeds from debt financing			603,200		603,200	2,579,957
Operating transfers in		57,140	20,000	686,346	763,486	916,634
Operating transfers out	(416,346)	(290,000)	(57,140)		(763,486)	(916,634)
Total Other Financing Sources (Uses)	(416,346)	(232,860)	566,060	686,346	603,200	2,579,957
Excess of Revenues and Other Sources Over Expenditures and Other Uses	1,907,862	297,372	33,777	305,468	2,544,479	2,191,375
Fund Balances (Deficit), as restated - July 1	(164,281)	1,163,166	424,288	2,131,668	3,554,841	1,363,466
Fund Balances - June 30	\$1,743,581	\$1,460,538	\$458,065	\$2,437,136	\$6,099,320	\$3,554,841

See notes to financial statements

EXHIBIT C
TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budgetary Basis
Budget and Actual - General and Special Revenue Funds
For the Year Ended June 30, 1996

	General Fund			Special Revenue Funds			Totals (Memorandum Only)		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
Revenues:									
Taxes	\$7,166,085	\$8,176,853	\$1,010,768	\$180,635	\$180,635		\$7,346,720	\$8,357,488	\$1,010,768
Licenses and permits	1,997,322	2,421,619	424,297	500	575	\$75	1,997,822	2,422,194	424,372
Intergovernmental revenues	1,263,084	1,229,498	(33,586)	157,163	132,768	(24,395)	1,420,247	1,362,266	(57,981)
Charges for service	523,151	579,006	55,855	3,535,510	3,690,256	154,746	4,058,661	4,269,262	210,601
Miscellaneous revenues	677,361	1,027,340	349,979	275,334	54,315	(221,019)	952,695	1,081,655	128,960
Total Revenues	11,627,003	13,434,316	1,807,313	4,149,142	4,058,549	(90,593)	15,776,145	17,492,865	1,716,720
Expenditures:									
Current:									
General government	1,673,616	1,631,173	42,443				1,673,616	1,631,173	42,443
Public safety	4,845,415	4,642,502	202,913	49,934	49,802	132	4,895,349	4,692,304	203,045
Highways and streets	1,842,268	1,907,972	(65,704)				1,842,268	1,907,972	(65,704)
Health and welfare	254,934	121,215	133,719				254,934	121,215	133,719
Sanitation				3,026,200	2,424,101	602,099	3,026,200	2,424,101	602,099
Culture and recreation	1,195,122	1,200,191	(5,069)	48,214	37,157	11,057	1,243,336	1,237,348	5,988
Capital outlay	489,011	524,932	(35,921)	44,400	41,718	2,682	533,411	566,650	(33,239)
Debt service:									
Principal of debt	664,892	664,892		723,487	624,049	99,438	1,388,379	1,288,941	99,438
Interest and fiscal charges	315,739	301,176	14,563	374,118	356,906	17,212	689,857	658,082	31,775
Total Expenditures	11,280,997	10,994,053	286,944	4,266,353	3,533,733	732,620	15,547,350	14,527,786	1,019,564
Excess of Revenues over (under) Expenditures	346,006	2,440,263	2,094,257	(117,211)	524,816	642,027	228,795	2,965,079	2,736,284
Other Financing Sources (Uses):									
Operating transfers in	3,400		(3,400)		57,140	353	60,187	57,140	(3,047)
Operating transfers out	(396,346)	(416,346)	(20,000)	56,787	(290,000)		(686,346)	(706,346)	(20,000)
Total Other Financing Sources (Uses)	(392,946)	(416,346)	(23,400)	(233,213)	(232,860)	353	(626,159)	(649,206)	(23,047)
Excess of Revenues and Other Sources over (under)	(46,940)	2,023,917	2,070,857	(350,424)	291,956	642,380	(397,364)	2,315,873	2,713,237
Expenditures and Other Uses									
Fund Balances (Deficit), as restated- July 1, 1995	(398,169)	(398,169)		1,122,224	1,122,224		724,055	724,055	
Fund Balances (Deficit)- June 30, 1996	(\$445,109)	1,625,748	\$2,070,857	\$771,800	1,414,180	\$642,380	\$326,691	3,039,928	\$2,713,237
Reconciliation to GAAP Basis:									
Elimination of encumbrances outstanding at year end		117,833			46,358			164,191	
Fund Balances - June 30, 1996 GAAP Basis		\$1,743,581			\$1,460,538			\$3,204,119	

See notes to financial statements

EXHIBIT D
TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenses and Changes in Fund Balances
All Non-Expendable and Pension Trust Funds
For the Year Ended June 30, 1996

	Non-Expendable Trust	Pension Trust	Totals (Memorandum Only) For the Years Ended June 30,	
			1996	1995
Operating Revenues:				
Contributions		\$127,800	\$127,800	\$108,916
Investment income	\$85,304	50,391	135,695	133,763
	<u>85,304</u>	<u>178,191</u>	<u>263,495</u>	<u>242,679</u>
Operating Expenses:				
Contractual services	45,726	105,973	151,699	77,548
	<u>45,726</u>	<u>105,973</u>	<u>151,699</u>	<u>77,548</u>
Operating Income	<u>39,578</u>	<u>72,218</u>	<u>111,796</u>	<u>165,131</u>
Non-Operating Income (Expense):				
Bequests				125
Gain on investment transactions	5,260	46,963	52,223	10,583
Total Non-Operating Income	<u>5,260</u>	<u>46,963</u>	<u>52,223</u>	<u>10,708</u>
Net Income	44,838	119,181	164,019	175,839
Fund Balances - July 1	1,115,080	1,055,122	2,170,202	1,994,363
Fund Balances - June 30	<u>\$1,159,918</u>	<u>\$1,174,303</u>	<u>\$2,334,221</u>	<u>\$2,170,202</u>

EXHIBIT E
TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Cash Flows
All Non-Expendable and Pension Trust Funds
For the Year Ended June 30, 1996

	Non-Expendable Trust	Pension Trust	Totals (Memorandum Only) For the Years Ended June 30,	
			1996	1995
Cash Flows from Operating Activities:				
Cash received from trust investments	\$85,304	\$53,454	\$138,758	\$132,342
Cash contributions received		138,022	138,022	108,679
Cash paid to suppliers	(45,726)		(45,726)	(133,686)
Net Cash Provided by Operating Activities	<u>39,578</u>	<u>191,476</u>	<u>231,054</u>	<u>107,335</u>
Cash Flows from Non Capital Financing Activities:				
Bequests				125
Net Cash Provided by Non Capital Financing Activities				<u>125</u>
Cash Flows from Investing Activities:				
Net (increase) decrease in investment securities	(28,813)	(766,615)	(795,428)	(75,738)
Gain on investment transactions	5,260	23,789	29,049	10,583
Net Cash (Used) by Investing Activities	<u>(23,553)</u>	<u>(742,826)</u>	<u>(766,379)</u>	<u>(65,155)</u>
Net Increase (Decrease) in Cash and Cash Equivalents	16,025	(551,350)	(535,325)	42,305
Cash and Cash Equivalents, July 1	391,851	606,965	998,816	956,511
Cash and Cash Equivalents, June 30	<u>\$407,876</u>	<u>\$55,615</u>	<u>\$463,491</u>	<u>\$998,816</u>
Reconciliation of Net Operating Income to Net Cash Provided by Operating Activities				
Net Operating Income	\$39,578	\$72,218	\$111,796	\$165,131
Adjustments to Reconcile Net Operating Income to Net Cash Provided by Operating Activities:				
Change in assets and liabilities:				
(Increase) decrease in accounts receivable		3,063	3,063	(1,421)
(Increase) decrease in due from other funds		16,141	16,141	(237)
Increase (decrease) in accounts payable		100,054	100,054	(48,818)
Increase (decrease) in due to other funds				(7,320)
Net Cash Provided	<u>\$39,578</u>	<u>\$191,476</u>	<u>\$231,054</u>	<u>\$107,335</u>
Supplemental schedule of non-cash investing activities				
Unrealized gain on investments		<u>\$23,174</u>	<u>\$23,174</u>	

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS
June 30, 1996

NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Merrimack, New Hampshire conform to generally accepted accounting principles for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies:

Financial Reporting Entity

The Town of Merrimack, New Hampshire (the "Town") was incorporated in 1746. The Town operates under the Town Meeting/Town Manager form of government and performs local governmental functions authorized by State law.

The accompanying financial statements of the Town present the financial position of the various fund types and account groups, the results of operations of the various fund types, and the cash flows for non-expendable trust funds.

The financial statements include those of the various departments governed by the Board of Selectmen and other officials with financial responsibility, including the Town Trustees of Trust Funds and the Trustees of the Merrimack Public Library. The Town has no organizational units which meet criteria for inclusion in the financial statements as defined by the Governmental Accounting Standards Board.

Fund Accounting

The accounts of the Town are organized on the basis of funds and account groups, each of which is a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures/expenses. The various funds are summarized by type in the financial statements.

Individual funds and account groups summarized in the financial statements are classified as follows:

Governmental Funds

General Fund - used to account for all revenues and expenditures which are not accounted for in other funds or account groups.

Special Revenue Funds - used to account for specific restricted revenues and expenditures for various purposes. The following funds have been accounted for as Special Revenue Funds:

Sewer Operating Fund
Library Fine Fund
Fire Protection Area Fund
DARE Fund

Solid Waste Disposal Fund
Naticook Day Camp Fund
Cable Television Fund
Heritage Trail Fund

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1996

Capital Projects Funds - used to account for financial resources to be used for the acquisition or construction of major capital facilities and equipment. The Town accounts for the following construction projects in its Capital Projects Funds.

Incinerator Fund
Road Pavement Management Fund
Police Station Fund

Veteran's Memorial Park Fund
Organic Compost Facility

Fiduciary Funds

Assets held by the Town in a fiduciary capacity or as an agent for individuals, private organizations, and other governmental units, and/or other funds for various purposes. Receipts and expenditures of each fund are governed by statutes, local law, or the terms of the gift.

Trust Funds - Expendable Trust Funds are accounted for in essentially the same manner as governmental funds. The non-expendable funds are accounted for and reported as proprietary funds since capital maintenance is critical. These include non-expendable and pension trust funds.

Agency Funds - The School Agency Fund consists of capital reserve funds of the School District which are held by the Town as required by State law. Other agency funds account for the deferred compensation plan assets.

Account Groups

Account groups are not funds; they do not reflect available financial resources and related liabilities, but are accounting records of general fixed assets and general long-term obligations, respectively. The following is a description of the account groups of the Town.

General Fixed Asset Account Group - The Town does not record the acquisition of fixed assets in the General Fixed Asset Account Group, as required by generally accepted accounting principles. Fixed assets acquired or constructed for general government services are recorded as expenditures in the fund making the expenditure. Funds used to acquire general fixed assets and/or debt service payments on borrowings in connection therewith are accounted for as expenditures in the year payments are made.

General Long-Term Debt Account Group - used to record the outstanding long-term obligations of the Town.

Basis of Accounting

The accrual basis is used for the non-expendable and pension trust funds. The measurement focus of these funds is determination of net income, financial position and cash flows ("capital maintenance" focus).

TOWN OF MERRIMACK, NEW HAMPSHIRE

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1996

Governmental funds utilize the modified accrual basis whereby revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred, if measurable.

Effective July 1, 1995, the Town changed its method of recognizing property tax revenues (see Note 14). Property tax revenues are recorded as revenues principally on the cash basis until year end, at which time tax receipts within 60 days of the end of the fiscal year are recognized.

In applying the susceptible to accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the Town, therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if the susceptible to accrual criteria are met.

Licenses and permits, charges for services, and miscellaneous revenues (except investment earnings) are recorded as revenues when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned, since they are measurable and available.

During the course of normal operations, the Town has transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying governmental and fiduciary funds financial statements reflect such transactions as transfers. Non-expendable trust funds report these transactions as revenues and expenses.

Total columns on the accompanying financial statements are captioned "Memorandum Only" to indicate that they are intended to facilitate financial analysis. Interfund eliminations have not been made at arriving at the data and it is not intended to present financial position, results of operations or cash flows in accordance with generally accepted accounting principles.

Budgetary Data

The budget represents departmental appropriations as authorized by annual or special Town meetings. The Selectmen may transfer funds between operating categories as they deem necessary. The Town adopts its budget under regulations of the New Hampshire Department of Revenue Administration which differ somewhat from generally accepted accounting principles in that the focus is on the entire governmental unit rather than on the basis of fund types. Special revenue fund budgets are adopted only for funds under the control of the Board of Selectmen. Budgets for capital projects funds are adopted in the year the project is authorized and may extend over multiple accounting periods. Following is a reconciliation between the budget and the adopted budget as they are presented for reporting purposes.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1996

Total May 11, 1995 Annual Town Meeting		\$16,420,164
Supplemental Appropriations RSA 31:95b		413,532
Perspective Differences:		
Capital Projects		<u>(600,000)</u>
Total Budget - Legal Basis		16,233,696
General Fund	\$11,677,343	
Special Revenue Funds	<u>4,556,353</u>	
Total Budget - Report Basis		<u><u>\$16,233,696</u></u>

State law requires balanced budgets but permits the use of beginning budgetary basis fund balance to reduce the property tax rate. For the year ended June 30, 1996, the Town applied \$46,940 of its unreserved/undesignated fund balance to reduce taxes.

Encumbrances

Encumbrance accounting, under which purchase orders and other commitments for the expenditure of monies are recorded in order to reserve a portion of the applicable appropriation, is employed as an extension of formal budgetary integration in Governmental Funds. Encumbrances outstanding at year end are reported as a component of fund balance since they do not constitute expenditures or liabilities and are detailed by fund type and function as follows:

	General <u>Fund</u>	Special Revenue <u>Funds</u>	Capital Projects <u>Funds</u>
General government	\$2,093		
Public safety	7,532		
Highways and streets	11,418		
Sanitation		\$46,358	
Culture and recreation	13,545		
Capital outlay	83,245		\$20,910
	<u>\$117,833</u>	<u>\$46,358</u>	<u>\$20,910</u>

Statement of Cash Flows

For the purpose of the Statement of Cash Flows, cash and cash equivalents consist of demand deposits and certificates of deposit. A reconciliation for Non-expendable Trust Funds is as follows:

Cash - demand deposits	\$23,204
Investments in certificates of deposit	25,000
Investments in Money Funds	11,280
Investments in New Hampshire Public Deposit Investment Pool	348,392
Cash and cash equivalents, per Exhibit E	<u><u>\$407,876</u></u>

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1996

Assets, Liabilities and Fund Equity

Investments - Investments are stated at cost in all funds other than the pension trust and deferred compensation agency funds which record investments at market. Certificates of deposit with a maturity of greater than ninety days from the date of issuance are included in investments.

Taxes Receivable - Taxes levied during the current fiscal year and prior and uncollected at June 30, 1996 are recorded as receivables net of reserves for estimated uncollectibles of \$53,271.

Inventory - The Town accounts for fuel, equipment repair parts, and stabilized base material inventories under the consumption method on a first-in, first-out basis. Inventories are recorded at cost.

Deferred Revenue - The Town has recorded deferred property tax revenues of \$17,274,163 due July 1, 1996, which is the first installment of 1996-1997 taxes. The Town has also deferred taxes of \$1,135,347 which were levied and not received within the sixty day recognition period. Other deferred revenue consists of receivables which will be recognized when earned.

Revenues, Expenditures and Expenses

Property Taxes - Taxes are levied on the assessed value of all taxable real property as of the prior April 1 (\$1,071,829,370 as of April 1, 1995) and are due in two installments on July 1 and December 1. Taxes paid after the due dates accrue interest at 12% per annum.

The Town collects taxes for the Merrimack School District and Hillsborough County, both independent governmental units, which are remitted to them as required by law. Taxes appropriated during the year were \$23,358,941 and \$2,708,285 for the Merrimack School District and Hillsborough County, respectively. These taxes are not recognized as revenues in these financial statements. The Town bears responsibility for uncollected taxes.

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes in the following calendar year after taxes were due for the amount of unpaid taxes, interest and costs. These priority tax liens accrue interest at 18% per annum. If the property is not redeemed within a two year redemption period, the property is tax deeded to the Town.

Accrued Vacation and Sick Leave - Employees earn vacation and sick leave as they provide services. Provision is made in the annual budget for vacation and sick leave. The total estimated value of accumulated compensated absences at June 30, 1996 is \$639,614. The current portion of \$30,618 has been recognized in the general fund and the long-term portion of \$608,996 has been recorded in the General Long-Term Debt Account Group.

NOTE 2--STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Compliance with Finance Related Legal Provisions - The Town has no material violations of finance related legal provisions.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1996

NOTE 3--RISK MANAGEMENT

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 1996, the Town was a member of the New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. (NHMA-PLIT) and the New Hampshire Worker's Compensation Fund. The Town currently reports all of its risk management activities in its General Fund. These Trusts are classified as "Risk Pools" in accordance with generally accepted accounting principles.

The Trust agreements permit the Trusts to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. Generally accepted accounting principles require members of pools with a sharing of risk to determine whether or not such assessment is probable and, if so, a reasonable estimate of such assessment. At this time, the Trusts foresee no likelihood of an additional assessment for any of the past years.

Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. Based on the best available information there is no liability at June 30, 1996.

New Hampshire Municipal Association Property-Liability Insurance Trust, Inc.

The NHMA-PLIT is a Trust organized to provide certain property and liability insurance coverages to member towns, cities, and other qualified political subdivisions of New Hampshire. As a member of the NHMA-PLIT, the Town shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The program includes a Loss Fund from which is paid up to \$250,000 for each and every covered property, crime and/or liability loss that exceeds \$1,000.

New Hampshire Worker's Compensation Fund

The Compensation Fund was organized to provide statutory worker's compensation coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. The Trust is self-sustaining through annual member premiums and provides coverage for the statutorily required workers' compensation benefits and employer's liability coverage up to \$1,000,000. The program includes a Loss Fund from which is paid up to \$375,000 for each and every covered claim.

NOTE 4--CASH AND INVESTMENTS

The Town maintains a cash and investment pool that is available for use of all governmental fund types which under state law are in the custody of the Town treasurer. Each fund type's portion of this pool is displayed on the combined balance sheet as "Equity in pooled cash and investments". If a cash deficiency occurs it is recorded as an interfund balance. Investment earnings are allocated to each fund on the basis of average monthly balances. The deposits and investments of the Library Trustees Fund, the Capital Reserve and Insurance Expendable Trust Funds, the Non-expendable

TOWN OF MERRIMACK, NEW HAMPSHIRE

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1996

Trust Funds, the Pension Trust Fund and the Deferred Compensation Agency Fund are held separately from those of other Town funds.

The Town's deposit and investment policies are governed by New Hampshire state law and written policies adopted by the Board of Selectmen. The policy for Governmental Fund Types requires that deposits and investments be made in institutions that are participants in federal insurance programs. A maximum of \$2,000,000 may be invested without perfected collateral in any one bank. An unsecured deposit or an investment of more than \$100,000 must meet criteria set by the Board of Selectmen regarding the bank's financial condition. Investments for other funds are at the discretion of the trustees of those funds.

At year end, the carrying amount of all the Town's cash deposits was \$6,143,974 and the bank balance was \$5,441,190 of which \$5,427,080 was insured or collateralized with securities held by an agent in the Town's name and \$14,110 was uninsured and uncollateralized.

The Town's investments are categorized to provide an indication of the level of risk assumed by the Town of Merrimack. Category 1 includes investments that are insured or registered or for which the securities are held by the Town or its agent in the Town's name. Category 2 included uninsured and unregistered investments for which the securities are held by the broker's or dealer's trust department or agent in the Town's name. Category 3 includes uninsured or unregistered investments for which the securities are held by the broker or dealer, or by its trust department or agent but not in the Town's name.

	Category			Carrying	Market
	1	2	3	Amount	Value
Certificates of deposit	\$40,615			\$40,615	\$40,615
U.S. Treasury securities	1,527,616			1,527,616	1,541,941
Corporate bonds	10,000	\$483,783		493,783	493,883
Corporate stock	572,137	541,132		1,113,269	1,971,263
Guaranteed investment contracts		181,551		181,551	181,551
Repurchase agreements	8,809,923			8,809,923	8,809,923
	<u>\$10,960,291</u>	<u>\$1,206,466</u>	<u></u>	<u>12,166,757</u>	<u>13,039,176</u>
Land				1,575	695,257
Mutual funds				92,541	130,845
ICMA deferred compensation plan				958,247	958,247
Investments in New Hampshire Public Deposit Investment Pool (NHPDIP)				2,608,233	2,608,233
				<u>15,827,353</u>	<u>\$17,431,758</u>
Book value of cash and deposits				6,143,974	
Total Cash and Investments				<u>\$21,971,327</u>	

Investments in mutual funds, NHPDIP and ICMA are not investment securities and, as such, are not categorized by risk.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1996

NOTE 5--EMPLOYEE BENEFIT PLANS

Defined Benefit Pension Plan

The Town has a non-contributory defined benefit pension plan for all non-union employees who are not a member of another retirement plan, who have completed a year of service, worked 1,000 or more hours in the plan year, and have attained the age of 21. The Town makes actuarially determined annual contributions to the pension plan equal to the maximum amounts allowed by the Internal Revenue Code. Significant actuarial assumptions are described below. Covered wages under the plan were \$2,006,878 or 29% of total wages paid to all employees of \$6,972,154. Pension costs of \$127,800 include current service costs, which are accrued and funded on a current basis, and prior costs, which are amortized over ten years.

The pension plan provides pension and death benefits. A member may retire after reaching the age of 55 and five years participation in the plan. Benefits vest at 100% after 5 years of service. Employees who retire at or after age 55 with 15 or more years of service are entitled to pension payments for the remainder of their lives equal to 30% of their final five-year average compensation, reduced for less than 15 years of service. The plan provides a death benefit equal to the present value of the deceased member's total accrued benefit.

Contributions from the Town are recognized as revenue in the period in which employees provide services to the Town. Investment income is recognized as earned by the pension plan. The net appreciation (depreciation) in the fair value of investments held by the pension plan is recorded as an increase (decrease) to investment income based on the valuation on investments as of the date of the balance sheet. (See Note 4 for investment composition). There are no investments with parties related to the pension plan.

The pension benefit obligation is the present value of future benefits used in the actuarial valuation for July 1, 1995, as permitted by generally accepted accounting principles for small plans. This pension valuation method reflects the present value of estimated pension benefits that will be paid in future years as a result of employee services performed to date and is adjusted for the effects of projected salary increases attributable to inflation. Significant actuarial assumptions used in the valuation include a rate of return on pre and post retirement assets of 7.5% annually, no pre-retirement withdrawal assumed and 25% level increase in salary scale. The unfunded pension benefit obligation at June 30, 1996 is as follows:

<u>Present Value of Future Benefits</u>	
Active plan participants	\$2,183,652
Terminated members due immediate payouts	33,669
Pension benefit obligation	<u>2,217,321</u>
Net assets available for benefits	<u>(1,174,303)</u>
Unfunded pension benefit obligation	<u><u>\$1,043,018</u></u>

No changes in actuarial assumptions or benefit provisions that would significantly affect the valuation of the pension benefit obligation occurred during the year.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1996

Additional information required by the Governmental Accounting Standards Board follows these notes. This information is presented to enable the reader to assess the progress made by the Town in accumulating sufficient assets to pay pension benefits as they become due.

New Hampshire Retirement System

Plan Description

The Town contributes to the New Hampshire Retirement System (NHRS), a cost-sharing multiple-employer defined benefit pension plan administered by the NHRS Board of Trustees. The plan provides service, disability, death and vested retirement allowances to plan members and beneficiaries. Benefit provisions are established and may be amended by the New Hampshire State legislature. The NHRS issues a publicly available financial report that includes financial statements and required supplementary information for NHRS. That report may be obtained by writing to New Hampshire Retirement System, 4 Chenell Drive, Concord, New Hampshire 03301.

Funding Policy

Covered public safety are required to contribute 9.3% of their covered salary and the Town is required to contribute at an actuarially determined rate. The Town's contribution rates for the covered payroll of police officers and fire employees were 2.73% and 5.12%, respectively. The Town contributes 65% of the employer cost for police officers and fire employees and the State contributes the remaining 35% of the employer cost. Amounts contributed by the State are immaterial to these financial statements.

Under State law (RSA-100:16), plan member contribution rates are established and may be amended by the New Hampshire State legislature and employer contribution rates are determined by the NHRS Board of Trustees based on an actuarial valuation. The Town's contributions to the NHRS for the years ending June 30, 1996, 1995, and 1994 were \$113,007, \$149,963, and \$144,231, respectively, equal to the required contributions for each year.

Deferred Compensation Plan

All Town employees are eligible to participate in a separate deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan permits them to defer a portion of their salary which is not available to them until termination, retirement, death or unforeseen emergency. All amounts of compensation deferred under the plan and income attributable to those amounts remain property of the Town until made available to the covered employees. Participants rights are equal to those of general creditors of the Town. Plan assets are accounted for in the Deferred Compensation Agency Fund.

NOTE 6--GENERAL DEBT OBLIGATIONS

Changes in Long-term Debt - The changes in long-term obligations for the year ended June 30, 1996 were as follows:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1996

	Balance <u>7/1/95</u>	Obligations <u>Issued</u>	Obligations <u>Retired</u>	Balance <u>6/30/96</u>
Debt	\$5,268,234	\$5,325,551	\$1,153,455	\$9,440,330
Capital Lease	789,351		135,486	653,865
Other Obligations	4,736,829	3,200	4,740,029	
Claims and Judgments	978,232		489,116	489,116
Total	<u>\$11,772,646</u>	<u>\$5,328,751</u>	<u>\$6,518,086</u>	<u>\$10,583,311</u>

General Long-term Obligations

General Obligation Debt - payable at June 30, 1996 is comprised of the following individual issues:

\$2,750,000 1977 State Guaranteed Sewer Line Extension Bonds due in annual installments of \$125,000 through August 1, 1998; interest at 4.875%	\$250,000
\$2,250,000 1980 State Guaranteed Sewer Line Extension Bonds due in annual installments of \$110,000 through July 1, 2000; interest at 7.12%	550,000
\$3,300,000 1987 Road Improvement Bonds due in annual installments of \$330,000 through July 15, 1997; interest at 7.25%	660,000
\$1,550,000 1989 Camp Naticook Bond due in annual installments of \$50,750 - \$180,899 through January 2, 2005; interest at 9.5%	1,163,342
\$1,460,000 1991 Road Improvement Bonds due in annual installments of \$145,000 through August 15, 2001; interest at 6.5%	870,000
\$1,100,000 1992 Road Improvement Bond due in annual installments of \$110,000 through January 15, 2003; interest at 5.0% to 5.4%	770,000
\$600,000 1995 Police Station Bonds due in annual installments of \$120,00 through August 15, 2000; interest at 5.25%	600,000
\$4,725,549 Organic Waste Composting Facility Bonds due in annual payments of \$367,449, including principal and interest at 4.632%, through April 1, 2003	4,576,988
	<u>\$9,440,330</u>

Capital Lease Obligations - represent lease agreements entered into for the financing of equipment acquisitions. These contracts are subject to cancellation should funds not be appropriated to meet payment obligations. Following are individual capital leases at June 30, 1996:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1996

Aeration System lease, 8.07%, due in annual installments of \$135,524, maturing in March, 2001	\$540,108
Recycling Facility lease, 8.3%, due in annual installments of \$64,066, maturing in March, 1998	113,757
	<u>\$653,865</u>

Other Obligations - this represents the funds borrowed from the State of New Hampshire, State Water Pollution Control Revolving Loan Fund Program. During the year, the Town completed the project and has reclassified the obligation as debt.

Claims and Judgments - this includes court ordered judgments payable as a result of tax abatement cases. The balance at June 30, 1996 consists of the following individual judgments:

\$1,891,210 1993 Court Judgment due in annual payments of \$489,116 through July 1, 1996; no related interest	<u>\$489,116</u>
---	------------------

Summary of Debt Service Requirements to Maturity

The annual requirements to amortize all outstanding long-term obligations as of June 30, 1996 including interest of \$3,720,240 are as follows:

Year Ending June 30,	Debt	Capital Leases	Claims and Judgments	Total
1997	\$1,695,808	\$199,591	\$489,116	\$2,384,515
1998	1,639,766	199,591		1,839,357
1999	1,143,239	135,524		1,278,763
2000	1,116,475	135,524		1,251,999
2001	1,089,599	135,525		1,225,124
2002-2006	3,016,752			3,016,752
2007-2011	1,837,245			1,837,245
2012-2015	1,469,796			1,469,796
	<u>\$13,008,680</u>	<u>\$805,755</u>	<u>\$489,116</u>	<u>\$14,303,551</u>

Available Debt Margin - The Town is subject to State statute which limits debt outstanding to a percentage (dependent on purpose) of a valuation calculation made annually by the State. As of June 30, 1996 the Town had an available debt margin of \$15,508,595 for general purposes. Debt incurred for sewer expansion is not included in the limitation calculations.

NOTE 7--INTERFUND BALANCES

Interfund receivables/payables at June 30, 1996 were as follows:

TOWN OF MERRIMACK, NEW HAMPSHIRE

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1996

<u>Fund</u>	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
General Fund	\$31,822	\$11,088
Special Revenue Funds:		
Sewer Operating Fund	1,474	
Solid Waste Disposal Fund	40,000	
Trust and Agency Funds:		
Expendable Trust Funds		73,296
Pension Trust Fund	11,088	
Total	<u>\$84,384</u>	<u>\$84,384</u>

NOTE 8--NON-EXPENDABLE TRUST FUNDS

The principal amounts of all Non-expendable Trust Funds are restricted in that only income earned may be expended. Principal and income balances at June 30, 1996 were as follows:

	<u>Principal</u>	<u>Income</u>	<u>Total</u>
Fund A	\$199,624	\$138,245	\$337,869
Fund B	23,352	11,194	34,546
Fund C	249,570	73,815	323,385
Other Funds	219,327	244,791	464,118
	<u>\$691,873</u>	<u>\$468,045</u>	<u>\$1,159,918</u>

NOTE 9--UNRESERVED DESIGNATED FUND BALANCES

At June 30, 1996, the designated fund balance of \$330 in the Library Fine Special Revenue Fund is for a restricted donation.

At June 30, 1996, the designated fund balance of the Expendable Trust Funds comprised of the following:

Landfill	\$527,653
Highway Equipment	587,207
Fire Equipment	62,512
Ambulance	58,272
Waste Water Treatment Plant	793,133
Conservation Trust	20,702
Property Reappraisal	47,649
Insurance Trust Funds	21,964
Land Bank	36,835
Sewer Line Extension	132,725
Sidewalks and Bike Paths	51,365
Bridge Replacement	41,092
Library Construction	35,481
Library Roof	20,546
Total Expendable Trust Funds	<u>\$2,437,136</u>

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1996

NOTE 10--PERFORMANCE BONDS

The Town holds performance bonds from developers until projects have been completed to Town standards. Due to the nature of the bonds they are not included as part of the financial statements. As of June 30, 1996, the performance bonds are comprised of the following:

Letters of credit	\$126,431
Surety bond	603,169
	<u>\$729,600</u>

NOTE 11--COMMITMENTS AND CONTINGENCIES

Litigation

Town officials estimate that any potential claims against the Town which are not covered by insurance are immaterial. Certain tax assessments are the subject of appeal to the New Hampshire Board of Land and Tax Appeals. In the event that the Town's assessment was not upheld the amounts would be charged to operations in the year the decision is rendered.

Other Contingencies

The Town participates in federally assisted grant programs. These programs are subject to financial and compliance audits by the grantors or their representatives. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town expects amounts, if any, to be immaterial.

NOTE 12--TOP TAXPAYERS

The following are the five major property owners as they relate to the 1995 assessed property valuation of \$1,071,829,370:

<u>Taxpayer</u>	<u>1995 Property Valuation</u>	<u>Percentage of Total Valuation</u>
Anheuser-Busch, Inc.	\$48,600,000	4.53%
Digital Equipment Corp.	29,592,460	2.76%
Nashua Corporation	14,773,800	1.38%
Lockheed Sanders, Inc.	14,759,100	1.38%
Public Service of New Hampshire	12,435,000	1.16%

NOTE 13--LANDFILL CLOSURE AND POSTCLOSURE CARE COSTS

State and federal laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. An estimated liability has been recorded in the long-term account group based on the future closure and postclosure care costs that will be incurred near or after the date the landfill no

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1996

longer accepts waste. These landfill closure and postclosure care costs are based on the amount of the landfill used. The estimated liability for landfill closure and postclosure care costs has a balance of \$4,074,000 as of June 30, 1996, which is based on 97% usage of the landfill. It is estimated that an additional \$126,000 will be recorded as closure and postclosure care costs between June 30, 1996 and the date the landfill is expected to be filled to capacity (fiscal year 1997). The estimated total current cost of the landfill closure and postclosure care of \$4,200,000 is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor and maintain the landfill were acquired as of June 30, 1996. However, the actual cost of closure and postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

The Town has established a landfill capital reserve to partially finance the closure and postclosure costs. At June 30, 1996, the balance in the landfill capital reserve is \$527,653. The remaining closure and postclosure care costs are expected to be financed through the issuance of debt.

NOTE 14--CHANGE IN ACCOUNTING PRINCIPLE

Effective July 1, 1995, the Town changed its method of recognizing property tax revenues from the accrual basis to conform with generally accepted accounting principles (GASB Interpretation 3). As a result, Fund Balance as of July 1, 1995 has been retroactively restated for previously recognized property tax revenues not received within 60 days of the end of the fiscal year as detailed below. The effect of this change was to increase the Excess of Revenues and Other Sources over Expenditures and Other Uses by \$201,274 for the year ended June 30, 1996. Fund Balance at July 1, 1995 has been restated as follows:

Balance July 1, 1995, as previously reported	\$1,172,340
Cumulative effect on prior years of retroactive restatement for accounting change	(1,336,621)
Balance, July 1, 1995, as restated	<u><u>(\$164,281)</u></u>

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INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY INFORMATION REQUIRED BY THE GOVERNMENTAL ACCOUNTING STANDARDS BOARD

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

The historical pension information on page 21 is not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Vachon, Clukay & Co., PC

August 21, 1996

TOWN OF MERRIMACK, NEW HAMPSHIRE

Defined Benefit Pension Plan

Required Supplementary Information

Analysis of Funding Progress

Fiscal Year	Net Assets Available for Benefits	Unfunded Pension Benefit		Unfunded Pension Benefit		Unfunded Pension Benefit Obligation as a Percentage of Covered Payroll
		Pension Benefit Obligation	Funded	Pension Benefit Obligation	Annual Covered Payroll	
1987	\$327,396	\$835,942	39.2%	\$508,546	\$929,267	54.7%
1988	430,507	1,238,058	34.8%	807,551	1,327,198	60.8%
1989	486,913	1,507,739	32.3%	1,020,826	1,507,788	67.7%
1990	602,347	1,659,197	36.3%	1,056,850	1,771,619	59.7%
1991	640,842	1,741,200	36.8%	1,100,358	1,854,655	59.3%
1992	690,921	1,738,507	39.7%	1,047,586	1,836,276	57.0%
1993	821,686	1,921,353	42.8%	1,099,667	1,911,778	57.5%
1994	908,684	1,986,597	45.7%	1,077,913	1,891,823	57.0%
1995	1,055,122	1,956,946	53.9%	901,824	1,808,288	49.9%
1996	1,174,303	2,217,321	53.0%	1,043,018	2,006,878	52.0%

Revenues by Source and Expenses by Type

Fiscal Year	Revenues by Source		Expenses by Type		
	Employer Contribution	Investment Income	Administrative Expenses	Refunds	Total
1987	\$43,692	\$33,361	\$862	\$8,864	\$9,726
1988	76,612	29,424	2,925		2,925
1989	22,883	38,489	3,002	1,965	4,967
1990	102,540	44,799	20	31,885	31,905
1991	103,085	51,457	2,208		116,047
1992	68,274	53,297	4,377		71,096
1993	114,750	58,718	3,531		43,099
1994	107,968	41,369	5,456		62,339
1995	108,916	61,789	50		24,267
1996	127,800	50,391			105,973

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INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTAL INFORMATION

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

Our report on our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire as of June 30, 1996 and for the year then ended appears on page one. That audit was made for the purpose of forming an opinion on the general purpose financial statements of the Town of Merrimack, New Hampshire taken as a whole. The supplemental schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Vachon, Clukay & Co., PC

August 21, 1996

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Balance Sheet - All Special Revenue Funds

June 30, 1996

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Naticook Day Camp Fund	Cable Television Fund	DARE Fund	Heritage Trail Fund	Combining Totals	
									1996	June 30, 1995
Cash		\$16,556							\$16,556	\$13,834
Equity in pooled cash and investments				\$235,920	\$18,729	\$29,330	\$5,848	\$590	788,664	513,002
Investments	\$467,683	15,615							15,615	10,000
Accounts receivable	739,097		5,992	37,269					782,358	742,422
Due from other funds	1,474			40,000					41,474	128,532
Total Assets	<u>\$1,208,254</u>	<u>\$32,171</u>	<u>\$36,556</u>	<u>\$313,189</u>	<u>\$18,729</u>	<u>\$29,330</u>	<u>\$5,848</u>	<u>\$590</u>	<u>\$1,644,667</u>	<u>\$1,407,790</u>

ASSETS

LIABILITIES AND FUND BALANCES

Liabilities:

Accounts payable	\$63,370								\$127,246	\$153,622
Accrued liabilities	16,572			\$49,976		\$10,365			20,270	24,742
Retainage payable	6,830			3,698					6,830	20,235
Deferred revenue	46		21,249	8,488					29,783	26,661
Due to other funds										19,364
Total Liabilities	<u>86,818</u>		<u>24,784</u>	<u>62,162</u>		<u>10,365</u>			<u>184,129</u>	<u>244,624</u>

Fund Balances:

Reserved for encumbrances	30,540			15,818					46,358	40,942
Unreserved:										
Designated		\$330							330	322
Undesignated	1,090,896	31,841	11,772	235,209	\$18,729	18,965	\$5,848	\$590	1,413,850	1,121,902
Total Fund Balances	<u>1,121,436</u>	<u>32,171</u>	<u>11,772</u>	<u>251,027</u>	<u>18,729</u>	<u>18,965</u>	<u>5,848</u>	<u>590</u>	<u>1,460,538</u>	<u>1,163,166</u>
Total Liabilities and Fund Balances	<u>\$1,208,254</u>	<u>\$32,171</u>	<u>\$36,556</u>	<u>\$313,189</u>	<u>\$18,729</u>	<u>\$29,330</u>	<u>\$5,848</u>	<u>\$590</u>	<u>\$1,644,667</u>	<u>\$1,407,790</u>

SCHEDULE 2

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures and Changes in Fund Balances
All Special Revenue Funds
For the Year Ended June 30, 1996

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Naticook Day Camp Fund	Cable Television Fund	DARE Fund	Heritage Trail Fund	Combining Totals For the Years Ended June 30, 1996	1995
Revenues:										
Taxes				\$152,121		\$28,514			\$180,635	\$222,702
Licenses and permits	\$575								575	325
Intergovernmental revenues	132,768								132,768	61,729
Charges for service	3,146,322	\$22,040	\$43,021	478,873					3,690,256	3,560,555
Miscellaneous revenues	18,814	6,815	1,392	18,068	\$1,043	307	\$7,837	\$39	54,315	42,178
Total Revenues	3,298,479	28,855	44,413	649,062	1,043	28,821	7,837	39	4,058,549	3,887,489
Expenditures:										
Current:										
Public safety			42,427				7,375		49,802	50,565
Sanitation	2,042,557			376,128					2,418,685	2,408,060
Culture and recreation		19,526				17,411		220	37,157	34,662
Capital outlay	39,392	992		1,334					41,718	54,997
Debt service:										
Principal of debt	573,632			50,417					624,049	465,264
Interest and fiscal charges	343,256			13,650					356,906	160,837
Total Expenditures	2,998,837	20,518	42,427	441,529		17,411	7,375	220	3,528,317	3,174,385
Excess of Revenues Over (Under) Expenditures	299,642	8,337	1,986	207,533	1,043	11,410	462	(181)	530,232	713,104
Other Financing Sources (Uses):										
Operating transfers in	57,140								57,140	60,362
Operating transfers out	(150,000)			(140,000)					(290,000)	(259,568)
Total Other Financing Sources (Uses)	(92,860)			(140,000)					(232,860)	(199,206)
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	206,782	8,337	1,986	67,533	1,043	11,410	462	(181)	297,372	513,898
Fund Balances - July 1	914,654	23,834	9,786	183,494	17,686	7,555	5,386	771	1,163,166	649,268
Fund Balances - June 30	\$1,121,436	\$32,171	\$11,772	\$251,027	\$18,729	\$18,965	\$5,848	\$590	\$1,460,538	\$1,163,166

SCHEDULE 3

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Balance Sheet - All Capital Projects Funds

June 30, 1996

	Veteran's Memorial Park Fund	Road Pavement Management Fund	Police Station Fund	Combining Totals June 30,	
				1996	1995
ASSETS					
Equity in pooled cash and investments	\$492	\$438,916	\$32,889	\$472,297	\$431,433
Due from other governments					144,619
Total Assets	<u>\$492</u>	<u>\$438,916</u>	<u>\$32,889</u>	<u>\$472,297</u>	<u>\$576,052</u>
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts payable		\$3,122	\$5,110	\$8,232	\$10,675
Accrued liabilities					45,148
Retainage payable			6,000	6,000	95,941
Total Liabilities		<u>3,122</u>	<u>11,110</u>	<u>14,232</u>	<u>151,764</u>
Fund Balances:					
Reserved for encumbrances		20,110	800	20,910	7,955
Unreserved:					
Undesignated	<u>\$492</u>	<u>415,684</u>	<u>20,979</u>	<u>437,155</u>	<u>416,333</u>
Total Fund Balances	<u>492</u>	<u>435,794</u>	<u>21,779</u>	<u>458,065</u>	<u>424,288</u>
Total Liabilities and Fund Balances	<u>\$492</u>	<u>\$438,916</u>	<u>\$32,889</u>	<u>\$472,297</u>	<u>\$576,052</u>

SCHEDULE 4

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

All Capital Projects Funds

For the Year Ended June 30, 1996

	Incinerator Fund	Veteran's Memorial Park Fund	Road Pavement Management Fund	Organic Compost Facility	Police Station Fund	Combining Totals For the Years Ended June 30,	
						1996	1995
Revenues:							
Intergovernmental revenues	\$60,093					\$60,093	\$63,665
Miscellaneous revenues		\$600	\$23,863	\$1,074	\$37,155	62,692	25,635
Total Revenues	<u>60,093</u>	<u>600</u>	<u>23,863</u>	<u>1,074</u>	<u>37,155</u>	<u>122,785</u>	<u>89,300</u>
Expenditures:							
Capital outlay		257	15,513	3,200	627,827	646,797	2,411,333
Debt Service:							
Interest and fiscal charges				722	7,549	8,271	41,300
Total Expenditures		<u>257</u>	<u>15,513</u>	<u>3,922</u>	<u>635,376</u>	<u>655,068</u>	<u>2,452,633</u>
Excess of Revenues Over (Under) Expenditures	<u>60,093</u>	<u>343</u>	<u>8,350</u>	<u>(2,848)</u>	<u>(598,221)</u>	<u>(532,283)</u>	<u>(2,363,333)</u>
Other Financing Sources (Uses):							
Proceeds of long-term debt				3,200	600,000	603,200	2,579,957
Operating transfers in					20,000	20,000	9,568
Operating transfers out	(56,788)			(352)		(57,140)	(60,362)
Total Other Financing Sources (Uses)	<u>(56,788)</u>			<u>2,848</u>	<u>620,000</u>	<u>566,060</u>	<u>2,529,163</u>
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	3,305	343	8,350		21,779	33,777	165,830
Fund Balances (Deficit) - July 1	(3,305)	149	427,444			424,288	258,458
Fund Balances - June 30	<u>\$</u>	<u>\$492</u>	<u>\$435,794</u>	<u>\$</u>	<u>\$21,779</u>	<u>\$458,065</u>	<u>\$424,288</u>

SCHEDULE 5
TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Balance Sheet - All Trust and Agency Funds

June 30, 1996

	Expendable Trust Funds	Non- Expendable Trust Funds	Pension Trust Fund	School Agency Fund	Deferred Compensation Agency Fund	Combining Totals June 30,	
						1996	1995
ASSETS							
Cash and equivalents	\$38,762	\$23,204	\$55,615			\$117,581	\$807,627
Equity in pooled cash and investments	20,702					20,702	21,295
Investments	2,450,968	1,136,714	1,206,466	\$300,871	\$958,247	6,053,266	4,594,657
Accounts receivable			1,188			1,188	4,251
Due from other funds			11,088			11,088	27,229
Total Assets	<u>\$2,510,432</u>	<u>\$1,159,918</u>	<u>\$1,274,357</u>	<u>\$300,871</u>	<u>\$958,247</u>	<u>\$6,203,825</u>	<u>\$5,455,059</u>
LIABILITIES AND FUND BALANCES							
Liabilities:							
Accounts payable			\$100,054			\$100,054	
Accrued liabilities					\$958,247	958,247	\$806,465
Due to others				\$300,871		300,871	159,890
Due to other funds	<u>\$73,296</u>					<u>73,296</u>	<u>186,834</u>
Total Liabilities	<u>73,296</u>		<u>100,054</u>	<u>300,871</u>	<u>958,247</u>	<u>1,432,468</u>	<u>1,153,189</u>
Fund Balances:							
Reserved for endowments		\$691,873				691,873	686,613
Reserved for employees' retirement			1,174,303			1,174,303	1,055,122
Unreserved:							
Designated	2,437,136					2,437,136	2,131,668
Undesignated		468,045				468,045	428,467
Total Fund Balances	<u>2,437,136</u>	<u>1,159,918</u>	<u>1,174,303</u>			<u>4,771,357</u>	<u>4,301,870</u>
Total Liabilities and Fund Balances	<u>\$2,510,432</u>	<u>\$1,159,918</u>	<u>\$1,274,357</u>	<u>\$300,871</u>	<u>\$958,247</u>	<u>\$6,203,825</u>	<u>\$5,455,059</u>

SCHEDULE 6

TOWN OF MERRIMACK, NEW HAMPSHIRE

Project-Length Schedule of Construction Projects

All Capital Projects Funds

Beginning of Projects to June 30, 1996 .

	Incinerator Fund	Road Pavement Management Fund	Veterans Memorial Park Fund	Organic Compost Facility	Police Station Fund
Revenues and Other Financial Sources:					
Environmental Protection Agency grants	\$4,219,326				
State of New Hampshire grants	1,876,878				
Private grants	285,081		\$94,874		\$17,743
Proceeds of general obligation bond issues	1,110,000	\$7,760,000		\$4,725,549	600,000
Interest income	127,561	1,102,389	9,904	2,088	19,412
Transfers in		40,000		9,216	20,000
Miscellaneous		3,700		500	
Total Revenues and Other Financial Sources	<u>7,618,846</u>	<u>8,906,089</u>	<u>104,778</u>	<u>4,737,353</u>	<u>657,155</u>
Expenditures:					
Engineering and construction	5,664,915	8,002,178	104,286	4,701,056	627,827
Bond issue costs	6,945	41,476		1,360	7,549
Bond/bond anticipation note interest	85,262	426,641		34,937	
Transfers out for bond principal and interest	1,861,724				
Total Expenditures	<u>7,618,846</u>	<u>8,470,295</u>	<u>104,286</u>	<u>4,737,353</u>	<u>635,376</u>
Fund Balance	<u>\$</u>	<u>\$435,794</u>	<u>\$492</u>	<u>\$</u>	<u>\$21,779</u>

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT ON SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 1996, and have issued our report thereon dated August 21, 1996. These general purpose financial statements are the responsibility of the Town of Merrimack, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, issued by the Comptroller General of the United States, and the provisions of Office of Management and Budget Circular A-128, "Audits of State and Local Governments." Those standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Our audit was conducted for the purpose of forming an opinion on the general purpose financial statements of the Town of Merrimack, New Hampshire taken as a whole. The accompanying Schedule of Federal Financial Assistance is presented for purposes of additional analysis and is not a required part of the general purpose financial statements. The information in that schedule has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Vachon, Clukay & Co., PC

August 21, 1996

TOWN OF MERRIMACK, NEW HAMPSHIRE

Schedule of Federal Financial Assistance

For the Year Ended June 30, 1996

Federal Assistance Programs		Federal Catalogue	Balance	Revenues				Balance
<u>Agency/Grant Program/Title</u>	<u>Grant Number</u>	<u>Number</u>	<u>July 1, 1995</u>	<u>Federal</u>	<u>State</u>	<u>Local</u>	<u>Expenditures</u>	<u>June 30, 1996</u>
DEPARTMENT OF JUSTICE								
Received Directly from the U.S.								
Treasury Department								
Public Safety and Community Policing Grants	#95-CF-WX-2768	16.710		\$30,047		\$10,015	\$40,062	
DEPARTMENT OF JUSTICE								
Pass Through Payments from State								
Drug Control and System Improvement-Formula Grant		16.579						
Drug Task Force	20-94-02-12			2,772		1,187	3,959	
Drug Task Force	20-95-02-12			40,137		13,380	53,517	
				42,909		14,567	57,476	
DEPARTMENT OF AGRICULTURE								
Pass Through Payments from								
N. H. Department of Education								
Special Milk Program for Children		10.556		1,133			1,133	
DEPARTMENT OF EDUCATION								
Pass Through Payments from State								
Public Library Construction and Technology Enhancement	R154A40046	84.154A		530		1,522	2,052	
Total Federal Financial Assistance				\$74,619		\$26,104	\$100,723	

See notes to schedule of federal financial assistance

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE
June 30, 1996

NOTE 1--GENERAL

The accompanying Schedule of Federal Financial Assistance presents the activity of all federal financial assistance programs of the Town of Merrimack, New Hampshire. The Town of Merrimack's reporting entity is defined in Note 1 to the Town's general purpose financial statements. All federal financial assistance is included on the schedule.

NOTE 2--BASIS OF ACCOUNTING

The accompanying Schedule of Federal Financial Assistance is presented using the modified accrual basis of accounting, which is described in Note 1 to the Town's general purpose financial statements.

NOTE 3--RELATIONSHIP TO GENERAL PURPOSE FINANCIAL STATEMENTS

Federal financial assistance revenues are reported in the Town's general purpose financial statements as intergovernmental revenues in the general fund.

Vachon, Clukay & Co., PC

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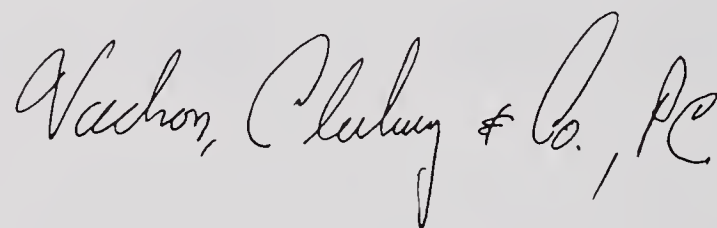
August 21, 1996

Town Manager and Finance Director
Town of Merrimack, New Hampshire

In planning and performing our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire for the year ended June 30, 1996, we considered the Town of Merrimack, New Hampshire's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the general purpose financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. We previously reported on the Town of Merrimack, New Hampshire's internal control structure in our report dated August 21, 1996. This letter does not affect that report or our report on the general purpose financial statements dated August 21, 1996.

Sincerely,

A handwritten signature in cursive script that reads "Vachon, Clukay & Co., PC". The signature is written in dark ink and is positioned below the word "Sincerely,".

DRUG-FREE WORKPLACE ACT***Observation:***

The Town of Merrimack was awarded a COPS FAST grant during fiscal year 1996. These funds are direct federal funding and therefore the general requirement of providing a drug-free workplace must be complied with. We noted that the Town has not yet adopted a drug-free workplace policy.

Implication:

As noted in the compliance supplement, all grantees receiving grants from any federal agency must certify that they will provide a drug-free workplace. The Town is not in compliance with this general requirement.

Recommendation:

We are aware that the Town has developed a drug-free workplace policy. However, at the time of the audit, it had not yet been officially adopted by the Board of Selectmen. Management may want to occasionally review the compliance supplement to ensure that all general requirements are being adhered to.

Town Response:

A drug-free workplace policy has been adopted by the Board of Selectmen. In the future, grant documents will be more carefully reviewed to ensure compliance with all related requirements.

CAMP NATICOOK - SPECIAL MILK PROGRAM***Observation:***

The Camp Naticook day camp program is eligible to receive a reimbursement for milk served during the summer camp sessions. We noted that the Town received a reimbursement for the months of June and July, 1995 but did not receive any reimbursement for the month of August. We are unable to determine if any request for reimbursement was submitted to the State of New Hampshire for August.

Implication:

The Town may not have received the maximum funds it is eligible for under this program. Although the funds received through this program are not material, there is no system to ensure that all reimbursement requests are completed.

Recommendation:

We understand that the 1995 summer session was the first year that Camp Naticook was operated by the Town. As there has been a change in personnel for the 1996 summer session, we recommend that a system be developed to determine that the appropriate reimbursement requests be completed in a timely manner.

Town Response:

Internal controls have been established to ensure timely and appropriate grant reimbursements.

REPRESENTATIVE PAYEE***Observation:***

We noted that the Town Welfare Director has been named as a representative payee for a former welfare client. As such, the welfare director is responsible for the beneficiary's funds and how they are spent. We noted that the bank account is a municipal interest checking account under the tax identification number of the Town.

Implication:

Neither the representative payee nor a third party can have ownership interest in the account. However, the account is under the Town's identification number. Also, the Town may be exposed to additional risks by accepting responsibility for the funds.

Recommendation:

We recommend that the Town review this fiduciary relationship and determine that the Town is not exposed to any financial risk. The Town may want to consult legal counsel to determine if the representative payee arrangement is not in the best interest to the Town.

Town Response:

This representative payee arrangement has been terminated. Such relationships will be avoided in the future.

DAY CAMP - ACCOUNTS RECEIVABLE***Observation:***

The Town operates a day camp which offers four separate summer camp sessions and also provides for extended care at an additional cost. The camp for June through August 1996 was under the direction of the Recreation department for the first time. At the time of the audit, the summer sessions were completed and we reviewed the status of the accounts receivable. We noted improvement in the collection of tuition since it was required to be paid in advance. However, there are still some areas for improvement. The current listing is prepared using word processing software and had not been reconciled to the cash receipts turned in to the Finance Department. We also noted some mathematical errors in the accounts receivable listing.

Implication:

Additional time is required to prepare the accounts listing using a word processing program rather than with a spreadsheet which would eliminate a significant amount of the mathematical errors.

Recommendation:

The Town may want to review the current format of the accounts receivable listing and perhaps investigate other options for maintaining the accounts receivable listing. At a minimum, a spreadsheet would be more efficient. If possible, the spreadsheet should be reconciled after each session to promptly identify any errors.

Town Response:

A more suitable accounts receivable system has been developed to ensure that registration fees are collected on a timely basis.

ACCOUNTING PROCEDURES AND POLICIES MANUAL

Observation:

As noted in prior years, the Town has not adopted a formal accounting procedures and policies manual.

Implication:

A procedures and policies manual reduces the risk that a breakdown in the daily operations will occur should there be failure in the internal control system. The manual will strengthen the internal controls of the Town by providing the necessary information for the uninterrupted operations of the Town.

Recommendation:

We again recommend that the Town adopt a written manual for accounting procedures and policies to prevent a breakdown in daily operations.

Town's Response:

It is recognized that a manual of accounting policies and procedures is important to internal accounting controls. Such a manual will be developed in the near future.

GENERAL FIXED ASSET ACCOUNT GROUP

Observation:

We previously reported that the Town does not maintain its investment in general fixed assets.

Implication:

The controls over fixed assets may be weakened due to the lack of accounting records. The financial statements do not conform to generally accepted accounting principles which require that the Town record general fixed assets in the General Fixed Asset Account Group.

Recommendation:

We recommend that the Town complete its inventory of fixed assets so they may be included in the general purpose financial statements. The Town may consider establishing a policy with regard to the capitalization and deletion of fixed assets so the records may be maintained throughout the year.

Town's Response:

Fixed asset accounting for the Sewer Fund was completed several years ago, and progress has been made recently in inventorying other fixed assets of the Town. It is expected that a computerized, fixed assets accounting system will be in place by June 30, 1997.

TOWN CLERK'S REPORT
JUNE 30, 1996

COLLECTIONS:

Auto Registrations	\$2,191,077.00
Bad Check Handling Fee	760.00
Certified Copies	1,116.00
Civil Forfeitures	1,305.00
Dog Licenses	17,519.50
Marriage Licenses	6,930.00
Miscellaneous Receipts	1,504.56
Cash Over	136.25
Parking Fines	845.00
Cash Short	(80.00)
Title Applications	9,990.00
Town Agent Fee	45,746.00
U.C.C. Filings	<u>10,618.32</u>

TOTAL COLLECTIONS	<u>\$2,287,467.63</u>
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TOTAL REMITTED TO TREASURER	<u>\$2,287,467.63</u>
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TAX COLLECTOR'S REPORT
Summary of Tax Accounts
Fiscal Year Ended: 06/30/96

TOWN OF MERRIMACK	----- Levies of -----		
	1996	1995	Prior
Uncollected Taxes - Beginning of Fiscal Year:			
Property Taxes		7,836,945.93	237.80
Resident Taxes			
Land Use Change Tax			
Yield Taxes			188.00
Sewer Rents		142,174.00	
Hydrant Tax		5,591.00	
Commercial Sewer		2,523.78	3,801.39
In Lieu.of Taxes			
Taxes Committed to Collector:			
Property Taxes	17,278,311.00	16,867,303.00	
Resident Taxes			
National Bank Stock			
Land Use Change Tax		43,810.00	
Yield Taxes		21,621.00	100.00
Sewer Rent	273,762.46	272,533.73	
Hydrant Taxes	21,249.00	21,692.00	
Commercial Sewer	17,442.87	170,813.46	
In Lieu of Taxes	154,464.00	105,553.00	
Added Taxes:			
Property Taxes		4,187.00	
Resident Taxes			
Sewer Rents			
Jeopardy Assessment			
Hydrant Rents			
Overpayments:			
a/c Property Taxes	24,071.96	112,109.54	
a/c Resident Taxes			
a/c Sewer Rents	938.00	1,340.00	
a/c Commercial Sewer		33.51	
a/c Hydrant Rents		277.00	
AdJust Prior Yr./Sewer			
AdJust Prior Yr. /Property			
Interest Collected on Delinquent Taxes	7.52	134,279.08	183.82
Penalties Collected on			
Property Taxes		12,542.00	33.50
Resident Taxes			
Other Taxes		717.08	437.00
December Property Tax Prepayments:	346.11		
Prepayments Applied From Prior Fiscal Year	17,770,592.92	25,756,046.11	4,981.51

Summary of Tax Accounts
Fiscal Year Ended: 06/30/96

	-----Levies of----- 1996	1995	Prior
Remitted to Treasurer during fiscal year:			
Property Taxes	12,098,343.67	23,826,684.42	223.92
Resident Taxes			
Land Use Change Tax		43,810.00	
Yield Taxes		12,620.00	288.00
Sewer Rents	209,330.64	407,282.43	
National Bank Stock			
Hydrant Tax	15,257.00	26,993.00	
Commercial Sewer	12,110.07	150,377.54	2,381.81
In Lieu of Taxes		105,553.00	
 Prepayments.....		 248.00	
Interest on Taxes	7.52	134,279.08	183.82
 Penalties on Taxes.....		 13,259.08	 470.50
 Discount Allowed:			
Abatements Allowed:			
Property Taxes		102,645.88	
Resident Taxes			
Yield Taxes		1,474.00	
Sewer Rents		268.00	
Hydrant Tax		284.00	
Commercial Sewer		8,383.53	
Land Use Change Tax			
 Tax Liens Executed:		 899,747.47	 1,433.46
 Deeded To Town During Year:	 4,494.00		
Uncollected Taxes End of Fiscal Year:			
Property Taxes	5,199,891.40		
Resident Taxes			
National Bank Stock			
Land Use Change Tax			
Yield Taxes		7,527.00	
Sewer Rents	65,302.82		
Hydrant Tax	5,992.00		
Commercial Sewer	5,332.80	14,609.68	
In Lieu of Taxes	154,464.00		
 Total Credits	 17,770,525.92	 25,756,046.11	 4,981.51

Summary of Tax Lien Accounts
Fiscal Year Ended: 06/30/96

	----- Levies of -----		
	1995	1994	Prior
Balance of Unredeemed Taxes of Fiscal Year:		1,023,085.08	962,315.91
Taxes Sold/Executed to Town During Fiscal Year:	981,227.14	1,843.75	
Subsequent Taxes Paid:.			
Interest Collected After Sale/Lien Executions:	482.60	40,058.16	140,640.87
Redemption Cost:		6,199.79	4,958.63
Total Debits	981,709.74	1,071,186.78	1,107,915.41
Remittance to Treasurer During Fiscal Year: Redemptions	75,751.15	408,336.14	424,156.79
Interest and Cost after Sale	482.60	46,257.95	145,599.50
Abatements During Year:	1,198.41	1,961.47	3,229.52
Deeded to Town During Year:	9,752.25	26,773.58	407,650.12
Unredeemed Taxes End of Year:	894,525.33	587,857.64	127,279.48
Total Credits	981,709.74	1,071,186.86	1,107,915.41

Treasurer's Report

Pooled Cash Account

Balance - July 1, 1995	11,113,062.50
Receipts	
General Government	475,432.56
Fire Protection Area	42,343.08
Assessing	2,220.20
Fire	3,803.60
Police	125,351.72
Ambulance	130,886.21
Public Works Administration	990.00
Highway	542.22
Solid Waste Disposal	495,614.06
Sewer	3,082,058.82
Planning and Zoning	44,879.21
Parks and Recreation	151,664.30
Equipment Maintenance	6,500.00
Code Enforcement	103,879.30
Town Clerk/Tax Collector	39,540,382.02
Welfare	24,411.06
Health	28,525.00
Interest on deposits and investments	591,854.40
Other investment income	6,313.46
Federal and state aid	1,393,347.56
Private grants	127,442.21
Transfers from trust funds	297,354.69
Expense reimbursements	321,702.44
Bond proceeds	706,015.47
Performance bonds and deposits	22,394.09
Total receipts	<u>47,725,907.68</u>
Total cash available	58,838,970.18
Less selectmen's orders paid	<u>43,073,716.43</u>
Balance - June 30, 1996	<u>15,765,253.75</u>

The cash in each fund is pooled for investment purposes. Interest earned on pooled deposits and investments is allocated to each fund on the basis of its relative average monthly equity in the pooled account. Fund equities in pooled cash at June 30, 1996 and interest earned by each fund during the year then ended are as follows:

<u>Fund</u>	<u>Interest</u>	<u>Equity</u>
General Fund	515,140.26	14,483,590.43
Sewer	15,522.39	467,682.72
Cable Television	307.43	29,330.29
Fire Protection Area	1,392.28	30,564.16
Solid Waste Disposal	13,647.82	235,919.87
Naticook Day Camp	1,042.86	18,728.57
DARE	351.29	5,848.28
Heritage Trail	39.36	590.14
Veterans Memorial Park	0.00	492.40
Compost Facility	1,074.31	0.00
Police Station	19,412.42	32,888.89
Road Improvements	22,863.48	438,916.42
Conservation-80 Acres	319.62	6,245.70
Conservation-Special	740.88	14,455.88
Total	<u>591,854.40</u>	<u>15,765,253.75</u>

= Long-Term Debt Principal and Interest Payment Schedules =

\$2,750,000 1977 Sewer Line Extension Bonds 4.875% Interest - State Guaranteed

<u>Year</u>	<u>Interest August 1</u>	<u>Principal August 1</u>	<u>Interest February 1</u>	<u>Total</u>
1996-97	6,093.50	125,000.00	3,047.00	134,140.50
1997-98	<u>3,046.75</u>	<u>125,000.00</u>	<u>0.00</u>	<u>128,046.75</u>
	<u>9,140.25</u>	<u>250,000.00</u>	<u>3,047.00</u>	<u>262,187.25</u>

\$2,250,000 1980 Sewer Line Extension Bonds 7.12% Interest - State Guaranteed

<u>Year</u>	<u>Interest July 1</u>	<u>Principal July 1</u>	<u>Interest January 1</u>	<u>Total</u>
1996-97	21,230.00	110,000.00	17,132.50	148,362.50
1997-98	17,132.50	110,000.00	12,952.50	140,085.00
1998-99	12,952.50	110,000.00	8,690.00	131,642.50
1999-2000	8,690.00	110,000.00	4,372.50	123,062.50
2000-2001	<u>4,372.50</u>	<u>110,000.00</u>	<u>0.00</u>	<u>114,372.50</u>
	<u>64,377.50</u>	<u>550,000.00</u>	<u>43,147.50</u>	<u>657,525.00</u>

\$3,300,000 1987 Road Improvement Bonds 5.40% - 7.25% Interest

<u>Year</u>	<u>Interest July 15</u>	<u>Principal July 15</u>	<u>Interest January 15</u>	<u>Total</u>
1996-97	23,595.00	330,000.00	11,962.50	365,557.50
1997-98	<u>11,962.50</u>	<u>330,000.00</u>	<u>0.00</u>	<u>341,962.50</u>
	<u>35,557.50</u>	<u>660,000.00</u>	<u>11,962.50</u>	<u>707,520.00</u>

\$1,550,000 1989 Camp Naticook Bonds 9.5% Interest

<u>Year</u>	<u>Interest July 2</u>	<u>Principal January 2</u>	<u>Interest January 2</u>	<u>Total</u>
1996-97	55,259.00	87,482.00	55,259.00	198,000.00
1997-98	51,103.00	95,794.00	51,103.00	198,000.00
1998-99	46,553.00	104,894.00	46,553.00	198,000.00
1999-2000	41,571.00	114,858.00	41,571.00	198,000.00
2000-01	36,115.00	125,770.00	36,115.00	198,000.00
2001-02	30,141.00	137,718.00	30,141.00	198,000.00
2002-03	23,599.00	150,802.00	23,599.00	198,000.00
2003-04	16,436.00	165,128.00	16,436.00	198,000.00
2004-05	<u>8,593.00</u>	<u>180,896.00</u>	<u>8,593.00</u>	<u>198,082.00</u>
	<u>309,370.00</u>	<u>1,163,342.00</u>	<u>309,370.00</u>	<u>1,782,082.00</u>

\$330,000 1991 Recycling Facility Lease/Purchase Agreement
8.341% Interest

<u>Year</u>	<u>Principal March 31</u>	<u>Interest March 31</u>	<u>Total</u>
1996-97	54,608.54	9,457.95	64,066.49
1997-98	<u>59,148.79</u>	<u>4,917.70</u>	<u>64,066.49</u>
	<u>113,757.33</u>	<u>48,375.65</u>	<u>128,132.98</u>

\$906,500 1991 Aeration System Lease/Purchase Agreement
8.0699% Interest

<u>Year</u>	<u>Principal March 15</u>	<u>Interest March 15</u>	<u>Total</u>
1996-97	91,935.68	43,588.78	135,524.46
1997-98	99,355.25	36,169.21	135,524.46
1998-99	107,373.60	28,150.86	135,524.46
1999-2000	116,039.07	19,485.39	135,524.46
2000-01	<u>125,403.90</u>	<u>10,120.56</u>	<u>135,524.46</u>
	<u>540,107.50</u>	<u>137,514.80</u>	<u>677,622.30</u>

\$1,460,000 1991 Road Improvement Bonds
6.5% Interest

<u>Year</u>	<u>Interest August 15</u>	<u>Principal August 15</u>	<u>Interest February 15</u>	<u>Total</u>
1996-97	28,275.00	145,000.00	23,562.50	196,837.50
1997-98	23,562.50	145,000.00	18,850.00	187,412.50
1998-99	18,850.00	145,000.00	14,137.50	177,987.50
1999-2000	14,137.50	145,000.00	9,425.00	168,562.50
2000-01	9,425.00	145,000.00	4,712.50	159,137.50
2001-02	<u>4,712.50</u>	<u>145,000.00</u>	<u>0.00</u>	<u>149,712.50</u>
	<u>98,962.50</u>	<u>870,000.00</u>	<u>70,687.50</u>	<u>1,039,650.00</u>

\$1,100,000 1992 Road Improvement Bonds
5.0% - 5.4% Interest

<u>Year</u>	<u>Interest January 15</u>	<u>Principal January 15</u>	<u>Interest July 15</u>	<u>Total</u>
1996-97	19,855.00	110,000.00	19,855.00	149,710.00
1997-98	17,105.00	110,000.00	17,105.00	144,210.00
1998-99	14,355.00	110,000.00	14,355.00	138,710.00
1999-2000	11,550.00	110,000.00	11,550.00	133,100.00
2000-01	8,745.00	110,000.00	8,745.00	127,490.00
2001-02	5,885.00	110,000.00	5,885.00	121,770.00
2002-03	<u>2,970.00</u>	<u>110,000.00</u>	<u>2,970.00</u>	<u>115,940.00</u>
	<u>80,465.00</u>	<u>770,000.00</u>	<u>80,465.00</u>	<u>930,930.00</u>

\$2,241,210 1993 and 1994 Court Judgments Re: Property Valuation Appeals
0.0% Interest

<u>Year</u>	<u>Principal July 1</u>	<u>Interest July 1</u>	<u>Total</u>
1996-97	<u>489,116.00</u>	<u>0.00</u>	<u>489,116.00</u>

\$600,000 1995 Police Station Bonds
5.25% Interest

<u>Year</u>	<u>Interest August 15</u>	<u>Principal August 15</u>	<u>Interest February 15</u>	<u>Total</u>
1996-97	120,000.00	15,750.00	12,600.00	148,350.00
1997-98	120,000.00	12,600.00	9,450.00	142,050.00
1998-99	120,000.00	9,450.00	6,300.00	135,750.00
1999-2000	120,000.00	6,300.00	3,150.00	129,450.00
2000-01	<u>120,000.00</u>	<u>3,150.00</u>	<u>0.00</u>	<u>123,150.00</u>
	<u>600,000.00</u>	<u>47,250.00</u>	<u>31,500.00</u>	<u>678,750.00</u>

\$4,725,549.33 1996 Organic Waste Composting Facility Bond
4.632% Interest

<u>Year</u>	<u>Principal April 1</u>	<u>Interest April 1</u>	<u>Total</u>
1996-97	155,442.99	212,006.07	367,449.06
1997-98	162,643.11	204,805.95	367,449.06
1998-99	170,176.74	197,272.32	367,449.06
1999-2000	178,059.32	189,389.74	367,449.06
2000-01	186,307.03	181,142.03	367,449.06
2001-02	194,936.77	172,512.29	367,449.06
2002-03	203,966.24	163,482.82	367,449.06
2003-04	213,413.96	154,035.10	367,449.06
2004-05	223,299.30	144,149.76	367,449.06
2005-06	233,642.52	133,806.54	367,449.06
2006-07	244,464.84	122,984.22	367,449.06
2007-08	255,788.45	111,660.61	367,449.06
2008-09	267,636.57	99,812.49	367,449.06
2009-10	280,033.50	87,415.56	367,449.06
2010-11	293,004.65	74,444.41	367,449.06
2011-12	306,576.63	60,872.43	367,449.06
2012-13	320,777.26	46,671.80	367,449.06
2013-14	335,635.66	31,813.40	367,449.06
2014-15	<u>351,182.17</u>	<u>16,266.76</u>	<u>367,448.93</u>
	<u>4,576,987.71</u>	<u>2,404,544.30</u>	<u>6,981,532.01</u>

TOTAL DEBT SERVICE

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
1996-97	1,818,585.21	578,528.80	2,397,114.01
1997-98	1,356,941.15	491,865.61	1,848,806.76
1998-99	867,444.34	417,619.18	1,285,063.52
1999-2000	893,956.39	361,192.13	1,255,148.52
2000-01	922,480.93	302,642.59	1,225,123.52
2001-02	587,654.77	249,276.79	836,931.56
2002-03	464,768.24	216,620.82	681,389.06
2003-04	378,541.96	186,907.10	565,449.06
2004-05	404,195.30	161,335.76	565,531.06
2005-06	233,642.52	133,806.54	367,449.06
2006-07	244,464.84	122,984.22	367,449.06
2007-08	255,788.45	111,660.61	367,449.06
2008-09	267,636.57	99,812.49	367,449.06

2009-10	280,033.50	87,415.56	367,449.06
2010-11	293,004.65	74,444.41	367,449.06
2011-12	306,576.63	60,872.43	367,449.06
2012-13	320,777.26	46,671.80	367,449.06
2013-14	335,635.66	31,813.40	367,449.06
2014-15	<u>351,182.17</u>	<u>16,266.76</u>	<u>367,448.93</u>
Total	<u>10,583,310.54</u>	<u>3,751,737.00</u>	<u>14,335,047.54</u>

Expendable Trust Funds

June 30, 1996

Landfill Capital Reserve Fund

Balance - 07/01/95	404,049.31
Expenditures:	
Tire shredding	(40,000.00)
Transfer from General Fund	140,000.00
Investment income	<u>23,603.87</u>
Balance - 06/30/96	<u>527,653.18</u>

Fire Capital Reserve Fund

Balance - 07/01/95	121,124.12
Expenditures:	
Refurbishment of 1974 fire truck	(122,240.42)
Transfer from General Fund	57,000.00
Investment income	<u>6,628.62</u>
Balance - 06/30/96	<u>62,512.32</u>

Ambulance Capital Reserve Fund

Balance - 07/01/95	43,615.46
Transfer from General Fund	12,000.00
Investment income	<u>2,656.79</u>
Balance - 06/30/96	<u>58,272.25</u>

Highway Equipment Capital Reserve Fund

Balance - 07/01/95	470,601.07
Expenditures:	
Trailer	(9,200.00)
Transfer from General Fund	100,000.00
Investment income	<u>25,805.40</u>
Balance - 06/30/96	<u>587,206.47</u>

Property Revaluation Capital Reserve Fund

Balance - 07/01/95	92,746.79
Expenditures:	
Patriot Properties	(27,521.00)
Revaluation booklets	(10,000.00)
Computer equipment and software	(13,672.61)
Other	(408.68)
Investment income	<u>6,504.96</u>
Balance - 06/30/96	<u>47,649.46</u>

WWTF Capital Reserve Fund

Balance - 07/01/95	747,046.90
Expenditures:	
Sewer plant instrumentation project	(140,284.88)

Septage receiving station	(11,000.00)
Centrifuge test	300.00
Continental Boulevard interceptor project	(337.50)
Transfer from Sewer Fund	150,000.00
Investment income	<u>47,408.18</u>
Balance - 06/30/96	<u>793,132.70</u>

Land Bank Capital Reserve Fund

Balance - 07/01/95	30,202.14
Transfer from General Fund	5,000.00
Investment income	<u>1,632.95</u>
Balance - 06/30/96	<u>36,835.09</u>

Bridge Replacement Capital Reserve Fund

Balance - 07/01/95	20,003.25
Transfer from General Fund	20,000.00
Investment income	<u>1,088.32</u>
Balance - 06/30/96	<u>41,091.57</u>

Sewer Line Extension Capital Reserve Fund

Balance - 07/01/95	126,270.62
Expenditures:	
Turkey Hill Road sewer line	(100,398.46)
Transfer from General Fund	100,000.00
Investment income	<u>6,853.24</u>
Balance - 06/30/96	<u>132,725.40</u>

Sidewalks/Bike Paths Capital Reserve Fund

Balance - 07/01/95	25,004.06
Transfer from General Fund	25,000.00
Investment income	<u>1,360.57</u>
Balance - 06/30/96	<u>51,364.63</u>

Library Roof Capital Reserve Fund

Balance - 07/01/95	10,001.63
Transfer from General Fund	10,000.00
Investment income	<u>544.26</u>
Balance - 06/30/96	<u>20,545.89</u>

Library Construction Capital Reserve Fund

Balance - 07/01/95	2,656.87
Expenditures:	
Conceptual design	(17,197.35)
Transfer from General Fund	50,000.00
Investment income	<u>21.69</u>
Balance - 06/30/96	<u>35,481.21</u>

Self Insurance Trust Funds

Balance - 07/01/95	17,050.42
Expenditures:	
Claims paid	(12,152.34)
Transfer from General Fund	16,000.00
Investment income	<u>1,065.91</u>
Balance - 06/30/96	<u>21,963.99</u>

Special Conservation Trust Fund

Balance - 07/01/95	15,368.98
Expenditures:	
Survey	(3,000.00)
Transfer from General Fund	1,346.02
Investment income	<u>740.88</u>
Balance - 06/30/96	<u>14,455.88</u>

80 Acres Conservation Trust Fund

Balance - 07/01/95	5,926.08
Investment income	<u>319.62</u>
Balance - 06/30/96	<u>6,245.70</u>

Grand Total

Balance - 07/01/95	2,131,667.70
Expenditures	(507,113.24)
Transfer from General Fund	686,346.02
Investment income	<u>126,235.26</u>
Balance - 06/30/96	<u>2,437,135.74</u>

Schedule of Town Property

June 30, 1996

Town Hall:	
Land and buildings	1,417,290
Furniture and equipment	750,363
Library:	
Land and buildings	547,268
Furniture and equipment	198,510
Police Department:	
Land and buildings	742,276
Equipment	1,146,981
Ambulance	323,715
Fire Department:	
Land and buildings	96,292
Equipment	1,342,609
Landfill	940,534
Parks, commons, and playgrounds	2,863,735
Highway Department:	
Land and buildings	269,997
Equipment	1,783,773
Emergency Management equipment	47,206
Sewer plant and facilities	35,313,982
Land and buildings acquired through Tax Collector's deeds:	
Robin Lane 6C/302	2,940
Turkey Hill Road 4C/233	9,710
Burt Street 5C/270	5,590
Old Blood Road 5B/231, 5B/009	10,400
Valleyview Drive 5C/142	22,730
Valleyview Drive 5C/150	4,880
Brewster Street 6D/188-1	5,640
Rita Street 6D/163	7,580
Ingham Road 3C/030-1	220
Lawrence Road 7B/001	690
Mayhew Road 6A-2/092-01	550
Mayhew Road 6A-2/110	132
Pearson Road 7D/166-2	235
Longa Road 6A-2/128	200
Bedford Road 6D/233-1	455
Woodhaven Circle 6D/052	2,840
Pine Trail Road 6A-2/025	34
Newton Street 4C/352	25
Jebb Road 6A-2/158	2,581
South Grater Road 5A/009	28,702
Greenwood Drive 6A-1/097	166
Miriam Road 6A-2/058	6,424
Donald Road 6A-1/133	263

Amherst Road 3A/051	994
Wilson Hill Road 5A/066	1
Greenfield Drive 7D/197	731
Sunnydale Drive 5D-3/093	1,025
Greenfield Drive 7D/198	725
Cross Street 4C/157	810
Riverside Drive 4B/077-1	402
Greenfield Drive 7D/196	718
Waterville Drive 7D/129	532
Belmont Drive 6D/286	1,753
Daniel Webster Highway 7E/056	313
Davis Road 6D/429-1	14
Northwood Drive 4C/116	254
Turkey Hill Road 4C/142	756
Greenfield Drive 7D/236	725
Wire Road 6C/208-1	109
Beacon Drive 5C/615	4,305
Daniel Webster Highway 3D-2/003	4,182
Mayhew Drive 6A-2/099	778
Edward Lane 5C/655	9,372
Waterville Drive 7D/166-3	267
Longa Road 6A-2/132	5,766
Patten Road 6C/577-2	178
Christopher Road 4C/268	744
Wright Avenue 5D-1/05	429,679
Richard Road 6A-2/145	348
Total	48,362,999

=====1996 Summary Inventory of Valuation=====

Land:

Current use - 4,980.43 acres	557,295	
Residential - 7,927.56 acres	258,094,600	
Commercial/industrial - 2,592.69 acres	<u>70,791,700</u>	
Total land		329,443,595

Buildings:

Residential	571,406,380	
Manufactured housing	3,484,300	
Commercial/industrial	<u>177,217,320</u>	
Total buildings		752,108,000

Public utilities:

Water	2,492,900	
Gas	3,327,300	
Electric	<u>13,736,000</u>	
Total public utilities		<u>19,556,200</u>

Total valuation before exemptions 1,101,107,795

Exemptions:

Blind - 7	105,000	
Elderly - 107	5,657,200	
Disabled - 4	<u>475,900</u>	
Total exemptions		<u>6,238,100</u>

Net valuation on which tax rate is based 1,094,869,695

===== Net Assessed Valuation History =====

1996	1,094,869,695
1995 B	1,071,829,370
1994	1,116,283,912
1993 A	1,140,969,487
1992	1,634,805,805
1991	1,631,537,851
1990	1,623,054,803
1989 B	1,609,532,654
1988	628,790,284
1987	590,884,826
1986	536,460,879
1985	476,434,301
1984	433,028,396
1983	403,180,435
1982	388,767,938
1981	363,434,663
1980	359,864,537
1979	348,566,138

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

== Statements of Appropriations, Estimated Revenues, == and Property Tax Assessed for 1996

Appropriations

Election and voter registration	24,275
Property revaluation	156,077
Legal expense	93,000
Planning and zoning	130,514
General government building maintenance	198,784
Community development	215,073
Other general government	819,855
Police	2,464,815
Ambulance	276,420
Fire	1,974,292
Communications	229,526
Code enforcement	131,019
Emergency management	8,693
Fire protection area	43,300
Highways and streets	1,477,276
Equipment maintenance	213,913
Public works administration	133,859
Solid waste disposal	402,950
Sewer	2,336,929
Public health	72,495
Direct welfare assistance	125,000
Parks and recreation	571,267
Library	680,602
Patriotic purposes	12,000
Cable television	28,500
Conservation	16,565
Principal - long-term bonds and lease obligations	1,329,470
Interest - long-term bonds and lease obligations	578,529
Interest - tax anticipation notes	15,000
Bond registration	400
Library land acquisition	300,000
Central Fire Station improvements	105,000
Other capital outlay	590,111
Transfer to capital reserve funds	<u>620,000</u>
Total appropriations	<u>16,375,509</u>

Estimated Revenues

Timber yield taxes	12,000
Current use change tax	50,000
Other taxes	67,217
Interest and penalties on delinquent taxes	275,050
Motor vehicle permit fees	1,900,000
Building permits	92,000

Other licenses and permits	105,418
Federal grants	123,500
State shared revenue	804,132
State highway block grant	305,716
State water pollution grants	127,922
Other state grants	3,237
Charges for services	4,372,474
Sale of municipal property	50,500
Interest on deposits and investments	419,100
Payments in lieu of taxes	308,115
Trust funds	5,200
General Fund fund balance	100,000
Other sources	<u>255,070</u>
Total estimated revenues	<u>9,376,651</u>

Property Tax Assessed

Total appropriations	16,375,509
Total estimated revenues	<u>9,376,651</u>
Net municipal appropriations	6,998,858
Tax overlay	871,809
War service tax credits	<u>162,400</u>
Net municipal assessment	8,033,067
Net school assessment	24,553,448
Net county assessment	<u>2,624,495</u>
Property tax to be raised	35,211,010
Divided by net assessed valuation (1,000's)	<u>1,094,869.695</u>
Property tax rate	<u>32.16</u>

STATEMENT OF EXPENDITURES AND ENCUMBRANCES COMPARED TO APPROPRIATIONS
YEAR ENDED JUNE 30, 1996

	Encumbrances July 1, 1995	Approved Budget	Additional Appropriations	Total Authorized	Expenditures	Encumbrances June 30, 1995	Total Commitments	Variance Favorable (Unfavorable)
GENERAL FUND								
General Government	356	686,317	112,140	798,813	824,492	28,811	853,303	(54,490)
Assessing	1,012	184,254	0	185,266	166,782	1,872	168,654	16,612
Fire	2,420	2,010,887	2,000	2,015,307	1,934,437	3,033	1,937,470	77,837
Police	1,744	2,383,832	44,709	2,430,285	2,284,211	6,474	2,290,685	139,600
Communications	0	249,274	9,273	258,547	266,940	0	266,940	(8,393)
Ambulance	0	269,916	0	269,916	294,611	0	294,611	(24,695)
Public Works Administration	3,424	228,270	0	231,694	238,557	4,620	243,177	(11,483)
Highway	112,574	1,837,443	0	1,950,017	2,020,959	6,412	2,027,371	(77,354)
Planning and Zoning	1,763	120,712	0	122,475	106,846	0	106,846	15,629
Parks and Recreation	8,847	573,088	6,550	588,485	602,543	0	602,543	(14,058)
Library	26,447	695,151	0	721,598	698,731	22,805	721,536	62
Equipment Maintenance	0	260,285	0	260,285	248,708	613	249,321	10,964
Building Maintenance	75,013	207,331	0	282,344	255,017	43,194	298,211	(15,867)
Community Development	0	227,331	0	227,331	219,262	0	219,262	8,069
Code Enforcement	1,021	50,830	0	51,851	50,649	0	50,649	1,202
Town Clerk/Tax Collector	0	280,852	0	280,852	224,176	0	224,176	56,676
Welfare	0	138,005	500	138,505	36,347	0	36,347	102,158
Debt Service	0	980,631	0	980,631	966,067	0	966,067	14,564
Health	0	117,029	0	117,029	87,118	0	87,118	29,911
Total General Fund	234,621	11,501,438	175,172	11,911,231	11,526,453	117,834	11,644,287	266,944

	Encumbrances July 1, 1995	Approved Budget	Additional Appropriations	Total Authorized	Expenditures June 30, 1994	Total Commitments	Variance Favorable (Unfavorable)
<u>SEWER FUND</u>							
Sewer	7,311	2,111,731	250,500	2,369,542	1,939,616	1,966,895	402,647
Compost	11,740	465,615	0	477,355	292,334	295,595	181,760
Debt Service	0	1,033,538	0	1,033,538	916,888	916,888	116,650
Total	19,051	3,610,884	250,500	3,880,435	3,148,838	3,179,378	701,057
<u>FIRE PROTECTION AREA FUND</u>							
Hydrant Rentals	0	43,700	0	43,700	42,427	42,427	1,273
<u>SOLID WASTE DISPOSAL FUND</u>							
Solid Waste Disposal	21,891	532,754	0	554,645	517,462	533,280	21,365
Debt Service	0	64,067	0	64,067	64,067	64,067	0
Total	21,891	596,821	0	618,712	581,529	597,347	21,365
<u>CABLE TV FUND</u>							
Cable Television	0	28,514	0	28,514	17,411	17,411	11,103
<u>DARE FUND</u>							
DARE	0	6,234	0	6,234	7,375	7,375	(1,141)
<u>HERITAGE TRAIL FUND</u>							
Heritage Trail	0	3,000	0	3,000	220	220	2,780
<u>LIBRARY FUND</u>							
Library	0	16,700	0	16,700	20,518	20,518	(3,818)
GRAND TOTALS	275,563	15,807,291	425,672	16,508,526	15,344,771	15,508,963	999,563

STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES YEAR ENDED JUNE 30, 1996

	Revenue Budget	RSA 31:95-b Grants	Adjusted Budget	Actual Revenues	Variance Favorable (Unfavorable)
<u>GENERAL FUND</u>					
Property tax	7,713,645	0	7,713,645	7,799,095	85,450
Cable television franchise tax	32,368	0	32,368	51,057	18,689
Payments in lieu of tax	308,115	0	308,115	309,025	910
Other taxes	13,400	0	13,400	69,582	56,182
Interest on delinquent taxes	352,000	0	352,000	337,449	(14,551)
Tax overlay	(1,253,443)	0	(1,253,443)	(389,355)	864,088
State revenue sharing	820,496	0	820,496	820,496	0
Highway block grant	315,671	0	315,671	326,652	10,981
Other intergovernmental revenues	85,585	41,332	126,917	82,350	(44,567)
Building permits	95,000	0	95,000	100,334	5,334
Auto registrations	1,800,000	0	1,800,000	2,188,522	388,522
Other licenses and permits	102,322	0	102,322	132,762	30,440
Ambulance fees	102,000	0	102,000	149,392	47,392
Police traffic details	84,548	0	84,548	78,758	(5,790)
Administrative cost allocation to Sewer Fund	158,535	0	158,535	158,535	0
Day Camp registrations	82,266	0	82,266	90,430	8,164
Other charges for service	112,302	0	112,302	123,633	11,331
Interest on deposits and investments	250,000	0	250,000	515,140	265,140
250th Anniversary Celebration donations	0	100,000	100,000	39,788	(60,212)
Insurance premium rebates	175,000	0	175,000	326,592	151,592
Sales of property and equipment	50,000	0	50,000	26,832	(23,168)
Other miscellaneous revenues	67,561	21,700	89,261	97,247	7,986
Total General Fund	11,467,371	163,032	11,630,403	13,434,316	1,803,913
<u>SEWER FUND</u>					
Intergovernment revenues	157,163	0	157,163	132,768	(24,395)
Sewer rents - residential	541,000	0	541,000	545,872	4,872
Sewer rents - commercial	182,300	0	182,300	173,427	(8,873)
Sewer rents - industrial	2,224,000	0	2,224,000	2,192,738	(31,262)
Bedford intermunicipal agreement	0	0	0	69,726	69,726
Contractual sludge composting	50,000	0	50,000	99,089	49,089
Other charges for service	40,210	0	40,210	66,044	25,834
Private grants	0	250,500	250,500	500	(250,000)
Transfer from Incinerator Fund	56,787	0	56,787	56,788	1
Other miscellaneous revenues	9,000	0	9,000	18,668	9,668
Total	3,260,460	250,500	3,510,960	3,355,620	(155,340)

**STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES
YEAR ENDED JUNE 30, 1996**

	Revenue Budget	RSA 31:95 – b Grants	Adjusted Budget	Actual Revenues	Variance Favorable (Unfavorable)
<u>FIRE PROTECTION AREA FUND</u>					
Hydrant Rentals	42,000	0	42,000	42,503	503
Other revenues	<u>1,700</u>	<u>0</u>	<u>1,700</u>	<u>1,910</u>	<u>210</u>
Total	43,700	0	43,700	44,413	713
<u>SOLID WASTE DISPOSAL FUND</u>					
Property tax	152,121	0	152,121	152,121	0
Sale of recycled materials	30,000	0	30,000	54,424	24,424
Dump fees	411,700	0	411,700	424,449	12,749
Other revenues	<u>3,000</u>	<u>0</u>	<u>3,000</u>	<u>18,068</u>	<u>15,068</u>
Total	596,821	0	596,821	649,062	52,241
<u>CABLE TV FUND</u>					
Cable television franchise tax	28,514	0	28,514	28,514	0
Interest on deposits and investments	<u>0</u>	<u>0</u>	<u>0</u>	<u>307</u>	<u>307</u>
Total	28,514	0	28,514	28,821	307
<u>DARE FUND</u>					
Private grants	6,034	0	6,034	7,486	1,452
Interest on deposits and investments	<u>200</u>	<u>0</u>	<u>200</u>	<u>351</u>	<u>151</u>
Total	6,234	0	6,234	7,837	1,603
<u>HERITAGE TRAIL FUND</u>					
Private grants	3,000	0	3,000	0	(3,000)
Interest on deposits and investments	<u>0</u>	<u>0</u>	<u>0</u>	<u>39</u>	<u>39</u>
Total	3,000	0	3,000	39	(2,961)
<u>WASSERMAN PARK FUND</u>					
Interest on deposits and investments	0	0	0	1,043	1,043
<u>LIBRARY FUND</u>					
Charges for service	14,000	0	14,000	22,666	8,666
Other revenues	<u>2,700</u>	<u>0</u>	<u>2,700</u>	<u>6,188</u>	<u>3,488</u>
Total	16,700	0	16,700	28,854	12,154
TOTAL REVENUE	15,422,800	413,532	15,836,332	17,550,005	1,713,673

Tax Rate History

<u>Year</u>	<u>School</u>	<u>Municipal</u>	<u>County</u>	<u>Total</u>
1996	22.09	7.70	2.37	32.16
1995 B	21.44	7.87	2.50	31.81
1994	19.83	8.67	2.39	30.89
1993 A	18.98	7.44	2.39	28.81
1992	12.61	4.22	1.61	18.44
1991	12.71	4.14	1.59	18.44
1990	11.24	4.15	1.54	16.93
1989 B	11.46	4.16	1.37	16.99
1988	27.63	8.61	2.39	38.63
1987	23.77	7.42	2.99	34.18
1986	22.92	6.59	2.14	31.65
1985	22.19	5.61	2.05	29.85
1984	21.83	5.35	1.97	29.15
1983	21.10	6.39	1.99	29.48
1982	19.90	6.70	1.60	28.20
1981	20.90	6.70	1.40	29.00
1980	19.00	6.20	1.30	26.50
1979	16.90	6.40	1.20	24.50

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

TOWN OF MERRIMACK, NEW HAMPSHIRE ON JUNE 30, 1996

FUND A		HOW INVESTED		PRINCIPAL						INCOME			GRAND TOTAL	
NO. OF SHARES; OR OTHER UNITS ;	DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	BALANCE		ADDITIONS		GAINS OR (LOSSES) FROM SALES	PROCEEDS FROM SALES	BALANCE		INCOME DURING YEAR	EXPENSES DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME	
		BEGINNING YEAR	YEAR	PURCHASES	CAPITAL GAINS			BEGINNING YEAR	YEAR					
FUND A														
	PURB BANK, SAVINGS ACT.#091-012657-2	\$1,200.00							7949.43	\$364.71		\$36,828.62		
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL (NH-01-137-1)	\$125.00							17628.32	\$5,170.06		\$64,657.99		
	1200 AMERICAN HOME PRODUCTS CORP.	\$15,486.22							\$15,486.22	\$1,836.00				
	200 AMERICAN TELEPHONE & TELEGRAPH COMPANY	\$4,629.34							\$3,837.13	\$396.06		\$3,969.19		
	300 AMOCO CORP.	\$14,626.68							\$14,626.68	\$930.00				
	1400 CENTRAL & SOUTH WEST CORP.	\$13,034.29							\$13,034.29	\$2,422.00				
	400 CHEVRON CORP.	\$13,049.50							\$13,049.50	\$800.00				
	1050 DOMINION RESOURCES, INC	\$15,923.96							\$15,923.96	\$2,709.00				
	600 DUPONT deMOURS COMPANY	\$10,410.40							\$10,410.40	\$1,278.00				
	1000 DUKER POWER COMPANY	\$11,367.37							\$11,367.37	\$2,040.00				
	1149 FLORIDA PROGRESS CORP.	\$10,405.53							\$10,405.53	\$2,343.98		\$4,000.00		
	400 GENERAL MOTORS CORP.	\$14,873.71							\$14,873.71	\$623.60				
	400 HERSHEY FOODS CORP.	\$14,166.01							\$14,166.01	\$576.00		\$609.68		
	1200 HOUSTON INDUSTRIES CORP.	\$11,299.75							\$11,299.75	\$1,800.00				
	1720 KELLOGG COMPANY	\$11,726.88							\$11,726.88	\$2,683.20				
	1200 NYNEX	\$18,534.37							\$18,534.37	\$2,832.00				
	588 PACIFICORP	\$6,057.18							\$6,057.18	\$635.04		\$13,705.09		
	600 POTOMAC ELECTRIC POWER	\$0.00							\$13,705.09	\$996.00				
	562 WEYERHAEUSER COMPANY	\$12,707.28							\$12,707.28	\$899.20				
	TOTALS FUND A	\$199,623.47		\$0.00		\$0.00		\$0.00	\$122,313.51	\$31,334.85	\$15,403.80	\$138,244.56	\$337,868.03	
FUND B														
	PURB BANK, SAVINGS ACT.#091-012656-4	\$0.00							\$3,430.55	\$44.23		\$1,616.78		
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-137-2	\$0.00							\$3,771.10	\$364.30		\$6,513.32		
	500 AMERICAN ELECTRIC POWER COMPANY	\$8,409.22							\$8,409.22	\$1,200.00				
	150 FLORIDA PROGRESS CORP.	\$935.73							\$3,064.27	\$306.00		\$3,064.27		
	2080 TECO ENERGY INC.	\$14,007.01							\$14,007.01	\$2,236.00				
	FUND B TOTAL	\$23,351.96		\$0.00		\$0.00		\$0.00	\$10,265.92	\$4,150.53	\$3,222.08	\$11,194.37	\$34,546.33	

REPORT OF THE COMMON TRUST FUND INVESTMENT OF THE

TOWN OF MERRIMACK, NEW HAMPSHIRE ON JUNE 30, 1996

FUND C		HOW INVESTED	PRINCIPAL				INCOME				GRAND TOTAL	
NO. OF SHARES; OR OTHER UNITS ;	DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	BALANCE BEGINNING YEAR	ADDITIONS		PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR	BALANCE BEGINNING YEAR	INCOME DURING YEAR	EXPENSED DURING YEAR	BALANCE END YEAR	OF PRINCIPAL & INCOME
			PURCHASES	CAPITAL GAINS								
FUND C												
	FLEET BANK, SAVINGS ACT #091-012655-6	\$4,419.33					\$4,419.33	\$16,552.53	\$390.43		\$6,834.70	
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-137-3	\$10,000.00	\$10,000.00				\$20,000.00	\$47,096.93	\$3,622.46		\$69,648.20	
	1000 ALLIANCE POWER SYSTEM, INC.	\$11,477.28					\$11,477.28		\$2,080.00			
	1200 AMERICAN BRANDS, INC.	\$15,422.08					\$15,422.08		\$2,400.00			
	400 AMERITECH CORPORATION	\$14,823.00					\$14,823.00		\$824.00			
	1500 BELL SOUTH	\$15,838.50					\$15,838.50		\$2,137.50			
	1125 BROOKLYN UNION INDUSTRIAL GAS COMPANY	\$9,463.70					\$9,463.70		\$1,580.64			
	900 CAROLINA POWER & LIGHT COMPANY	\$10,661.15					\$10,661.15		\$1,611.00			
	460 CENTRAL HUDSON GAS & ELECTRIC CORP.	\$10,295.59					\$10,295.59		\$966.00			
	846 CENTRAL & SOUTH WEST CORP.	\$7,748.92					\$7,748.92		\$1,463.58			
	900 FLORIDA PROGRESS CORP.	\$8,438.99					\$8,438.99		\$1,836.00			
	1000 GENERAL ELECTRIC COMPANY	\$9,681.65					\$9,681.65		\$1,740.00			
	125 INTERNATIONAL BUSINESS MACHINES COMPANY	\$14,547.28					\$14,547.28	\$5,350.50	\$214.90		\$5,565.40	
	1200 IPALCO	\$18,733.81					\$18,733.81		\$1,740.00			
	1080 KAYTAG COMPANY	\$12,909.10					\$12,909.10		\$588.60			
	800 NEW ENGLAND ELECTRIC SYSTEM	\$14,407.43					\$14,407.43		\$1,888.00			
	600 POTOMAC ELECTRIC POWER	\$13,705.09					\$13,705.09		\$1,245.00			
	100 TEXAS UTILITIES COMPANY	\$4,458.90					\$4,458.90	\$4,365.07	\$541.31		\$4,906.38	
	300 UNITED STATES WEST CORPORATION	\$7,104.74					\$7,104.74		\$642.00			
	300 UNITED STATES WEST MEDIA GROUP	\$4,736.49					\$4,736.49		\$0.00			
	400 WISCONSIN ENERGY CORPORATION	\$10,697.28			\$10,000.00		\$10,697.28		\$593.00			
	GNAC NOTE 8.85% DUE 3/1/96	\$10,000.00					\$0.00		\$811.25			
	GNAC NOTE 7.90% DUE 3/14/97	\$10,000.00					\$10,000.00		\$790.00			
	FLEET BANK, C/D#70-360400-9	\$0.00					\$0.00	\$10,650.24	\$585.05			
	FUND C TOTAL	\$249,570.31	\$10,000.00		\$10,000.00	\$0.00	\$249,570.31	\$69,595.94	\$30,290.72	\$26,071.19	\$73,815.47	\$323,385.78
FUND D												
	FLEET BANK, SAVINGS ACT #935-864098-6	\$58,499.80					\$58,499.80		\$62.23		\$1,427.62	
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-137-4	\$0.00	\$25,323.29		(\$25,323.29)		\$33,176.51		\$9,140.46		\$133,307.33	
	400 AT&T CORP.	\$17,809.50					\$25,323.29		\$0.00			
	600 BELLSOUTH CORP.	\$18,625.11					\$17,809.50		\$855.00			
	800 COCA COLA CO.	\$17,156.32					\$18,625.11		\$364.00			
	400 DISNEY WALT CO	\$16,602.11					\$17,156.32		\$152.00			
	300 MINNESOTA MINING MANUFACTURING CO.	\$57,799.15					\$16,602.11		\$564.00			
	SHEDD HARRIS FUND (MUTUAL FUND PORTION ONLY)	\$1,575.00		\$5,259.86			\$63,059.01	\$15,127.68	\$3,074.00	\$0.00	\$18,201.68	\$81,260.69
	WATKINS TOWN FOREST						\$1,575.00		\$5,316.44			\$1,575.00
	INCOME- T-BILLS,BNH SAVINGS	\$188,066.99	\$25,323.29	\$5,259.86	(\$25,323.29)		\$193,326.85	\$226,291.38	\$19,528.13	\$1,029.00	\$244,790.51	\$438,117.36
	TOTAL FUND D											

REPORT OF THE TRUST FUNDS OF THE

TOWN OF MERRIMACK, NEW HAMPSHIRE ON JUNE 30, 1996

FUND SUMMARY												
DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL			INCOME			GRAND TOTAL OF PRINCIPAL & INCOME	
					BALANCE BEGINNING YEAR	NEW FUNDS CREATED (LOSSES)	BALANCE END YEAR	BALANCE BEGINNING YEAR	INCOME DURING YEAR PERCENT AMOUNT	EXPENDED DURING YEAR		
FUND A												
1900	PERPETUAL CARE	CEMETERIES	VARIOUS	48.05211%	\$95,988.23		\$95,988.23	\$83,256.82	\$15,047.63	\$5,367.75	\$92,936.70	\$188,924.93
1917-26-54 PATTERSON, LAWRENCE & CARROLL												
1954/1921	GAGE & LAWRENCE	LIBRARY	VARIOUS	3.11676%	\$6,217.89		\$6,217.89	\$1,501.85	\$976.02	\$841.46	\$1,636.41	\$7,854.30
1951	GEORGE CARROLL	SCHOOL	VARIOUS	34.05684%	\$67,942.86		\$67,942.86	\$16,397.26	\$10,664.97	\$9,194.59	\$17,867.64	\$85,810.50
1925	SHEDD HARRIS	FIRE DEPT.	VARIOUS	14.75041%	\$29,426.84		\$29,426.84	\$21,054.75	\$4,619.12	\$0.00	\$25,673.87	\$55,100.71
	FUND A TOTALS	FIRE DEPT.	VARIOUS	0.02388%	\$47.65		\$47.65	\$102.83	\$7.48	\$0.00	\$110.31	\$157.96
				100.00000%	\$199,623.47		\$199,623.47	\$122,313.51	\$31,334.85	\$15,403.80	\$138,244.56	\$337,868.03
FUND B												
1960	PERPETUAL CARE	CEMETARY	VARIOUS	68.07397%	\$15,896.61		\$15,896.61	\$8,041.85	\$2,825.43	\$2,079.74	\$8,787.54	\$24,684.15
1964	LAWRENCE	LIBRARY	VARIOUS	29.00891%	\$6,774.15		\$6,774.15	\$1,942.27	\$1,204.02	\$1,037.98	\$2,108.31	\$8,882.46
1960	STOCKLEY	SCHOOL	VARIOUS	2.91712%	\$681.20		\$681.20	\$281.80	\$121.08	\$104.36	\$298.52	\$979.72
	FUND B TOTALS			100.00000%	\$23,351.96		\$23,351.96	\$10,265.92	\$4,150.53	\$3,222.08	\$11,194.37	\$34,546.33
FUND C												
1965	HARRY WATKINS	SCHOOL	VARIOUS	100.00000%	\$249,570.31		\$249,570.31	\$69,595.94	\$30,290.72	\$26,071.19	\$73,815.47	\$323,385.78
COMMON FUND TOTALS												
					\$472,545.74	\$0.00	\$472,545.74	\$202,175.37	\$65,776.10	\$44,697.07	\$223,254.40	\$695,800.14

REPORT OF THE TRUST FUNDS OF THE

TOWN OF MERRIMACK, NEW HAMPSHIRE ON JUNE 30, 1996

FUND DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL			BALANCE BMO YEAR	BALANCE BEGINNING YEAR	INCOME DURING YEAR		EXPENSE DURING YEAR	BALANCE BMO YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
					BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)			PERCENT	AMOUNT			
=====														
FUND D														
1945	BARBY WATKINS	PRIZE SPEAKING FUD	VARIOUS	3.21372%			\$2,000.00	\$9,016.17	\$528.79	\$839.00	\$8,705.96	\$10,705.96		
	BARBY WATKINS	PRIZE SPELLING FUD	VARIOUS	1.89079%			\$1,000.00	\$5,450.22	\$311.11	\$190.00	\$5,571.33	\$6,571.33		
	EVERETT PARKER	GENERAL MAINT.	VARIOUS	1.68824%			\$3,000.00	\$2,928.89	\$277.79	\$0.00	\$3,206.68	\$6,206.68		
		CEMETERY												
1971	GRIFFIN FENCE FUND	MAINTENANCE OF FENCE	VARIOUS	7.13841%			\$5,000.00	\$20,069.20	\$1,174.56	\$0.00	\$21,243.76	\$26,243.76		
	REED CEMETERY	OF FENCE												
1970	GRIFFIN LOT CARE	PERPETUAL CARE	VARIOUS	0.46969%			\$500.00	\$1,149.48	\$77.28	\$0.00	\$1,226.76	\$1,726.76		
1950	MASTRICOLA FUND	SCHOOL	VARIOUS	50.54940%			\$50,000.00	\$126,834.69	\$8,317.46	\$0.00	\$135,152.15	\$185,152.15		
1965	WATKINS TOWN FOREST	SCHOOL & TOWN	LAND				\$1,575.00					\$1,575.00	\$1,575.00	
1970	WATKINS FOREST INCOME	SCHOOL	VARIOUS	28.64218%			\$67,192.94	\$27,212.46	\$4,712.82	\$0.00	\$31,925.28	\$99,118.22		
1925	SHEDD BARBIS FUND	FIRE PREVENTION	MUTUAL FUNDS			\$5,259.86	\$63,058.91	\$15,127.68	\$3,074.00	\$0.00	\$18,201.68	\$81,260.59		
1925	SHEDD BARBIS FUND	FIRE PREVENTION	VARIOUS	6.40757%			\$0.00	\$18,502.59	\$1,054.31	\$0.00	\$19,556.90	\$19,556.90		
		TOTAL FUND D		100.00000%		\$0.00	\$193,326.85	\$226,291.38	\$19,528.12	\$1,029.00	\$244,790.50	\$438,117.35		
=====														
TOWN CREATED CAPITAL RESERVE FUNDS														
1973	AMBULANCE	REPLACEMENT	T-BILLS, MRPDIP		\$12,000.00		\$55,615.46	\$0.00	\$2,656.79	\$0.00	\$2,656.79	\$58,272.25		
1973	HIGHWAY EQUIPMENT	REPLACEMENT	T-BILLS, MRPDIP		\$90,800.00		\$517,538.45	\$43,862.62	\$25,805.40	\$0.00	\$69,668.02	\$587,206.47		
1971	LANDFILL OPERATIONS	REPLACEMENT	T-BILLS, MRPDIP		\$140,000.00		\$516,130.13	\$27,919.18	\$23,603.87	\$0.00	\$51,523.05	\$567,653.18		
1973	FIRE EQUIPMENT	REPLACEMENT	T-BILLS, MRPDIP		\$0.00		\$63,011.74	\$4,003.82	\$6,628.62	\$10,632.44	\$0.00	\$63,011.74		
1978	WASTE WATER TREATMENT PLANT, CAPITAL REPAIRS	REPLACEMENT	T-BILLS, MRPDIP		\$0.00		\$794,607.08	\$0.00	\$47,408.18	\$47,408.18	\$0.00	\$794,607.08		
1987	REAPPRAISAL FUND	REAPPRAISAL	MRPDIP		\$0.00		\$49,409.46	\$0.00	\$6,504.96	\$6,504.96	\$0.00	\$49,409.46		
1987	LIABILITY INSURANCE DEDUCTABLE	RESERVE	MRPDIP		\$7,500.00		\$6,068.27	\$0.00	\$431.71	\$431.71	\$0.00	\$6,068.27		
1987	PROPERTY DAMAGE INSURANCE DEDUCTABLE	RESERVE	MRPDIP		\$23,500.00		\$28,048.06	\$0.00	\$634.20	\$634.20	\$0.00	\$28,048.06		
1990	LAND BANK	RESERVE	MRPDIP		\$5,000.00		\$35,202.14	\$0.00	\$1,632.95	\$0.00	\$1,632.95	\$36,835.09		
1992	SCHOOL PAVEMENT RECONSTRUCTION	RESERVE	MRPDIP		\$50,000.00		\$104,700.00	\$7,844.58	\$5,711.47	\$0.00	\$13,556.05	\$118,256.05		
1992	SCHOOL ROOF RECONSTRUCTION	RESERVE	MRPDIP		\$75,000.00		\$77,947.12	\$11,345.86	\$5,601.26	\$16,947.12	\$0.00	\$77,947.12		
1994	SEWER EXTENSION	RESERVE	MRPDIP		\$0.00		\$126,915.00	\$20.62	\$6,853.24	\$850.28	\$6,023.58	\$132,938.58		
1994	SIDEWALK & BIKE PATHS	RESERVE	MRPDIP		\$25,000.00		\$50,000.00	\$4.06	\$1,360.57	\$0.00	\$1,364.63	\$51,364.63		
1994	BRIDGE	REPLACEMENT	MRPDIP		\$20,000.00		\$40,000.00	\$3.25	\$1,088.32	\$0.00	\$1,091.57	\$41,091.57		
1994	LIBRARY ROOF	RESERVE	MRPDIP		\$10,000.00		\$20,000.00	\$1.63	\$544.26	\$0.00	\$545.89	\$20,545.89		
1995	LIBRARY CONSTRUCTION	RESERVE	MRPDIP		\$0.00		\$52,656.87	\$0.00	\$21.69	\$0.00	\$21.69	\$52,678.56		
1995	SCHOOL BLD. CONSTRUCTION	RESERVE	MRPDIP		\$0.00		\$100,000.00	\$0.00	\$4,667.67	\$0.00	\$4,667.67	\$104,667.67		
1995		TOTAL TOWN CREATED CAPITAL RESERVE FUNDS			\$611,456.87	\$2,347,091.92	\$2,637,849.78	\$95,005.62	\$141,155.16	\$83,408.89	\$152,751.89	\$2,790,601.67		

Town Officers

Representatives to the General Court

Peter Batula
Robert Brundige
Dennis Fields
Robert Kelley

Robert L'Heureux
Doris MacIntyre
Timothy McGough
Robert Milligan

Board of Selectmen

Robert R. Morrill, Chairman
Finlay C. Rothhaus, Vice-Chairman
D.L. "Chris" Christensen
Robert J. L'Heureux
Carolyn G. Whitlock

Term expires 1997
Term expires 1998
Term expires 1999
Term expires 1997
Term expires 1998

Town Manager

Dean E. Shankle Jr.

Executive Assistant

Betty J. Spence

Finance Administrator

Robert T. Levan

Moderator

Lynn Christensen

Town Treasurer

Jean G. Weston

Town Clerk-Tax Collector

Diane M. Pollock

Deputy Town Clerk-Tax Collector

Linda P. Hall

Assessor

Dominic D'Antoni

Community Development Director

A. J. Minkarah

Planning & Zoning Administrator

Lucy St. John

Building/Health Officer

Joseph M. Comer

Health Officer

Sean Goodwin

Ambulance Director

Charles Q. Hall

Emergency Management Director

Charles Q. Hall

Library Director

Elizabeth Levy

Director of Public Works

Earle M. Chesley

Assistant Director of Public Works-WWTF

Larry R. Spencer

Assistant Director of Public Works - Highway

Vacant

Highway Coordinator

Bruce W. Moreau

Building & Grounds Maintenance

Philip F. Meschino

Equipment Maintenance

James H. Graham

Landfill Foreman

Steven S. Doumas

Ballot Inspectors

(terms expire November 1998)

Democrat

Peggy Dwyer
Anne Goodridge
Anne McCann
Mary Moriarty
Betty Morton
Joseph Morton

Republican

Barbara Buker
Peter Duke
Yvonne Hinckley
Fern Jones
Janet McKenna
Ruth Reik

Budget Committee

Thomas J. Mahon, Chairman	Term expires 1998
Dick Anderson	Term expires 1999
John Astill	Term expires 1998
John Balcom	Term expires 1997
Patricia Daniels	Term expires 1999
Joan deVogel	Term expires 1997
Hiedi Doyon	Term expires 1997
Stanley Heinrich	Term expires 1999
Roseann Moore	Term expires 1997
Ben Niles	Term expires 1998
Fred Smith	Term expires 1997
Valerie Walsh	Term expires 1999
Finlay Rothhaus	Ex-officio member
Rosemarie Rung	Ex-officio member
Lon Woods	Ex-officio member
Rita Carlton	Secretary

Cable TV Advisory Committee

Philip Hunt, Chairman	Dean Shankle
Aletheia Fischer	Craig Showers
Robert L'Heureux	Lloyd Tate
Dan O'Donnell	Chip Underhill
Mary Jo Roberts	

Conservation Commission

Dawn Golub, Chairman	Term expires 1997
Mike Burke	Term expires 1999
Eber Currier	Term expires 1999
Tim Dutton	Term expires 1997
Jean Lavallee	Term expires 1999
Ted Parmenter	Term expires 1997
Tony Pellegrino	Term expires 1998
Gregory Farlow, alternate	Term expires 1997
Gary Gagne, alternate	Term expires 1998
Charles Greenhalgh, alternate	Term expires 1999
Chris Christensen	Ex officio member
Linda Wilson	Secretary

District Court

Gregory Michael, Special Justice
Lynn Killkelley, Clerk
Jane DiMartino, Deputy Clerk
Maureen Murphy, Account Clerk
Phyllis Lottinger, Court Assistant
Joseph Lanza, Bailiff

Forest Fire Warden and Deputy Fire Wardens

Clarence P. Worster, Warden
Martin Carrier
William Cashin
Charles Chalk
Joseph Comer
Charles Hall
David Parenti
Perley Rogers
Laurence Rothhaus
Gary Woodward
Howard Young

Heritage Trail Committee

David Jenkins

Term expires 1997

Highway Safety Committee

Joseph Devine, Chairman
Roger Bellemore
Robert Brundige
Norman Carr
Joseph Comer
Charles Hall
Robert L'Heureux

Bruce Moreau
Charles Mower
William Mulligan
Tony Pellegrino
Norman Peppin
Richard Todd
Shelly Uscinski

Library Trustees

Ellen Dube, Chairman
Pat Heinrich
Robert Kelley
Michael Milligan
Linda Theroux

Term expires 1999
Term expires 1999
Term expires 1997
Term expires 1998
Term expires 1997

Parks and Recreation Committee

Dru Movizzo, Chairman	Term expires 1998
Philip Dube	Term expires 1997
Rosemary Haigwood	Term expires 1997
Laura Jaynes	Term expires 1999
Barbara Jenkins	Term expires 1997
Michael Lindsay	Term expires 1997
Tony Trembley	Term expires 1999
Norma French	Senior Citizen Rep.
Robert L'Heureux	Ex officio member
Connie Halvatzes	MYA Representative
Michael Housman	P & R Director

Planning Board

Nelson Disco, Chairman	Term expires 1999
Robert Boisvert	Term expires 1997
Edna Conway	Term expires 1997
Arthur Gagnon	Term expires 1999
Jan Lint	Term expires 1997
John Segedy	Term expires 1998
Jiri Hajek, alternate	Term expires 1998
Finlay Rothhaus	Ex officio member

Solid Waste Advisory Committee

Ted Parmenter, Chairman	Joseph Mitchell
Chip Chesley	David Paul
Chris Conway	Chris Petrovic
Robert Kelley	James Soukup
Robert L'Heureux	Leonard Worster
Mark Maguire	Linda Wilson, Secretary

Supervisors of the Checklist

Ruth Liberty	Term expires 2002
Donna Rothhaus	Term expires 2000
Barbara Watson	Term expires 1998

Trustees of the Trust Fund

Jack Balcom	Term expires 1999
David Johnsen	Term expires 1998
John Lyons	Term expires 1997

250th Anniversary Committee

Chris Christensen, Chairman
Geri Boisvert
Florence Brown
Frank Daley
Jackie Flood
David Jenkins
Laurie Rothhaus

Wasserman Park Master Plan Committee

Patricia Dumont, Chairman
Steven Keach, Vice Chairman
Douglas Dickinson
John Gibson
Robert Milligan
Chris Petrovic
Carolyn Whitlock, Ex officio member
Tim Dutton, Conservation Commission representative
Norma French, Parks & Recreation Committee representative
Rona Wasserman, Naticook Day Camp representative

Zoning Board of Adjustment

Charles Roberts, Chairman	Term expires 1997
Diane Adams	Term expires 1997
Richard Barry	Term expires 1999
Maurice Lindsay	Term expires 1997
David Sturm	Term expires 1997
James Michaud, alternate	Term expires 1999
Lon Woods, alternate	Term expires 1999

Certificate of Recognition

Whereas, Merrimack will be honored by its citizens on the occasion of her 250th birthday on April 2, 1996; and

Whereas, Merrimack is rich in history and tradition; and

Whereas, Merrimack citizens have served the community well from the pioneering days to the present; and

Whereas, special activities have been planned to celebrate the occasion of this anniversary, it is fitting that we should join in this expression of our pride and appreciation for the many civic and economic benefits that our community has enjoyed over the years because of growth and prosperity;

Now, therefore, by virtue of the authority vested in us as Selectmen of the Town of Merrimack, we do hereby deem it an honor and pleasure to extend this certificate of recognition on the occasion of the 250th anniversary of the Town of Merrimack.

In witness whereof, we do hereby set our hand and seal this fourteenth day of March in the year nineteen hundred ninety-six.



Merrimack Board of Selectmen

William R. Cote

William R. Cote, Chairman

Robert R. Morrill

Robert R. Morrill

Richard E. Dumont

Richard E. Dumont

Finlay C. Rothhaus

Finlay C. Rothhaus

Edward J. Silva

Edward J. Silva

Merrimack in days gone by

In 1746, when Merrimack was incorporated, less than fifty families lived here. Pawtucket, Nashuaway, and Penacook Indians camped along the banks of the Souhegan and Merrimack Rivers. The Penacooks were the greatest in number and their chief, Passaconaway, was the ruler of all tribes in the Merrimack Valley.

The rivers were the main source of travel. Merrimack had two ferry landings on the Merrimack River: Reed's Ferry was at the northern end of town, while Thornton's Ferry was at the southern end. There were taverns near the ferries to accommodate travelers. The taverns were also used by the men of Merrimack for socializing and catching up on news.

There were few stores and no schools. Industry consisted of saw and grist mills; one or the other was located on every pond, stream, and waterway. Most of the residents were farmers. A site for a meetinghouse was determined, a cemetery fenced, and a minister chosen; life began in Merrimack.

The nineteenth century saw the town grow a great deal. It soon became apparent that the meetinghouse was too small and too far from the center of town, so as the church and government separated, two new churches were built in more convenient locations; one in South Merrimack and the other on Baboosic Lake Road. A new town hall was built to replace the meetinghouse. The need for schools was recognized and soon Merrimack had eight one- or two-room schoolhouses. Later, the number increased to twelve, and each neighborhood had its own school, as there was no transportation for the children. School was taught in the summer and winter only; in the spring and fall, children were needed to work on the farms, because very little labor was imported. Near the end of the century, a form of higher education appeared in Merrimack; the McGaw Normal Institute, a teachers' college, was opened in Reed's Ferry. It later became the high school, only to be torn down when the present high school was built on McElwain Street.

Industry changed to brickyards and bricks were floated on barges down the Merrimack River to be sold in Lowell, Massachusetts. In Reed's Ferry, a cooperage shop was built by the Fessenden and Lowell Company. The Old White Mill, on Main Street, saw many changes over the years. Built as a woolen mill, it became a tannery, and then several small companies operated there. It is now a chemical company.

When the railroad came to town the trains stopped at four locations. Two of the depots still exist today; one is a business and the other is part of a private home.

Merrimack eventually split into four districts: Reed's Ferry, Souhegan Village, Thornton's Ferry, and South Merrimack. Each had its own post office, schools, stores, and social life.

The town flourished in the twentieth century as its population increased. The small neighborhood schools closed and three elementary schools, a middle school, and a

high school were built. Farms were replaced with developments, apartments, and condominiums. Industry changed once again; modern facilities housed manufacturers of paper products, furniture, and electronics. A brewery and hamlet were opened, and the Clydesdales moved to Merrimack. Stores became shopping malls.

The one-time volunteer fire department grew to a full-time force with three fire stations. The police department got its own facility. Additions were built on to the town hall, the library and the schools.

Roads, which once were mostly dirt and only one-car's width, were improved and paved. Highways were built and the small town disappeared forever. As we approach the twenty-first century, we are once again faced with growth problems and changes. Buildings are too small and schools are too crowded. The population has continued to increase and travel has taken its toll on the roads.

History repeats itself and life goes on as it did 250 years ago . . .



Stagecoaches traveled here on the road to Concord and Boston. It was first named Daniel Webster Highway and then Route 3. To Merrimack residents, it is Main Street.

The Boston Post Cane

It's Back!

After being missing for the last 45 years, the Boston Post Cane returned to the town on Wednesday, January 3, 1996. The cane was returned in a cardboard tube "package" with no return address, just a Keene, New Hampshire postmark.

In 1909, the Boston Post newspaper gave canes to 410 New England towns, which were distributed to the oldest residents of the communities, and passed to the next oldest at the time of the holder's death.

The canes were made of African ebony, finished with a high quality varnish and crowned with 14-carat gold heads. Merrimack's cane was in fairly good shape and thanks to local resident, Chuck Mower, the bottom tip of the cane was refinished to its original state. Mower also was generous to build a stand for the Boston Post Cane to be placed in for display at the Town Hall.

Rhoda Cross, the Town's oldest citizen was presented with a replica pin of the cane and a Boston Post Cane Certificate at the open house held at Town Hall on April 2, 1996, the official 250th Anniversary date of the Town.

Congratulations Rhoda!



Rhoda Cross, Merrimack's Oldest Citizen

History of the Merrimack Ambulance Rescue Service

Submitted By Charles Q. Hall
Acting Ambulance Director

The Merrimack Ambulance Rescue Service was founded in 1967. The service was developed on a volunteer basis sponsored by the Civil Defense Unit headed by Frederick Moriarty, director.

The town started with a used 1962 Cadillac ambulance in 1970. They then purchased a new Cadillac, and reconditioned the 1962 ambulance. The town hired its first full-time attendant in 1971 with funds provided by the Emergency Employment Act, a program of the Federal Government.

In 1974, a new Dodge van ambulance replaced the 1962 Cadillac.

In 1975, civil defense reorganized and the ambulance service came under the leadership of Deputy Police Chief Oscar Gerlach.

In 1976, the ambulance service reorganized once again, under a new director, Halowell E. Brown.

In 1977, a new ambulance and civil defense garage was constructed, a new Type III Ford ambulance was purchased along with new alert monitors to notify volunteer members of emergencies.

In 1979, Norman Carr replaced Halowell Brown as ambulance director.

In 1981, a new Ford Modular ambulance was purchased and put into service. The year 1981 also saw the implementation of the Administrative Code, placing the ambulance service as a division of the Fire Department for administrative purposes only.

In 1986, a 24-hour paramedic service was implemented with the medics working the same shifts as the firefighters.

New ambulances were purchased in 1990 and 1994. The increase in use makes it necessary to purchase a new unit every four years. The service is very up-to-date with training and equipment, and many traumas have been kept to a minimum due to this fine service.

The Ambulance Rescue Service responds to approximately 1000 incidents per year and the demand continues to grow.

History of the Assessing Department

Submitted by Dominic D'Antoni
Assessor

Authority:

New Hampshire's Constitution is the second oldest in the country and was adopted on June 2, 1784. The Constitution gave to the General Court the power to levy taxes. The State's Legislature has in turn assigned the property tax assessment and collection to the local "Selectmen" who make up the governing bodies of towns.

Early Stage:

NAME		IMPROVED AND UNIMPROVED LANDS AND BUILDINGS		GROWING WOOD AND TIMBER		ELECTRIC LINES		HORSES		ASSES AND MULAS		CATTLE		OTHER LIVESTOCK		SHEEP		PIGS		POULTRY		VEHICLES		PORTABLE EQUIPMENT		OTHER PERSONAL PROPERTY		TOTAL VALUATION		TOTAL AMOUNT OF TAXES		TAX DUE	
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34
1	William Barry	22	Haystack (L. P. Barry)	100																								100	4.26				
2	William Clark Jr.	6	8. Land + Bldg.	1200																								1200	51.12				
3	William Clark Jr.	5																															
4	William Clark Jr.	1																															
5	William Clark Jr.	1																															
6	William Clark Jr.	1	11. Pasture + Bldg.	200																								200	8.52				
7	"	3	11. Pasture + Bldg.	2700																								2700	115.82				
8	"	50	11. Pasture + Bldg.	400																								400	12.81				
9	"	1	11. Pasture + Bldg.	600																								600	25.56				
10	William Clark Jr.	1																															
11	William Clark Jr.	6	15. Land + Bldg.	500																								500	118.55				
12	"	5	15. Land + Bldg.	300																								300	12.78				
13	William Clark Jr.	1																															
14	William Clark Jr.	1																															

The early method of determining a property's value was, in many instances, a subjective approach performed by the "Selectmen" around a table.

In time the inventory form, filled out yearly by all property owners, was phased out. The property owner would itemize the live stock, personal property and real property owned on April 1st of each year on this inventory form.

Starting in 1968, the State Tax Commission mandated that land assessments be made and listed separately from those of improvements.

The General Court in 1970 exempted personal property from the local tax. In 1971, the General Court also exempted stock in trade, farming livestock and poultry, fuel pumps, and mills and machinery from the tax rolls.

Taxing wood and timber by "current use" was approved in 1968 by constitutional amendments.

Mid Stage:

[illegible]

In 1974, the Board of Selectmen reorganized offices of planning, inspections and assessing by separating the assessing function and providing a full-time clerk to assist the part-time assessor.

We were located in the back two rooms of the old town hall which the police department used years before. In fact, one night we hear the police had someone try to get out that back door and cracked it in half. The assessing department always had plenty of fresh air without opening a window or a door, and in the winter we could use the doorway to keep our lunches cold. The Board directed their part-time assessor, who was also the part-time Building Inspector Edwin Johnston, to revise the valuations on all properties in town to bring the overall percentage of assessed value to approximately 70 percent of market value. This was done by upgrading the land values and adding 10 percent to all buildings.

In 1976, the town hired their first full-time Assessor Robert Eisert to conduct a complete revaluation and to have the project completed for the April 1, 1977 tax year with the help of college and high school students. I might add that the project did not go into effect; but two years later, a revaluation company was hired to do a complete revaluation throughout the town. The project was put on the town's new computer system, known as the Mohawk, which worked by keyboard with little lights as your screen. You never knew what you typed until the print-out came back from a processing vendor. This system replaced the viatron computer which used a cassette that was sent out for processing.

In the early days, there was an assessment for a boat tax, an age count for the resident tax for each household, and this was accomplished with the use of an inventory of taxable property that needed to be filed with the assessors by April 15th of each tax year. We had to count every dog, child, adult, veteran, the elderly, current use property, note any property changes and ages for every household in town each year on these forms so that we were ready for any survey or tax coming our way.

Today:

If you stop by the Assessing Department, you can see and use the latest technology in computers for assessments. We have pictures of homes, business sketches, square footage items, and you can even print your own card. For a small fee, of course.

1996 has been the best year of the 1990's. In general, property values appear to either have stabilized or have shown some sporadic increases. The truest signs of an economic recovery is when commercial/industrial expansion and new dwellings are being constructed. Recent building permits issued are showing this positive change for 1997. The overall economy of New Hampshire appears to be on the rebound and strengthening.

The Assessing Department will be monitoring the 1997 sales activity to determine whether the 1996 value changes are holding steady or increasing. So that there are no major assessment value shifts in the future for any one property class (i.e. condominiums, industrials, commercials or residential type), the Assessing Department will be recommending assessment corrections be made, as needed. Should the Real Estate market continue to show value increases through 1997, all values will be adjusted for the April 1, 1998 tax year.

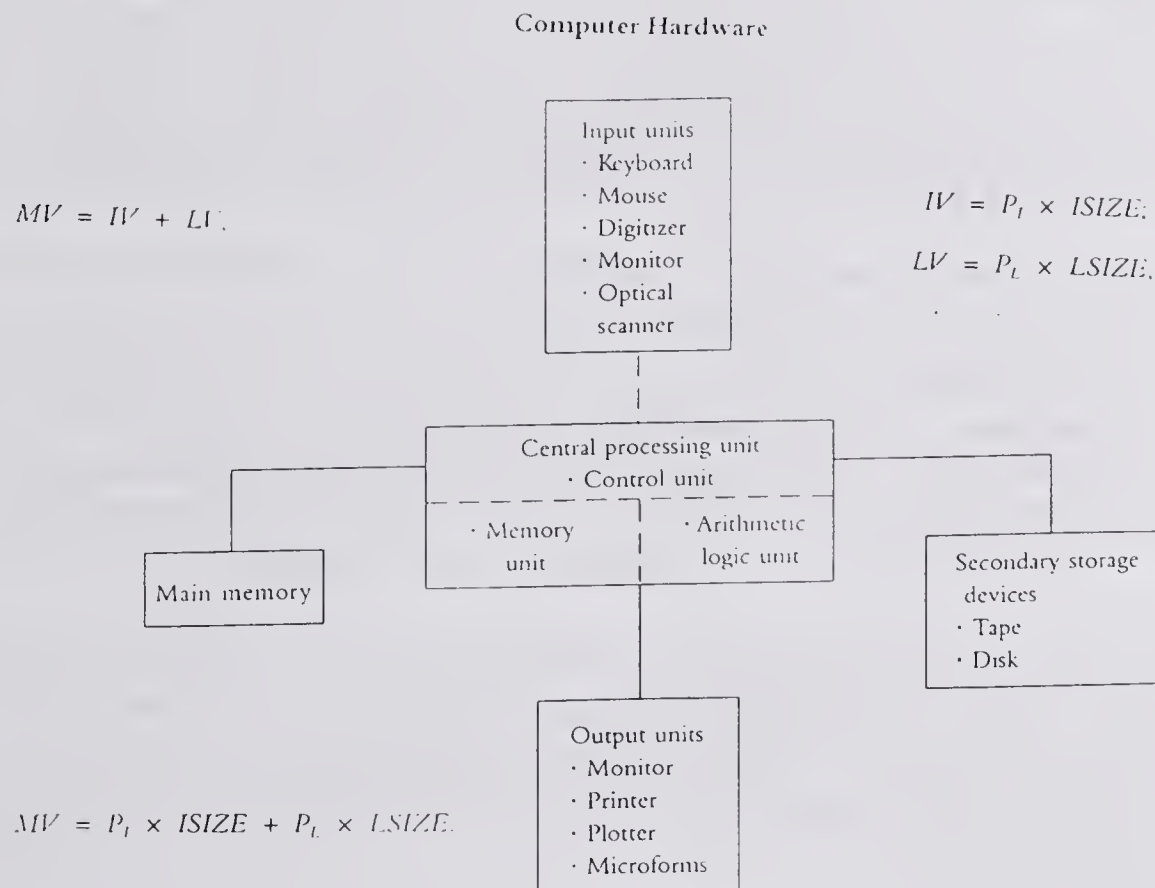
Most Merrimack individuals who have visited the Assessing office during the past year may have noticed that there is more reliance on computers for all daily routine chores.

The Department is planning to update in 1997 the current assessment software programs to a Windows 95 version in 1997.

The counter monitor will be operated by touch screen, rather than the current keyboard operation. This will prove more user friendly for all.

I would like to thank the Merrimack property owners, the Board of Selectmen and the Town Manager for their patience, understanding and cooperation with the Assessing staff during these times of major changes. Both Anne Whitney and I welcome Loren Martin as a new employee to the department. Ann Knapp, a temporary employee, is filling in as the additional workload dictates.

Future Stage:



We can safely start this future stage segment by claiming that there will continually be changes and improvements in the assessment field.

Computers have transformed how we work and live. It is not surprising, then, that they are essential to modern assessment practices, increasing both analytical capabilities and productivity in the assessment office.

"The ad valorem system is inherently sound, fair, and consistent with the social philosophy out of which these United States have emerged. No other source of fiscal revenue outranks it over time."

Determining Tax Rates and Bills

$$\begin{array}{ccccccc} \boxed{\text{Debt service (\$)}} & + & \boxed{\text{Education operating expense (\$)}} & + & \boxed{\text{Government agency operating expense (\$)}} & - & \boxed{\text{Other taxes, aid from state, income from fees, and so on (\$)}} & = & \boxed{\text{Budgeted revenue (\$)}} \end{array}$$

$$\boxed{\text{Total appraised value of all property within jurisdiction (\$)}} \times \boxed{\text{Assessment ratio (\%)}} \times \boxed{\text{Equalization factor (\%)}} = \boxed{\text{Total assessed value of all property within jurisdiction (\$)}}$$

$$\boxed{\text{Budgeted revenue (\$)}} \div \boxed{\text{Total assessed value of all property within jurisdiction (\$)}} = \boxed{\text{Nominal tax rate (\%)}}$$

$$\boxed{\text{Nominal tax rate (\%)}} \times \boxed{\text{Assessed value of single property (\$)}} = \boxed{\text{Tax bill (\$)}}$$

Board of Selectmen

1996 Annual Report

In 1996, the Town celebrated its 250th anniversary with events which were held throughout the year. The entire town came together to donate time, effort, and funds necessary to build the Merrimack Community Bandstand as a lasting tribute to this occasion. The Board of Selectmen would like to thank all the organizations and community members who planned, produced, and participated in this special program.

In March, the resignations of Selectmen Edward Silva and Richard Dumont were accepted with appreciation expressed for the contributions they had made. Both men agreed to continue until the elections in May. Chairman Cote did not seek re-election so that the Town was put in an unusual position of electing a new majority of the board. Robert L'Heureux was elected to fulfill the last year of Mr. Silva's term; Carolyn Whitlock was elected to complete the last two years of Mr. Dumont's term; and David L. "Chris" Christensen won the seat for three years.

New policies were made and others revised. These include a Drug-Free Workplace which brought the Town into compliance with the regulations of the COPS FAST grant program. An amendment was made to the General Personnel Policy for Non-Union Employees regarding sick leave. A Family Medical Leave Policy was also implemented.

Enhanced 911 service and continued development of the Town's presence on the World Wide Web, a computer network, helped us better serve our residents by using available technology.

Merrimack said farewell to Digital Equipment Corporation, and welcomed Fidelity Investments. Fidelity will bring many new job opportunities and stimulate economic growth. The Selectmen have committed to working more closely with business and industry. The first roundtable discussion with business leaders and Selectmen brought forth several suggestions for improvements which will be implemented.

Community improvement, beautification, and development was a major focus this year. A Planning Board and Zoning Board of Adjustment Administrator was hired as was a Building and Health Officer. Selectmen approved the extension of sidewalks on Baboosic Lake Road to Joppa Road. A committee has been formed to study the concept of a Town Center. Another group will review the undedicated town-owned land and make recommendations for future use. Land was purchased on D.W. Highway for a new public library. Negotiations continue with representatives of the National Family Camping Museum which would like to relocate to Merrimack. With the 1997 expiration of the Town's contract with Americable, the Cable Television Advisory Committee and the selectmen have investigated options for future cable service.

Employee morale issues have been addressed through recognition programs, good-faith negotiations of contracts and study of an employee incentive program which

would provide financial rewards for employees who suggest changes in work procedures that would save money for the Town.

We would like to thank all the people, volunteers, and paid staff who have helped us this year. Merrimack is the community that it is because of the dedication and hard work of many people.

Respectfully Submitted,

MERRIMACK BOARD OF SELECTMEN

Robert R. Morrill, Chairman
Finlay C. Rothhaus, Vice Chairman
D.L. "Chris" Christensen
Robert J. L'Heureux
Carolyn G. Whitlock



Selectman Carolyn Whitlock served as Master of Ceremonies at the Dedication of the Merrimack Community Bandstand on Sunday, September 22, 1996.

—1996 Annual Report of the Code Enforcement— Division

Submitted by Joseph M. Comer
Building/Health Official

Health has been combined with the Code Enforcement Division as of July 1996. 1996 was another busy year for the department with permits up from the previous year. Residential construction continues to be the majority of permits and inspections. There were 999 permits issued with a total valuation of \$61,515,112. and total fees collected of \$161,579.

PERMITS ISSUED 1996

Single family dwellings	102
Residential garages & carports	34
Additions to single family	387
Commercial buildings	4
Additions to commercial	71
Industrial buildings	5
Additions to industrial	11
Swimming pools	59
Miscellaneous permits (electrical, plumbing, etc)	274
Demolitions other than single family	1
Demolitions single family	5
Oil burners	22
Storage tanks	26
Septic systems (new & repairs)	86
Signs	61

----STATISTICS----

<u>YEAR</u>	<u>BUILDING PERMITS ISSUED</u>	<u>SINGLE FAMILY</u>
1990	733	62
1991	777	53
1992	869	119
1993	969	123
1994	913	89
1995	896	75
1996	897	102

History of the Community Development Department

Submitted by A. J. Minkarah
Community Development Director

The Community Development Department can be said to have begun in June of 1953 when the Town of Merrimack first adopted a zoning ordinance to regulate land use in the town. This ordinance established zones for different land uses, established a Board of Adjustment, required building permits, required inspections of construction, and established permit fees. The Town subsequently authorized the appointment of a Planning Board in 1963 whose duties included the review and approval of subdivision plans, the preparation of master plans for the community, and the preparation of a capital improvement plan for public buildings, facilities and roads. In 1964, the town took the further step of adopting, with some changes, the provisions of the national BOCA Building Code. In 1967, the Planning Board established subdivision regulations to assist developers in the preparation of plans for development of land in Merrimack. In 1975, the Planning Board was authorized to review and approve non-residential site plans for the development of commercial and industrial uses. Although often revised and amended, these ordinances, codes and regulations provide the framework within which the department functions.

Staffing of the department began with assistance in the mid-1950's from existing Board of Selectmen clerical staff (one person) as, initially, the selectmen issued building permits and signed subdivision plans for recording at the Registry of Deeds. In 1965, a part-time building inspector was employed. When that position later evolved into a full-time position, it included the responsibility for assessing properties. In 1970, reports from the building inspector, the Planning Board, and the Board of Adjustment began to appear in the town's annual reports. In 1974, the building inspector position became full-time with its own clerical staff that served the department, as well as the Planning Board and Zoning Board of Adjustment. In 1986, the town hired its first planning director who also assumed the duties of zoning administrator. This responsibility had been administered by the Code Enforcement Officer/ Building Inspector up until that time. As the department evolved over the years, new positions have been added, and job descriptions changed to meet the growing needs of the community.

As the needs of the department grew, clerical and professional staff moved around to various rooms in the Old Town Hall as space needs increased. In 1975, the department, consisting of three building inspectors and two clerical staff members, moved out of the Old Town Hall over to the newly-purchased Kent Building on Bishop Street. When the New Town Hall was constructed in 1979, the department moved back to the Old Town Hall, utilizing the entire first floor. In 1996, the department, again, moved into the vacated police station area on the lower floor of the New Town Hall. This new facility should serve the department well into the next century.

Over the years, what is today known as the Community Development Department, has existed under different names such as the Planning Department and Building Department, and has seen its current functions at various times divided and assigned to differing departments. The department, now known as the Community Development Department, was established on July 1, 1993, and consists of the divisions of Building Inspection/Code Enforcement & Health, Economic Development and Planning & Zoning. The staff of the department supports the Planning Board, the Zoning Board of Adjustment, the Conservation Commission and the Board of Health. Department staff currently consists of a Community Development Director, a Planning and Zoning Administrator, a Code Enforcement Officer/Building Inspector, a Health Officer, an Assistant Building Inspector and clerical staff.

Most of residential, commercial and industrial developments, large or small, that have contributed to the town's growth in the latter half of this century have been reviewed by, permitted by, and inspected by staff of the department and the appointed members of the Planning Board, Zoning Board and Conservation Commission. To guide the growth and development of the community, department staff, along with the Planning Board, the Nashua Regional Planning Commission, other town boards and commissions, and various consultants, have developed a series of plans, maps and studies that serve as the basis for the town's regulatory framework. Over the years such plans have included a Master Transportation Plan, the Route 3 Improvement Plan, three editions of the Master Plan, a Water Resources Management and Protection Plan and numerous maps depicting zoning, wetlands, floodplains, aquifers and other natural or man-made features and resources. Current projects underway include a Town Center Plan and a Town Build-Out Study. Planning tools such as these have assisted in the past and will continue to guide the orderly growth and development of the Town of Merrimack into the future.

History of the Merrimack Conservation Commission

Submitted by Dawn Golub
Chairman

Background

The Merrimack Conservation Commission ("MCC") was established in 1967 and provides "for the proper utilization and protection of the natural resources and for the protection of watershed resources" of Merrimack, RSA 36-A:2. The MCC conducts research into local land and water areas and seeks to coordinate, to the extent possible, the activities of other bodies organized for similar purposes. It keeps an index of wetlands, open space and natural, aesthetic or ecological areas within town and plans for the proper utilization of such areas, RSA 36-A:2. The MCC recommends ways to protect, develop or better utilize such areas. In addition, the MCC may acquire land or water rights and easements to "maintain, improve, protect, limit the future use of or otherwise conserve and properly utilize open spaces and other land and water areas within...town," RSA 36-A:4.

All applicants for Dredge & Fill for the New Hampshire Wetlands Board must be reviewed by the MCC which provides written recommendations and comments on each application. The MCC meets with developers and town officials during the conceptual stages of planning to help minimize impact to wetlands.

The 7 full-time voting members and 3 alternate members of the MCC are all volunteers from the community. The MCC meets on the 2nd and 4th Tuesday each month at 7:00 p.m. in the Community Development Office conference room. The public is encouraged to attend MCC meetings.

Past Accomplishments

Since its inception in 1967, the MCC has accomplished many of its goals such as:

- * sponsorship of various Earth Day activities;
- * sponsorship of high school students who attend the week-long Summer Conservation Camp run by the Society for the Protection of New Hampshire Forests;
- * worked with Girl Scouts and Boy Scouts on projects to improve conservation land;
- * arranged for a workshop at Mastricola Middle School for middle school and high school teachers entitled "Testing the Waters: Wetlands in the Classroom" presented by Ruth Smith of the New Hampshire Audubon Society of New Hampshire;

- * proposed, and saw to fruition, a Conservation Land Ordinance by warrant article to regulate, protect and preserve six conservation areas;
- * cooperated with the University of New Hampshire Lay Lakes Monitoring Program to train citizens to conduct basic water quality monitoring;
- * maintains over 20 wood duck boxes throughout town;
- * co-sponsored canoe trips on the Merrimack and Souhegan Rivers;
- * conducted a wetlands identification class for town employees and the Merrimack Village District;
- * contributed to the construction of the Merrimack River boat ramp located at the end of Depot Street;
- * completed a major wetland inventory;
- * participated in the Solid Waste Advisory Committee and the Wasserman Park Master Plan Committee;
- * oversaw the Heritage Trail Committee's mapping of a diverse walking trail linking the town's historical sites, greenspace and cultural facilities;
- * developed a policy to manage our busy friend-- the beaver;
- * worked with the Environmental Protection Agency regarding the New Hampshire Plating superfund site;
- * held fishing derbies at Horseshoe Pond;
- * worked with the Parks and Recreation Department to expand the beach at Wasserman Park while preserving existing trees;
- * obtained lilacs for town Hall from the State Lilac Commission.

Accomplishments during 1996

The last several months have been busy for the MCC. Some highlights of our activities are as follows:

- * proposed and saw passed an article that provides that 25% of the Current Use tax revenue be placed in a conservation fund for the purchase of land and easements and for other conservation purposes;
- * worked with students from the University of New Hampshire Community Environmental Outreach Program in the development of the "Merrimack Assessment Method for Land Around Wells";

- * sponsored the High School Earth Service Corp to the 1996 Envirothon Competition;
- * sponsored an Earth Day clean-up at "80 Acres" together with a guided tour by Charles Frank;
- * handed out 200 free white spruce seedlings to residents;
- * revised the MCC by-laws;
- * completed an easement brochure for the education of residents;
- * revised the MCC beaver policy;
- * completed surveys of the Mitchell Street and Riverside conservation areas;
- * attended the New Hampshire Association of Conservation Commissioners meeting and the Land Conservation Conference sponsored by the Lincoln Land Institute;
- * worked with the Merrimack Village District to better provide for the protection of the town's water resources;
- * participated in the town committee formed to analyze the proposed Circumferential Highway;
- * reviewed concerns raised by the proposed Manchester Airport Access;
- * established committees for training and library, property acquisition and property maintenance, community relations and monitoring.
- * reviewed 11 Dredge and Fill permits, including three expedited ones as of 10/10/96.

Membership

The MCC welcomed new alternate members Gary Gagne and Greg Farlow and Chris Christensen as the selectman's representative this year. Many thanks to Arthur Swenson who served as chairman during 1995 and spent endless hours bringing organization to our midst. The MCC wishes to thank Marianne Conrad who served as an alternate during 1995.

Naticook Day Camp Advisory Board

Annual Report

Submitted by Carolyn B. Disco
Chairman

In recognition of Merrimack's 250th anniversary this year, the Advisory Board's report includes a historical perspective which clarifies the tradition the town hopes to build upon in offering families a quality day camp for children and the young adults who work there.

History

Naticook Day Camp operated an eight-week summer program at Wasserman Park in 1996, marking its second year under direct town management. Though young in its history as a town-run camp, it has been actually 60 years since the founding of its predecessor, Naticook Camps in 1937, by Sam Sidman. Mr. Sidman operated separate residential camps for girls and boys on the property, hence the plural name. The counselor in charge of theater activities that first summer was Rona Lillian Mildred Brown, who was paid the grand sum of \$35.00 for the season; another counselor named Joshua (Chic) Wasserman joined the staff the following year. He was a college senior whom Rona persuaded to play the piano for her theater productions. The encounter led to marriage three years later while Chic was in dental school.

Mrs. Wasserman worked at another summer camp in Maine in succeeding years, becoming a director herself. In 1956, her husband surprised her by announcing that he had bought Naticook Camps, their place of fond memories, on a handshake with Mr. Sidman at a chance encounter at Adamo's, a local restaurant. They reorganized it as one residential camp for girls and boys with the singular name, Camp Naticook.

The Wassermans began a period of 38 years of ownership and management that brought wide recognition to their innovative program. This was a broad curriculum including, for example, dance, gymnastics, theater, rhythm band, fishing, martial arts, and woodworking as well as the usual sports and arts and crafts offerings.

As part of a balanced program, campers signed up for activities of their preference, maintaining high interest and enthusiasm. A staff to camper ratio of 1:5 to 1:3 depending on age assured good supervision and Camp Naticook consistently achieved 100% ratings for personnel, program, health care, administration and facilities from the American Camping Association (ACA) accreditation review. In addition, the State Board of Health gave "excellent" ratings in its annual inspections.

In early 1988, with the encouragement of the Selectmen, Merrimack Town Manager Daniel Ayer approached the Wassermans about negotiating the acquisition of the 134-acre site for the town's recreational needs. Merrimack lacked adequate playing fields, swimming facilities, and open space; the property contained a swimming pool,

lakefront, tennis courts, soccer and softball fields, and a large area of undeveloped land. Mr. Ayer knew of the Wassermans' cooperative stance toward the town since they had for many years allowed the Merrimack Youth Association to use their playing fields in the off-season.

A year and a half of negotiations followed, during which the Wassermans agreed to donate the 46 acres with the camp facilities to the town, provided the town agreed to purchase almost 88 acres of undeveloped land for \$1.75 million to be kept as a natural preserve. The undeveloped land is an important aquifer recharging site, so its value for conservation purposes was apparent. Voters approved the package at the 1989 town meeting, including naming the park in memory of the Wassermans' daughter, Debbi Wasserman Bilowit. Mr. Ayer later told the couple that he considered acquiring Wasserman Park for the town the crowning achievement of his professional life.

The continuation of the camp to which the Wassermans devoted so much effort was part of the negotiated settlement. They agreed to convert the residential camp to a day program for area children and had begun that process in the summer of 1988. The town signed a management contract with Rona Wasserman, stipulating she would run the camp for the town for five years, which she did through 1994.

One development of note during that period was the inclusion of special needs children as campers in 1990. This was at the request of Alice Porembski, who worked at the Area Agency for Developmental Disabilities, and was also the parent of counselors and campers at Camp Naticook. The Wassermans were receptive to Mrs. Porembski's overture and a pioneering effort began where special needs children are mainstreamed in camp activities to the greatest extent possible. Videotapes of the friendships and progress made by the children now circulate nationwide illustrating powerfully the difference that inclusion can make. The camp hired a special needs coordinator and received financial support from the Area Agency to help implement this program, which continues to grow and develop.

When the management contract with Mrs. Wasserman expired, the Selectmen formed a Park and Camp Committee to make recommendations to Michael Housman, the Parks and Recreation Director, about incorporating the camp into the town's overall use of the Wasserman Park site. The Committee held five meetings and a public hearing over two weeks. It saw no conflict between the operation of a day camp and open access for townspeople to park facilities. It was also particularly concerned about maintaining the tradition of excellence begun by the Wassermans at Camp Naticook, and favored a self-sustaining quality camp accredited by the ACA and open to children of all abilities and interests.

The Parks and Recreation Committee reviewed and endorsed these findings, suggesting the formation of an Advisory Board to assist the town. Town Manager Dean Shankle met with all concerned and drafted a policy statement and operating criteria for a day camp that was accepted by the Selectmen in February, 1995. The Advisory Board was formed that month, with equal representation from the public, town boards and parents of campers.

Among other stipulations, the Board's charge is to help the parks and recreation director provide an accredited, self-supporting, comprehensive program for children of all abilities, ages 5 to 12; offering pre- and post-camp activities for children; and maximizing the participation of children whose families live or work in Merrimack.

In its first year of operation under these criteria, Naticook Day Camp had a full enrollment, with about 60% of campers living in Merrimack and an estimated 15% whose parents worked in Merrimack, for a local representation of 75%. The public had access to park facilities, including an expanded beach area that allowed swimming for community members while town and camp swim lessons went forward. The camp returned a surplus to the town of \$8,500, almost reaching the \$9,000 surplus of the previous year.

Children enjoyed the activities, judging from parent survey responses, and measures to insure the safety of campers while the public used the park were successful. The camp did encounter administrative difficulties because of its late start in hiring and organization, which hampered efficiency. These pointed to areas to address in the coming year.

1996 Results

A significant achievement for Naticook Day Camp in 1996 was its reaccreditation by the ACA, following a lengthy self-evaluation and review by a visitation team. The camp scored 100% in all programs, personnel and facilities categories, just as Camp Naticook had done. This was the camp's first experience with the process as a town-run organization, and it fulfills an important operating criteria set by the Selectmen. The quality of the day camp is established, easing the earlier concerns of those apprehensive about its success.

The camp benefited mightily from the extensive preparations by Mr. Shankle and Mr. Housman in setting a time line to complete tasks before camp started. Policy manuals, job descriptions, and organizational structures were in place; hiring was timely, training was given; publicity and registrations were more orderly. These allowed Mr. Housman to begin from a solid base. The Board noted substantial improvement throughout the year, and was able to reduce the number of its meetings from 13 to 10 in the current period.

Staffing

Mr. Housman took on the additional duties of camp director in 1996, following his accreditation by the ACA. Having a full-time town employee manage the camp was the right move since the work really begins in earnest in early February and carries on to September. It is important to have someone available as well through the budget season. Mr. Housman is a longtime resident of Merrimack with many contacts among the Town's youth; likewise, 20 of the 23 counselors and junior counselors he hired live in Merrimack, a ratio of 87%.

The Advisory Board favored salary increases in order to retain good people, who simply could not afford to return under the old pay schedule. A flat sum is paid for the entire season, which includes 40-hour work weeks plus four overnights and a weekend of orientation. Even with the increase, counselors (over 18 years of age) earned from \$4.05 to \$4.63 per hour, and junior counselors (16 to 18 years) from \$1.74 to \$2.31 per hour. The Board believes the camp received exceptional value at these rates.

The town also decided to continue the long-standing practice of hiring five to six European counselors through a placement program based in England, called Camp America. The Camp America counselors add features the campers enjoy; hearing about other countries, the speech accents, and the specialized skills they bring. They interact effectively with American counselors, and bring a welcome diversity to the camp.

Enrollment

Over the course of four two-week sessions from June 24 through August 16, the camp had an enrollment of 472; that number includes repeat sign-ups. Similar to last year, an estimated 75% of campers were from families who live or work in Merrimack. The Board hopes to increase attendance at the first session which is traditionally smaller due to the intervening July 4th holiday. As the season progresses, many families choose to re-enroll because of their positive experience; hence, the later sessions are at much higher capacity.

Budget

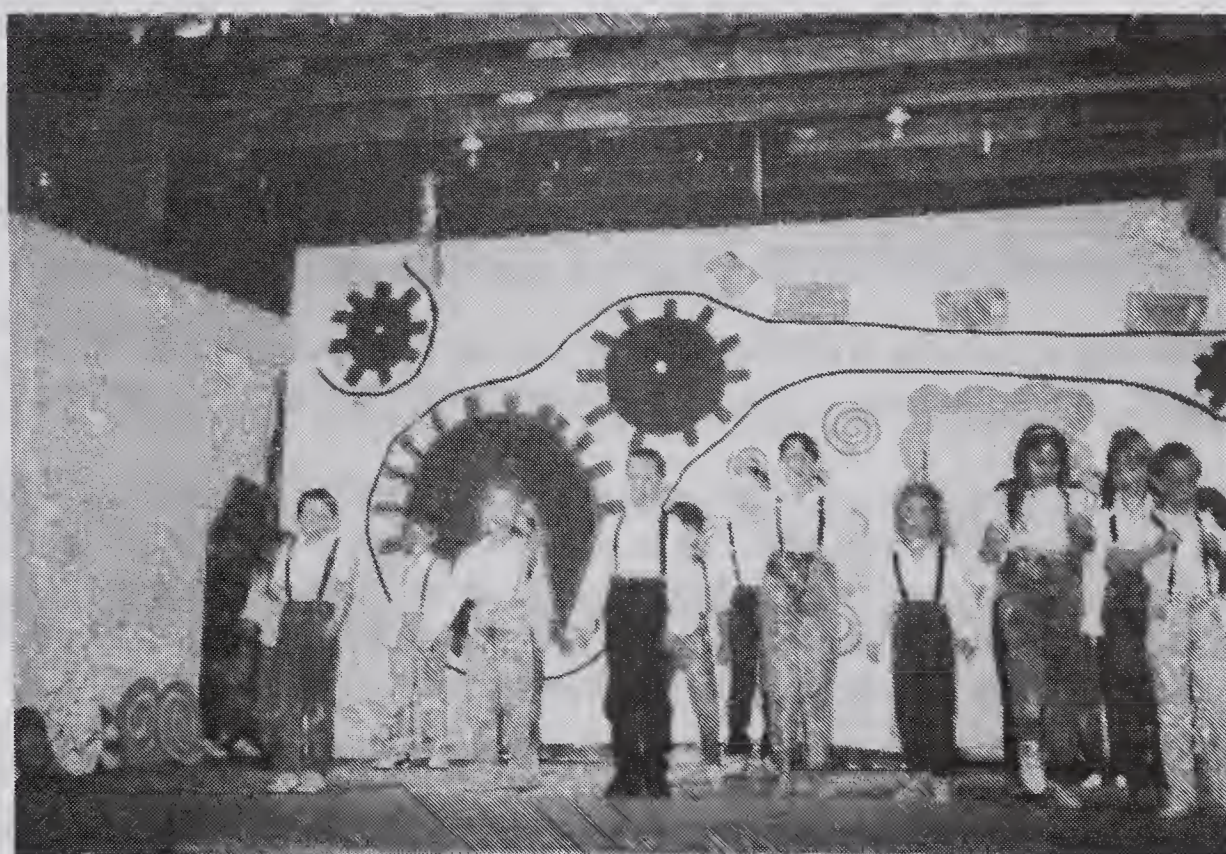
In calendar year 1996, the camp spent \$124,100 versus \$110,400 in revenues. The \$13,700 deficit was due mostly to increased salaries. Because of the work involved in closing out a June 30 fiscal year, Mr. Housman did not receive a financial statement until August when camp was over; the Board saw the final figures for the year much later. Given a combined surplus of \$17,500 the previous two years of operation, no one was particularly apprehensive until the numbers came in. The camp has promised timely weekly updates of expenditures in 1997. Overall, the town is still ahead by \$3,800, but the budget is a concern.

The Board recommended to Mr. Housman an increase in fees of \$7.50 per week, or \$15.00 per session in 1997; this would increase revenues by \$7,000. The cost of a camp session has remained at \$200.00 for at least three years, so the higher cost seems reasonable. The balance of the deficit will be made up by starting a camp store to sell t-shirts, hats, pennants, and assorted items; lower expenditures for program supplies since an inventory has been built up; and better marketing of the first session. It will also be invaluable to have current financial data to monitor expenses as the summer proceeds. The Board opposed reducing salaries below market levels, which would jeopardize the staff that the camp values.

Acknowledgments

Everyone is involved in Naticook Day Camp in order to serve children and their families, which we believe we certainly do. We provide a valuable resource for parents, and their testimonies speak eloquently of the impact we have. The Selectmen deserve credit for agreeing to operate a day camp and allowing the Board to participate

in its development. By doing so, it allows for very productive use of the camp facilities that came with Wasserman Park. Mr. Shankle, Mr. Housman and especially the dedicated staff merit recognition and our genuine support for making it all work. The camp has been a part of Merrimack's history for 60 years and we want to see it continue for many more.



Variety shows are a favorite for both the children and parents at the Naticook Day Camp.

==History of Merrimack Emergency Management==

Submitted by Charles Q. Hall
Emergency Management Director

In 1950, the town was asked to appropriate money to help defray the cost of civil defense; this was the first year any information on Merrimack Civil Defense was recorded.

In 1951, George Buldry, M.D., was the civil defense director.

In 1952-53, Hobart Penrod was the civil defense director.

In 1954, Thomas A. Dutton was paid \$250 per year to be the civil defense director.

The 1956 report indicates that 176 volunteers served the civil defense and were a very active group.

The 1957 report identifies the functions of civil defense as fire, police, medical, health and rescue.

The 1958 report indicates major concerns of possible enemy aggression. Merrimack was considered within a potential target area of a nuclear attack due to its close proximity to Grenier Air Force Base.

In 1960, there was a decline in attendance as the general public lost interest; however, the organization stayed active, purchasing many items through civil defense.

In 1961, Thomas Dutton tendered his resignation as director. Selectman Herschel Cox filled in until William R. Hall volunteered to act as director, pending the appointment of a full-time director. The new director was able to obtain some government surplus equipment such as a mobile generator, and the civil defense group was planning for radio equipment and additional ambulance equipment.

In 1963, the acting director resigned, and in 1964 the selectmen appointed Fred Moriarty as director. There were several problems getting matching funds for a radio for the Fire and Police Departments because the town did not have a fallout-proof room for civil defense communications.

The year of 1965 saw continued apathy toward civil defense; meetings were held with only the director in attendance.

In 1966, plans for a 24-hour ambulance service for the town was made within the civil defense unit. Many volunteers started with Red Cross first-aid training to man the ambulance.

From 1968 through 1970, the activity continued to center around the ambulance rescue service, answering 95 calls for service. The service continued to grow in 1969, answering 152 calls.

In 1970, twenty members of the Merrimack Ambulance Rescue Service donated 7600 man-hours, answering 227 calls for medical treatment.

In 1971, the ambulance service continued to be the main interest of civil defense with some work being done with the Auxiliary Police, which was formed under the direction of the Police Chief, but was an integral part of civil defense. All the members of Merrimack Ambulance Rescue Service worked on civil defense issues.

In 1972, the National Civil Defense Agency shifted their emphasis to emergency preparedness for all types of emergencies, which fit well with the direction that the Merrimack civil defense had been going for the past six years with their ambulance and rescue services.

In 1973, the organization added a communications auxiliary and outfitted a mobile communications van.

In 1974, Director Fred Moriarty resigned after ten years of service to the town as its director. Fred's accomplishments were many; ambulance rescue, civil defense police, and civil defense communications to mention a few. The Board of Selectmen appointed Frank Colliton Jr. as director. A major goal was to establish an emergency operations center.

In 1976, the town rewrote and published the town emergency operation plan.

In 1977, Anthony Pellegrino replaced Frank Colliton as civil defense director.

From 1978 to the present, no reports from civil defense can be found except for budget items.

In 1988, civil defense became known as "Emergency Management."

In 1990, the Local Emergency Planning Committee was formed to address HazMat issues.

In 1996, Charles Hall was appointed as the Emergency Management Director.

EMERGENCY MANAGEMENT

DIRECTOR

Charles Q. Hall

DEPUTY DIRECTOR

Richard A. Todd

John Quintal, Communications Officer
Bob Dichard, Communications Division
Mark Rivet
Steve Bachand
Scott Traurig
Craig Peterson
Gerry Beland

Tony Pellegrino, Public Info Officer
Mike Currier, Haz-Mat Spec/LEPC
Wendy P. Todd
Wayne Perkins
Shawn Kimball
Donna Hastings
Frances Donohue

History of the Finance Department

Submitted By Robert T. Levan
Finance Administrator

When the Finance Department was established in July 1982, it consisted of a Finance Administrator and an Accountant, and its responsibilities were primarily to maintain the Town's general accounting records, to prepare financial reports, to assist in the Town's borrowing, investment, and purchasing activities, and to coordinate with an outside agency the processing of payroll checks and related reports. Presently the Finance Department consists of a Finance Administrator, an Accounting Supervisor, and an Account Clerk II. Its responsibilities have been expanded to include the following:

- The recording and reporting of all financial transactions of the town and the preparation of various management and compliance reports.
- The administration of a complex payroll accounting system (approximately 12,000 payroll checks per year) and the maintenance of employee vacation and sick leave accrual records.
- The pre-audit of all purchase orders and vendor invoices, the recording of these documents, the processing of related accounts payable checks, and the reporting of the expenditures reflected thereby (approximately 2,000 purchase orders, 11,000 invoices, and 6,000 accounts payable checks per year).
- Advising the Board of Selectmen in the adoption of investment policies and assisting the Treasurer in investing town funds in accordance with those policies.
- The preparation of the town's annual budget and associated compliance reports and participation in all budget-related meetings.
- Coordinating the preparation of the annual capital improvements program on behalf of the Planning Board.
- Participation in the negotiation of all collective bargaining agreements.
- The competitive bidding of all purchases of equipment costing \$1,000 or more.
- Coordinating the sale of tax-deeded properties and the auction of surplus town equipment and vehicles and unclaimed equipment received by the Police Department.
- Supervising the billing and collection of ambulance fees.
- The competitive bidding of the town's group health, dental, life, and disability insurance coverages; coordinating the related annual employee enrollment or re-enrollment processes, and auditing all related billings.

- The competitive bidding of the town's workers compensation, unemployment compensation, property and liability insurance coverages, processing all property and liability claims, and ensuring that the town's coverages are adequate.
- The general administration of the town's defined benefit pension plan.
- Assisting the Town Manager, the Board of Selectmen, and other departments and committees in various finance-related matters.

Goals and objectives of the Finance Department include the following:

- Complete the fixed asset accounting system. A fixed asset accounting system is important for many reasons, including risk management, capital budgeting, maintenance management, and stewardship.
- Design a computerized financial trend monitoring system. If properly developed and utilized it will provide a better understanding of the Town's financial condition, identify existing problems of which we are unaware, and identify emerging problems before they reach serious proportions.
- Install an electronic funds transfer system that will permit the electronic deposit of employee payroll checks to any bank, and the electronic deposit of payroll taxes in compliance with new IRS requirements.
- Develop special reports that will provide a more easily understood overview of municipal finances for the citizenry and that will inform the citizenry as to the important aspects of proposed budgets. These reports would be presented to civic groups, be made available on the Internet, be reflected in press releases, and be included in the town's annual report.
- Develop a policies and procedures manual for the Finance Department. This is important for internal control purposes and for the training and cross-training of employees in our department.
- Modify the current computer system to permit departmental access and input into financial reporting, payroll, and personnel files.
- Develop, in accordance with generally accepted accounting principles, a comprehensive annual financial report that would be submitted for certification to the Government Finance Officers Association. This document would provide supplemental data that would be useful to businesses that were considering the location of an office or plant in Merrimack, potential investors in town bonds, the public and the administration for evaluating the effectiveness of town operations, and to credit-rating agencies. The GFOA certification would inspire confidence in financial presentations.

History of the Merrimack Fire Department

Submitted by Charles Q. Hall
Fire Chief

The Merrimack Fire Department was chartered on May 12, 1924. The town purchased a Howe Reo triple combination fire engine for \$4,270 and the selectmen appointed Josiah N. Henderson the first Fire Chief. The department was made up of 38 volunteers, and an old carpenter shop belonging to the International Shoe Company was used as the first fire station to house the department's apparatus and equipment.

In 1925, the town purchased a second Reo Hose Truck. In 1937, the town purchased a 500 g.p.m. pumper, which was housed in a barn on Mill Street in the Reeds Ferry section of town. This pumper is still owned by the Fire Department Association today.

In 1944, a group of interested residents in the South Merrimack community formed an association and, with fund-raising projects and donated labor and equipment, they purchased a used fire truck and built a small garage on land donated by the South Merrimack Congregational Church to house the apparatus and equipment.

In 1945, the Town voted to accept the South Merrimack Association as part of the Town's Fire Department.

In 1948, Franklin Haseltine replaced Josiah Henderson as Fire Chief.

In 1950, the Town purchased a pumper/tanker combination, a 500 g.p.m. pumper and equipment at the cost of \$5,519.

In 1954, the Town purchased a second 500 g.p.m. tanker/pumper combination with equipment at a cost of \$6,825. At Town Meeting, the Town voted to purchase the land and the Fire Station referred to as "Central Station" from New England Chemical Company (Andrew Worenka) for the sum of one dollar. Also, in 1954, a small one-vehicle station was built on Elm Street in Reeds Ferry at a cost of \$2110.

In 1955, a fire company was formed for the Village of Reeds Ferry under Captain John Tucker.

On August 1, 1955, Chief Haseltine resigned, and the selectmen appointed George J. Allgaier to the position of Chief.

In 1956, an alarm system consisting of a civil defense siren was installed on Town Hall property.

In November of 1959, after several years of planning, a new Central Station was completed. Funding for this station was donated by Bertha L. Gordon in memory of her

husband, Arthur G. Gordon. The total cost was \$30,205. The building was dedicated on February 21, 1960.

In 1960, a new triple combination American LaFrance pumper with equipment was purchased for a total cost of \$15,954.

In 1962, a major fire occurred on the same evening of the department's Annual Meeting, May 14, 1962. Despite a rapid response, a company known as Gate City Poultry, located directly across from Central Station was destroyed by fire.

In 1965, an additional 750 g.p.m. American LaFrance fire pumper was purchased for \$15,150.

In 1970, on January 31, Chief George Allgaier resigned and, on February 1, Herbert Duxbury was appointed as the department's full-time Fire Chief.

In the fall of 1971, the department hired its first two full-time firefighters, James Hall and Robert Soucy.

In 1972, the town built a new fire station in Reeds Ferry on land donated by General Electric. The cost of this new station was \$40,453. The year 1972 also saw the purchase of the town's first aerial ladder truck, a used 1947 maximum 75-foot ladder truck from Sanford, Maine.

In 1973, the Town purchased property from the Allgaier family. This was a section of land between Abbott's Market and the Central Station for future expansion. On land donated by John Savage a new station was built in South Merrimack at a cost of \$27,464. That year also saw the beginning of a new alert communications system to replace the red phones and siren.

In 1974, the department celebrated its 50th Anniversary. The Town hired five additional firefighters and provided 24-hour station coverage. The Fire Department took over fire dispatch using on-duty fire personnel. A new 1,000 g.p.m. Custom Fire Pumper was purchased.

In 1975, the Town added three additional firefighters, bringing each 24-hour shift to three firefighters. The town voted to approve the sum of \$60,000, to add a second floor to the Central Fire Station. This addition provided office and living space to the old building. The Town appointed its first full-time Fire Inspector, Joseph Comer.

In 1976, the Town hired three additional firefighters bringing the total to 14, including the Chief. Each shift now had four members.

In 1977, the Fire Department received a new custom Mack Fire Pumper.

In 1978, the Town hired four new firefighters, and also appointed the first full-time Training Officer, Charles Hall. This year saw station coverage at the South Merrimack Station on a part-time basis during daytime hours.

In 1979, the first full-time fire fighter/mechanic was appointed, David LeClair. A new 1979 rescue truck was purchased with 50% of the funding coming from the Highway Safety Fund. Chief Duxbury retired this year and Charles Hall was appointed to replace Chief Duxbury.

In 1980, a new 100-foot aerial ladder truck and a new custom pumper were purchased. The total cost was \$220,000. The Town also sold the two Ford Tanker pumpers at an auction.

In 1982, the firefighters formed Local 2904 International Association of FireFighters, and in 1983 signed their first agreement with the town.

In 1986, as building growth continued at a rapid pace, the Town hired an additional Fire Inspector who worked under Assistant Chief Comer.

In 1987, a long-awaited new custom fire pumper was delivered at a cost of \$139,000. The Town hired ten new firefighters, which reduced the hours worked from 56 per week to 42 and also provided 24-hour coverage at the South Merrimack Station. An addition was built on the south end station to provide living space for the firefighters.

In 1988, the Town purchased a 4-wheel drive pickup to be used by the maintenance Division. Fire prevention was improved by the passing of a Sprinkler Ordinance.

In 1989, to provide a supervisor in our South Merrimack Station, four-fire fighters were promoted to lieutenant. Also, a new rescue truck was purchased and 911 was added to the Town as the Communications Division took over responsibility for dispatching all emergency equipment for the Town.

In 1990, a new traffic light central system was put in place within the Town to provide safer response of fire and ambulance vehicles. A new rescue truck to replace the 1979 unit was put in service.

In 1991, a new custom pumper was purchased at a cost of \$184,000 with a trade-in value of \$14,000 for the Town's 1980 Continental fire truck.

In 1993, a new 3D pumper was purchased to replace a 1960 model at a cost of \$150,000. The Town purchased a new van for fire prevention work, and two new rescue boats replaced a much-used 1973 model.

In 1996, the delivery of a refurbished 1500 g.p.m. pumper to replace the 1974 Ward LaFrance was received.

Over the years, your Fire Department has strived to keep pace with the growth of the Town and the changes in technology. While we feel we have done this to some extent, we also know that some improvements are needed. As funding becomes available, we desperately need additional space at both our Central Station and South Merrimack station. In the future we may also require a station in the northwest part of town, as Merrimack continues to grow and response time is a major concern.

Changes in the workload over the years:

Incidents per year:

1970-----	158
1975-----	445
1980-----	758
1985-----	1,260
1990-----	1,088
1995-----	1,375



Central Fire Station on Route 3 before the addition was added.

A MESSAGE FROM CHIEF HALL:

Your Fire Department in 1996 has continued to serve the community with pride and dedication. Our fire fighters and EMS providers face new issues and challenges on a daily basis. Training and education is the answer to most of the new problems we face.

Your Fire Department continues to work to solve our space needs, and we still need to renovate our existing Central Station as the needs of a growing community continue to escalate. Manpower is also a growing concern.

The past year has seen two long time employees retire, Captain James Hall, who served 25 years and Assistant Chief Joseph Comer, who served 22 years. We will greatly miss both dedicated employees. Joe's position of heading the Fire Prevention Division has been delegated to a new position. Charles Chalk was promoted to Fire Marshal and now heads up Fire Prevention and investigation. The promotion of Deputy Chief Howard Young now covers the Assistant Chief's function. Newly promoted Captain Richard Todd now covers Captain Hall's post. Richard Pierson was promoted to Lieutenant with new hire Jason Marsala being the newest employee.

Many thanks to the officers and fire fighters for a job well done. Also thanks to all the departments and agencies who help make our job easier.

Wishing everyone a Fire Safe Year.

FIRE DEPARTMENT
EMERGENCY NUMBERS\ BUSINESS NUMBERS

911

424-3690

424-4704

FIRE CHIEF

Charles Q. Hall

ASSISTANT FIRE CHIEF

Howard A. Young

FIRE MARSHALL

Charles L. Chalk

Captain William Cashin

Captain Laurance Rothhaus

Captain David Parenti

Captain Richard Todd

Lt. Ronald Hansen

Lt. Charles Smith

Lt. Scott Simpson

Lt. Richard Pierson

Daniel Belanger

Joseph Belanger

David Trepaney

Carl Nelsen

David Duda

Gregory Regan

David Joki

Bruce Cornelius

Norman Carr, Jr.

Gerard Beland

Gary Woodward, Mechanic

Richard Barrows

Marc Bechard

Brian Dubreuil

Thomas Dalton

Jason Marsella

Brian Borneman

Shawn Allison

Mark Akerstrom

Wayne Perkins

Thomas Kennedy

Catherine Nadeau, Secretary

CALL FIREFIGHTERS

Deputy Chief Martin Carrier

Lt. Jack Higgins

Lt. Thomas Chmielewski

Roland Blanchette

Robert Foster

William Balson, (Chaplain)

Shawn Kimball

Marilyn Hunt

Manny Marcel

William Crenshaw

Clarence Worster (FireWarden)

TRAINING DIVISION

The year 1996 saw many changes in your Fire Department. With the transfer of the Code Enforcement Officer from the Fire Department to the Building Department, many new challenges were placed on the remaining staff.

The fire fighters continue to learn new skills and continue with training on the basics. With the purchase of some new equipment, we trained the fire fighters to use it properly to enable them to do their job more efficiently and safer. We continually look at new ideas and added technology for the fire service so we can be ready for the 21st century to serve you the customer.

Many new housing developments have been started throughout the town, and all the plans were approved for addresses and street names. Corrections continue to be made with Nynex for the E 9-1-1 data base so we have the correct address for the telephone you dial from. For the most part, E 9-1-1 is working smoothly.

The mechanic's position has been moved to the Equipment Maintenance Division at the town garage, and the coordination of having repairs and preventive maintenance done is scheduled through this office. The combining of these two divisions has worked out quite nicely. Many thanks to mechanic, Gary Woodward and Equipment Maintenance Superintendent, Jim Graham for working out the kinks and making this change over run smoothly.

This short synopsis also wishes to give credit to the dedicated fire officers and fire fighters who through education and training continue to make Merrimack a safer place to live and work.

FIRE PREVENTION BUREAU

This past year has shown a significant growth in code enforcement responsibilities, as our community begins a pattern of growth in both business and residential. As each new business builds, the Fire Prevention Bureau reviews plans, recommends changes and inspects to provide a level of fire safety to the citizens of our community. Each new residence also receives an inspection, which we think is very important because the largest loss of life is in residential fires.

The Fire Prevention Bureau also works with juveniles and fire setter activity. More young people have been brought in over the past year than anytime in recent history. This program allows us to intervene in a juveniles match playing activity before it turns tragic. Such programs are used nationally, and we are glad to provide this help when needed.

This year will continue to see us provide speakers for your events, if requested, and as always literature is available at the stations in South Merrimack and 432 Daniel Webster Highway.

MUTUAL AID CALLS GIVEN 1996

	Cover Assignment	Direct Response
January	--	8
February	1	6
March	2	6
April	1	2
May	1	3
June	1	6
July	1	11
August	1	5
September	1	4
October	3	2
November	2	11
December	5	6

MUTUAL AID CALLS RECEIVED 1996

	Cover Assignment	Direct Response
January	2	2
February	-	2
March	-	4
April	-	1
May	-	4
June	1	-
July	1	1
August	1	5
September	1	1
October	1	1
November	-	3
December	1	3

1996 FIRE ACTIVITY REPORT

Type of Situation Found	
Undetermined	2
Structure Fire	36
Outside of Structure Fire	5
Vehicle Fire	26
Tree, Brush, Grass	20
Refuse Fire	9
Fire Explosion	2
Search	2
Excessive Heat	5
Inhalator Call	1
Air Gas Rupture	2
Emergency Medical	369
Extrication	6
Rescue Call Not Classified	2
Spill Leak no Ignition	33
Chemical Emergency	2
Power Line Down	91
Arching Shorted Electrical	84
Hazardous Condition	48
Service Call	3
Lock-Out	35
Water Evacuation	11
Assist Police	83
Cover Assignment	19
Smoke Odor Removal	7
Animal Rescue	5
Unauthorized Burning	13
Service Call Not Classified	38
Good Intent	15
Smoke Scare	77
Controlled Burning	38
Bomb Scare	3
Vicinity Alarm	5
Good Intent Not Classified	122
Steam, Other Gas Mistaken For	5
Malicious Mischievous	12
System Malfunction	191
Unintentional	99
False Call Not Classified	1
Type of Situation Unfounded	9
Total Calls	*1,536

*1535 calls for the year, one separate exposure for structure fire

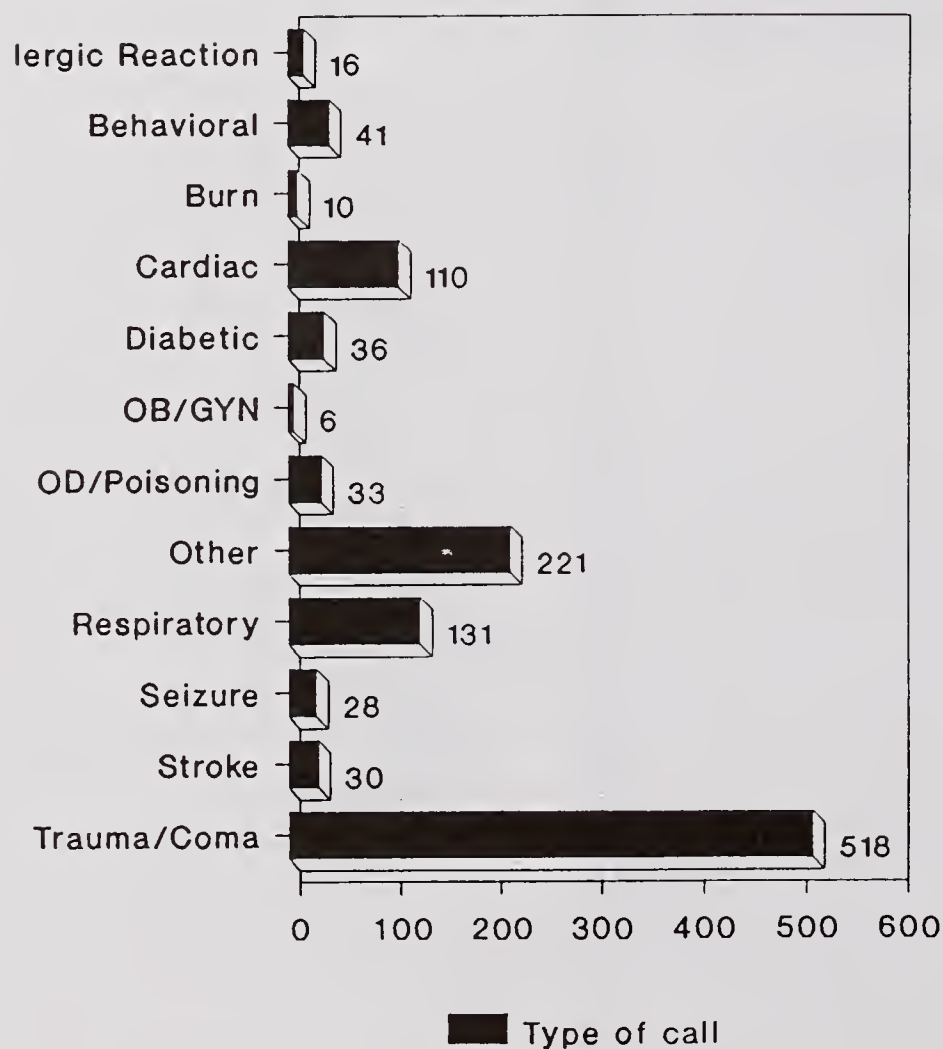
MERRIMACK AMBULANCE RESCUE SERVICE

1996 has been another very successful year for your Ambulance Service. Our large contingent of volunteers continues to supplement the full time paramedics with skill and dedication to duty surpassed by none. The number of medical and rescue calls continue to grow as our town population increases, keeping the entire medical and rescue personnel busy.

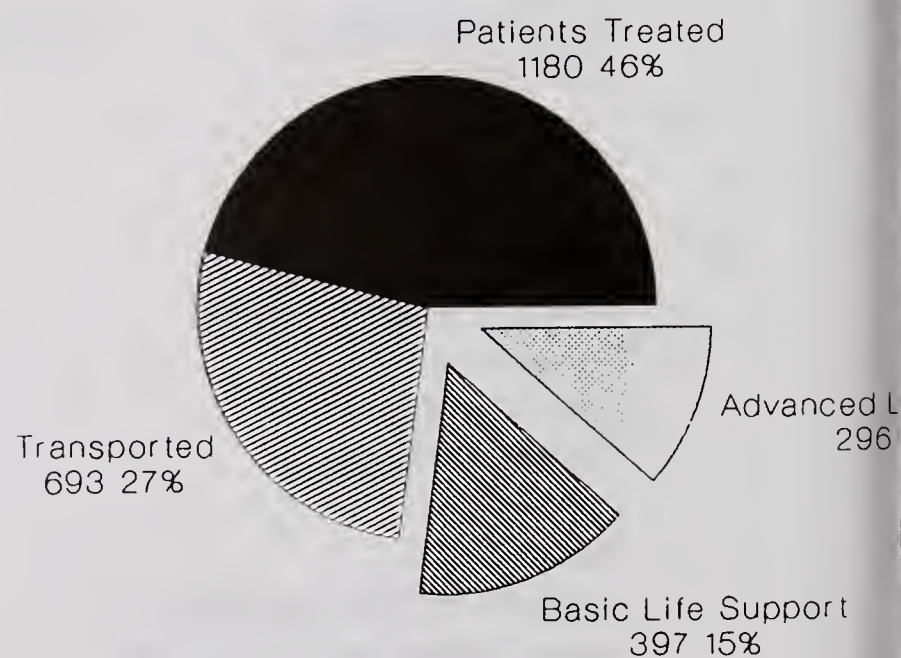
The strong support of our citizen and government officials has been greatly appreciated during this past year, and we look forward to serving the community with the same high level of service in the year to come.

This year we would like to thank the ambulance auxiliary for their support, and all of the towns emergency services who work so well together to support our citizens.

---1996 AMBULANCE STATISTICS---



Total Medical Calls-1097



M.A.R.S. MEMBERS

ACTING DIRECTOR

Charles Q. Hall

AMBULANCE OFFICER

Steven Bachand

ASSISTANT AMBULANCE OFFICER

Julie Hazen

TRAINING OFFICER

Fran Dupuis

SECRETARY

Pam Traurig

---PARAMEDICS---

David Bertrand	EMT-P	Jessica White	EMT-P
Fran Dupuis	EMT-P	Anna Chaput	EMT-P
David Nickerson	EMT-P	Carolyn Lasker	EMT-P

---VOLUNTEERS---

Pam Traurig	Jeff Tuttle
Craig Peterson	Derek Whitehead
Robert Veale	Tim McGough
Shawn Kimball	Mike Barb
Melody Bachand	Karen Peterson
Debbie Wrobel	Eric Damon
Gail O'Halloran	Tom Arnold
Patricia Ansdell, MD	Scott Traurig
Shawn Martin	Stan Heinrich
Amy Porter	Steven Bachand
Matt Pfeifer	Julie Hazen
Elizabeth Sears	Jeff Friedrichs
Daniel Colby	Curtis Provance
Marilyn Hunt	Sabrina Chaput
Kathy Provance	Arthur Stockhausen

---YOUTH OBSERVERS---

Peter Maglio	John Demonavich
Nick Chaput	Joe Devine
Tim Boughter	Earl Buchanan

— Forest Fire Warden and State Forest Ranger —

1996 Annual Report

Submitted by Bryan C. Nowell, Forest Ranger and
Clarence P. Worster, Forest Fire Warden

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing any open burning. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the N.H. Division of Forests and Land, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws please call our office at 271-2217.

1996 FIRE STATISTICS

Fires Reported by County

Belknap	06
Carroll	07
Cheshire	13
Coos	10
Grafton	12
Hillsborough	19
Merrimack	14
Rockingham	15
Strafford	05
Sullivan	06

TOTAL FIRES 107

Causes of Fires Reported

Smoking	05
Debris Burning	34
Campfire	16
Power Line	04
Railroad	02
Equipment Use	01
Lightning	02
Children	22
OHRV	01
Miscellaneous	20

Local communities and the State share the cost of suppression on a 50/50 basis. The State of New Hampshire operates fifteen (15) towers, two (2) mobile patrols, and three (3) aircraft patrols. This early detection and reports from citizens aid in the quick response from the local fire departments.

“REMEMBER, ONLY YOU CAN PREVENT FOREST FIRES”

1996 Report of the Health Division

Code Enforcement has been covering all inspections for the Health Division with the exception of restaurants and food service establishments which were inspected by Part-time Deputy Health Officer Robert Brodeur until September at which time Mr Brodeur went to work full time for the State and Sean Goodwin came on board as our new full time Deputy Health Officer. Statistics cover the period from January through December 1996.

Statistics

	<u>1995</u>	<u>1996</u>
Restaurants/Food Service Establishments	95	100
Foster care and day care	16	15
Septic Systems - new and repairs	103	95
Test pits/percolation tests	121	123
Soil redefinitions	2	5

History of the Merrimack Historic District

Commission

Submitted by Vesta Stenta
Chairman

The Merrimack Historic District Commission has been in existence for six years. It was conceived in 1990 through two petitioned warrant articles and voted into being at Town Meeting. Now, the commission has no members due to various circumstances. It is hoped that some people will step forward to continue it.

Over the years, we have completed surveys and taken pictures of many structures that were built before 1949. In some instances, we were able to glean information by talking to owners. Additionally, in specific instances, we have done deed research. However, due to the overwhelming time commitment to this type of research, we had to discontinue the practice.

In trying to save the Weston house and the hearse house on Meetinghouse Road from the wheels of progress, we found that many of our concerns were beyond the commission's scope. After getting an agreement from the builder, we were able to save the hearse house. Through the effort of volunteers, the structure was dismantled with the idea of reconstructing it near the Turkey Hill Cemetery. However, after an inventory of the wood and beams, our members decided that insect damage was too extensive and the project would require major restoration efforts.

We felt that there were two areas of the town that would lend themselves to the formation of a district. It was felt that both Reed's Ferry and South Merrimack were of significant historical significance to the Town.

I would like to thank Doug Dickinson for his six years of service to the commission. Doug and I were the only two remaining original members; our terms were up in October of 1996. My thanks to Jim Poulin and Jean Clinghan for their dedication and hard work over the past years.

— History of the Merrimack Public Library —

Submitted by Elizabeth Levy
Director

Although the Town of Merrimack had its first social library in 1798 and another one around 1850, the public library did not become a reality until March, 1892, when the townspeople voted to accept one hundred dollars worth of books for a library from the state.

At the end of its first year as a public library, 283 volumes were owned and 186 items had circulated to sixty-four library card holders.

In the early years, the library had many homes. It was first located in the home of Dr. Warren Pillsbury, and later moved to the home of Miss Emma Cross, the librarian for many years. Several moves followed, and in 1918, Mrs. Mabel Haseltine and Mrs. Bertha Gordon offered to build a library for the town in memory of their parents, Mr. and Mrs. Levi F. Lowell. On March 6, 1925, this first library building in Merrimack was dedicated.

The Lowell Memorial Library opened with two employees, the librarian and her assistant. At the end of 1925, the library held 5,483 books and circulated 6,091 since its March 21, 1925 debut.

During the next fifty years, the library and community continued to grow. Spurred on by the rapid growth of the town during the late 1960's and 1970's, the Board of Trustees presented plans for a library addition to the voters at the 1974 town meeting. Although these plans were defeated several times, the voters at the 1977 town meeting voted to expand the library building.

In July of 1979, the newly renovated and expanded Merrimack Public Library opened its doors. This expansion increased the size of the library from 2,000 to 12,664 square feet. Credit for this expansion goes not only to Kendall Wiggin, library director at the time, and now New Hampshire State Librarian, and the trustees, but also to the Friends of the Library and their chairperson for many years, Louise Klumpp.

In the fiscal year ending June 30, 1979, the library owned 24,424 books and a variety of materials in other formats such as microfiche, phonograph records and 16 mm films. In that same fiscal year, 62,781 items were circulated.

At the end of the next fiscal year, the first in the expanded library, the picture was much different. The number of materials owned grew to 28,465 and included circulating art prints, while circulation rose to 111,199, a 77% increase over the previous year. There were now sixteen people on the staff, mostly part-time.

During the 1980's and 1990's the library added audio cassettes, videocassettes and compact disks to the collection, moved to an automated circulation and catalog system and then to a more sophisticated electronic system. In 1995, the Merrimack Public Library became the first public library in the state of New Hampshire to offer public access to the Internet.

Use of the library has continued to grow and in September of 1994 Sunday openings helped to meet the increased demand for service. At the end of 1995, the library owned approximately 72,000 items and circulated 242,360, or a number equal to more than 10 per resident. Over 3,000 members of nonprofit or community organizations used library meeting rooms in 1995 while over 10,000 children attended library story hours and craft classes.

The library that opened two afternoons a week in 1925 is now available 68 hours per week employing a dedicated, customer-service- oriented full- and part-time staff of twenty-eight, which includes information specialists and librarians who specialize in services to children.

The Library Board of Trustees has consistently set policies that keep in mind community needs while assuring the accountability of the library to its role as community information place.

The Board of Trustees and staff of the library appreciate the continued trust and support shown by Merrimack residents through their ever-increasing use of and request for expanded library services. We thank you for the privilege of providing you these services and look forward to acting as guides through the maze that makes up the Information Highway while continuing to provide traditional library services.

Merrimack Public Library

1996 Annual Report

Submitted by Elizabeth Levy
Director

Residents of Merrimack once again used their library well in 1996. Figures for circulation of materials, use of the Local Area Network and reference services all saw noticeable increases during the past year.

Technology improvements at the library in 1996 included the addition of Personal Identification Numbers (PIN's) for library card holders. This added a layer of security and prepares for the accessibility of the library's on-line public access catalog (OPAC) on the Internet. Many of the options currently available on the OPAC's at the library will be available through the Internet. The library's home page is designed and will be ready for access soon.

As in years past, community volunteers made valuable contributions to the library in many tasks from the shelving of materials to sharing areas of expertise such as computer technology and desk top publishing. The Library Building Committee, the Friends of the Merrimack Public Library and the Merrimack Public Library Development Fund, Inc. have all supported the library through their programming, planning and fund raising efforts.

Joyce Brown Purinton retired from the library staff in December after almost twenty-five years. Joyce was our "Library Historian" and had seen much growth in the building, staff, library technology and the town during her years here. We miss her but know that her retirement to Florida will bring her much enjoyment.

As always, the library staff continue to show commitment to their work through the provision of excellent public service. The staff is our most important interface with the community and their dedication is much appreciated.

We look forward to serving your information needs during the next year.

MERRIMACK PUBLIC LIBRARY

Staff List

Elizabeth Levy
Janet Angus

Library Director
Assistant Director, Head of
Automated Services
Administrative Assistant

Patricia Tancill

Circulation Staff

Madeline Bennett
Denise Collette
Mary Lee Gilmore
Reina Koistinen
Jane Loughlin
Kari McGrath
Sandra Meehan
Linda Olmstead
Joel Corbett
David Kenson
Janet Segedy

Library Aide I
Library Aide I
Library Aide III
Library Aide I
Library Aide III
Library Aide I
Library Aide I
Library Aide I
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Reference & Adult Services Staff

Dianne Hathaway

Diane Arrato-Gavrish
Barbara Tosiano
Sandy Harter

Head of Reference & Adult
Services
Reference Librarian
Reference Librarian
Reference Aide I

Technical Services Staff

Joyce Purinton

Darcy LaBrosse
Kathy Starr

Head of Technical
Services
Library Aide III
Library Aide I

Youth Services Staff

Beverly Little
Pauline Cote
Richard Lepage
Grace Gravelle

Head of Youth Services
Library Aide III
Library Aide III
Page

Custodial Services Staff

Daniel Hastie

Joan Vadney

Volunteers

Edith Bullard

Jane Cooper

MERRIMACK PUBLIC LIBRARY 1996
Library Resources

Number of Volumes as of 1/1/96	68,550
Number of Volumes added:	

Adult Fiction	1,158
Adult Non-Fiction	1,643
Children's Fiction	300
Children's Non-Fiction	853
Easy Books	498

Total Number of Volumes Added	4,452
Total Number of Volumes Discarded	2,951
Total Number of Volumes as of 12/31/96	70,051

Number of Children's Audiovisual	319
Number of Art Prints Owned	70
Number of Magazine Subscriptions	205
Number of Newspaper Subscriptions	17
Number of Microfiche	32,924
Number of Videocassettes	1,289
Number of Audiocassettes	1,224
Number of Compact Discs	428

Statistical Report

Circulation:	
Adult Fiction	40,690
Adult Non-Fiction	48,121
Large Print	2,485
Young Adult	5,938
Paperbacks	5,345
Children's Fiction	16,108
Children's Non-Fiction	29,230
Children's Audiovisual	1,823
Easy Books	52,924
Periodicals	10,961
Sound Recordings	13,244
Video Recordings	10,603
Compact Discs	3,828
Museum Passes	469
Other	2,608
 Total	 244,377



Merrimack's first public library was located in the home of Emma Cross on Loop Road. In 1925, the Lowell Memorial Library was built on Route 3. An addition was added in 1979. Some of the Rooms in the original library are dedicated in memory of local residents.

Merrimack Library Trustees

1996 Annual Report

Submitted by Ellen Dube
Trustee Chairman

In addition to their usual duties, this year the Library Trustees have continued planning for a new facility. After the May, 1996 Town Meeting authorization of \$300,000 for the purchase of property, contract negotiations for the purchase of the Pynenburg property on Route 3 have been completed. The Library Building Committee which was formed in 1995 of a group of people dedicated to our town, along with many other members of the Merrimack community, have continued to raise funds for the new building and have also assisted the Trustees in many other ways with publicity and with their thoughtful opinions. Highlights have included the Wasserman Park Festival and Cardboard Boat Race, the cookbook sale, the *Jade Dragon* musical exhibition, and various raffles.

The Friends of the Library have also been revitalized by some enthusiastic and hardworking individuals, currently having over 80 paid members. They have come to the aid of the library and the Library Building Committee often over the past year, and have conducted many successful programs such as the Poetry Slam, Storytelling, the Samantha Doll Raffle and Ice Cream Social, and the annual Book Sale

In addition, the Merrimack Library Development Fund is about to obtain 501 c-3 status, paving the way for a permanent support fund for library needs. Work toward corporate and business donations is also continuing.

The Trustees are grateful to all the individuals and groups who have devoted their time, their finances, and their various talents, skills and crafts to the vision we all have for a new library which will be a benefit and a source of pride to everyone in our town.

Merrimack Public Library

Trustees Accounts

Submitted by the Library Trustees

Fiscal Year 1995-1996

Special

Balance as of July 1, 1995 2736.24

RECEIPTS

Book Sale	660.50	
Interest	37.44	
Chase	334.16	
Watson	1834.95	
Trust Fund	841.46	
		3708.51

DISBURSEMENTS

Hospitality	-781.26	
Miscellaneous	-500.00	
Programs	-375.00	
Watson	-1127.47	
		-2783.73

Balance as of June 30, 1996 3661.02

FINES

Balance as of July 1, 1995 5710.67

RECEIPTS

Copy Machine	1296.74	
Fines	20082.58	
Miscellaneous	770.17	
Non-Resident	200.00	
Interest	112.58	
Programs	275.00	
Food for Fines	626.23	
Trust Fund	1037.98	
		24401.28

DISBURSEMENTS

Materials	-10430.37
Equipment	-992.00
Supplies	-1080.68
Service Charge	-136.68
Miscellaneous	-227.77
Transfer to Fines CD	-5000.00
Transfer to Fines Savings	-2000.00
Food for Fines	-626.24
Programs	-1561.01
Dues	-100.00
Postage	- 96.00
Printing	-2483.42

-24734.17

Balance as of June 30, 1996 5377.78

FINES SAVINGS

Balance as of 6/30/96 5187.25

\$6000 Transferred to FINES CD

FINES \$10,000 CD

Interest Income 1995 531.05

FINES \$5000 CD

Interest Income FY 1995-96 83.90

BEULAH \$1000 CD

Interest Income FY 1995-96 37.23

WATSON \$25,000 CD

Interest Income 1995 1203.26

BEULAH SAVINGS

Balance as of 6/30/96 329.87

Submitted By:

Ellen Dube, Library Trustee Chair
Michael Milligan, Vice Chair
Linda Theroux, Treasurer
Robert Kelley
Patricia Heinrich

1996 Annual Report of the Nashua Regional Planning Commission

Submitted by Don E. Zizzi
Executive Director

This past year was a very busy and productive one for the staff at Regional Planning. Perhaps our most noteworthy achievement, after many years of planning and regulatory delay, was the opening of the state's first permanent facility for monthly collection of household hazardous waste and made available to the citizens of Merrimack and the other communities of the regional solid waste district.

The following is a brief summary of our other notable accomplishments of 1996, but I also want to use this opportunity to offer a note of thanks and recognition to Jean Weston, our commissioner from Merrimack, and to express my gratitude for the cooperation and support that we have received from all of Merrimack's town officials.

Legal Services

To respond to the routine needs of our member communities for timely and reliable legal information and advice, our staff attorney provided counsel in the areas of land use, planning and zoning, and environmental law.

Geographic Information System

Staff applied our GIS resources and technology to a broad variety of local applications in a number of communities including real property parcel mapping, build out analyses, aquifer protection development constraints mapping, long-range visioning and traffic analyses. For Merrimack, we developed a new digital data layer that depicts the location of floodways and floodplains that is very useful in analyzing development in close proximity to rivers and streams.

Data Services

In our role as a Regional Data Center for the Bureau of the Census, we responded to a broad spectrum of information requests. In addition, we distributed a revised edition of our very popular Regional Data Profile, as well as numerous data briefs.

Souhegan River

The Souhegan River Watershed Management Plan was completed and presented to all of the participating towns including Merrimack. Staff also helped the Souhegan Watershed Association with the publication of their "Green Guide", a newspaper insert filled with comprehensive recreation and resource information on the river and its corridor.

Planning Board Training

In addition to another evening workshop aimed at the needs of our local planning board members, but open to all interested parties in the region, we held a very well attended

session on the topic of growth management. We also produced our fifth planning board training video on local applications of geographic information systems and made copies available for circulation.

Transportation Improvement Program

Our transportation staff prepared and submitted to the New Hampshire Department of Transportation an update of the Regional TIP/Transportation Plan which includes a twenty-year forecast of traffic conditions, along with recommendations for short-and long-range transportation improvements. The document provides the programming of all local and regional projects that seek federal funding. We also made it a priority to reach out to local officials and members of the public in each of our communities in the development of our TIP/Plan which is incorporated into the state's so-called "Ten Year Plan."

Transportation Information System

Among our most innovative accomplishments of the past year is conception and development of a computer-based system of transportation-related information to improve traffic congestion and air quality throughout the region. Comprised of a network of personal computers, and available through the World Wide Webb, any commuter or casual traveler can now use a very friendly program of eye-catching graphics to find out about ride matching, public transportation schedules, airline schedules, construction delays and alternative transportation options.

Traffic Count Program

With automatic counters at over 100 locations throughout the region, we maintained a traffic count system to provide the most accurate and current data to meet the needs of both public agencies and private businesses, and we publish these data in an annual summary document.

Major Transportation Projects

We continue to work with local, state, and federal officials to spur the implementation of this region's most significant highway projects, including Nashua's Broad Street Parkway, the Everett Turnpike widening, the Route 101A signal coordination and the Circumferential Highway. NRPC also contributed to the development of a number of alternative transportation projects for pedestrians, bicyclists and transit riders through the Congestion Mitigation/Air Quality and Transportation Enhancement programs.

Commuter Survey and Newsletter

With the cooperation of the region's major employers, we administered a survey of both management and employees to inventory existing commuter assistance programs and to determine interest in ride sharing and car pooling. We also published our quarterly newsletter on transportation alternatives distributed to employers, municipalities and institutions throughout the NRPC region.

—History of the Parks and Recreation Department—

Submitted by Michael Housman
Director

The Parks and Recreation Department was established in 1986 with the hiring of a part-time Recreation Coordinator. The position has changed over the years from part-time to full-time to having none, and now back to being full-time. The Director position has been full-time since 1993.

We are responsible for the maintenance and upkeep of all town-owned parks and ballfields. The department is also responsible for running our summer programs including the operation of Naticook Day Camp. We hire approximately 75 part-time summer employees to help run our summer programs.

The offices for the Parks and Recreation Department are currently located at Wasserman Park. From 1986 through 1989, the Parks and Recreation office was located at the MYA building.

Wasserman Park, previously known as Camp Naticook, is the most expansive park in the Town of Merrimack. Negotiations for the purchase of the park started in 1988 and were completed in 1989. By the 1990 recreation season, the park was in full operation as a public facility for use by the residents of Merrimack. The town purchased the undeveloped portion of 87 acres of the property, with the developed portion of 46 acres being donated by the Wasserman Family in memory of their daughter, Debbi Wasserman-Bilowit. Wasserman Park was officially named at a dedication ceremony on July 1, 1990.

Prior to the time of purchase negotiations in 1988, the Wasserman Family was running a resident camp program only. The camp was not used as a day camp until the mid-1980's under the leadership of Elizabeth Petz until 1989. The Wassermans continued to run a day camp program through 1994. Naticook Day Camp has been run by the Town of Merrimack since 1995.

A dedication ceremony was held on June 11, 1994, at Wasserman Park for the John and Kathleen Zyla Memorial Picnic Area.

Wasserman Park is now home to a variety of activities throughout the year. These activities include:

- The buildings and grounds are rented throughout the year
- Public swimming in Naticook Lake
- Naticook Day Camp and other programs, including basketball and tennis
- Cross country skiing

- Theater programs
- MYA programs
- Archaeology Digs
- Boy Scout/Girl Scout outings
- Annual Haunted Hayride, Easter Egg Hunt, Holiday Parade and the Winter Carnival

A fifth year of successful archaeological research has been completed at the park, which provides an educational opportunity to Merrimack Middle and High School students and interested adults from the area. Over 150 students, teachers, and other residents have participated in the experience of learning a bit more about past societies that have existed along the shores of Naticook Lake over the last 700 years.



As in the past, hayrides are still one of the most popular attractions of the Wasserman Park Winter Carnival.

Merrimack Planning Board

1996 Annual Report

Submitted by Nelson R. Disco, Chairman

The Merrimack Planning Board held thirty-eight meetings during 1996. The Board reviewed fifteen subdivision plans and approved a total of 58 new conventional building lots and four cluster developments with a total of 163 cluster development lots. Other residential applications approved included four home occupations and three lot merger plans.

During 1996 four industrial lots were consolidated into one. Industrial site plans approved included a three story parking garage for Fidelity, an addition for Fidelity, and an addition and site improvements to Unitrode Integrated Circuits.

Commercial developments approved included a Rite-Aid Pharmacy, a Gas Station/Convenience Store, a landscape materials site, an addition to St. John Neumann's Church, an auto sales facility, an auto sales and repair facility, and an auto repair facility.

Workshops and discussions were held throughout the year and continue related to groundwater protection, a Town Center Plan, and a Town Build-Out Study.

Zoning amendments proposed and adopted at the Town's May Annual Meeting included an expansion of the industrial C-2 zone in the Industrial Drive area and deletion of the building floor area versus lot area requirements from the Zoning Ordinance and referring these aspects of a plan to the Subdivision Regulations.

In May, Nelson Disco was re-elected Chairman of the Planning Board and John Segedy was re-elected Secretary of the Board. In March, Nelson Disco and Arthur Gagnon were re-appointed to new three year terms. In May, Finlay Rothhaus was appointed as the Board of Selectmen's representative to the Planning Board. In April, Edna Conway was appointed to fill the unexpired term of Steven Keach who resigned from the Board. In September, Jan Lint was appointed to the Board to fill the unexpired term of David Christensen who resigned from the Planning Board due to his election to the Board of Selectmen.

Jay Minkarah, Community Development Director, Lucy St. John, Planning and Zoning Administrator, Jean Weston, Executive Secretary, Evelyn Gillis, Bond Manager along with the clerical staff of the Community Development Department, Code Enforcement and Health Officer Divisions continue to serve as staff to the Planning Board.

==History of the Merrimack Police Department ==

Submitted by Joseph R. Devine
Chief of Police

Research through the Town of Merrimack Annual Reports, show that as far back as 1893, the Town of Merrimack had some sort of Law Enforcement.

1893, was the first year that the Town of Merrimack actually had a town resident appointed to serve as a Law Enforcer. There were two men named to that post which was titled "**Constable and Ballot Clerk**". They were Mr. Lewis J. Read and Mr. G.E. Blanchard. They were paid \$6.00 each for their services that year.

From **1893** to **1940** there were no "Police Officers", they were called "Constables". For most of those years, there were three men who responded when the need arose.

In **1940** the Town of Merrimack began its very first police department with its first police chief.

Police Chiefs

1940-1953	Edmund J. O'Leary
1953-1958	Frank R. Flanders
1958-1963	Joseph L. Pynenburg
1963-1966	Frank R. Flanders
1966-1968	John R. Wilders Jr.
1968-1970	G.M. Stearns Jr.
1970-1981	John F. Pelletier
1981-Present	Joseph R. Devine

In **1940**, under the direction of Chief O'Leary, the police budget was \$379.19. There were 4 officers, all on a part-time status. During that year, there were a total of 253 calls for service.

In **1953** the chief indicated that there was a 50% increase in juvenile crime from the previous year. The chief recommended to the Board of Selectmen that the department go to a full-time status. The budget was \$2,000.00, and the calls for service were 486.

In **1958** the department had increased in size to 10 special officers. The chief publicly thanked the State Police for their assistance over the past year. The listed salary for the chief was \$1.25 per hour and \$1.10 per hour for the officers.

In **1963** the Department for the first time became a full- time police department with 2 full-time officers, the chief as well as one officer. The budget increased to \$16,000.00. The big problem facing the department was the increase in teenage drinking and teenage males hanging out at local business establishments.

In **1966** the department hired its first female officer, Betty Raymond. Her duties were in traffic control at the intersection of Rte#3 and D.W. Highway. She also was responsible for matron duties, as well as being the probation officer for the youth offenders. The department also, for the first time, went to a 24 hour-a-day status.

In **1968** the chief's budget was \$41,000.00. He had 3 full time officers and 11 special officers. The department received 6880 calls for service.

In **1970** it was brought out publicly for the first time that police officers need to be professionally trained. The need for specialists within the department was also addressed. The chief planned to update the equipment with then-current technology. The department had 3 cruisers. Also this year, the department moved from the Town Hall, where it had traditionally always been, to the basement of the White Schoolhouse on Church Street, now known as the Merrimack Senior Center.

In **1975** the department grew to 19 full-time officers and 15 special officers, with a \$350,000 budget.

In **1977** the department hired its first full-time female officer, Andrea Berg. She was assigned to the juvenile Division where she investigated crimes involving Juveniles. The department was now staffed with 22 full-time officers and 20 special officers. That year, the department answered 31,700 calls for service.

1980 was the first year that the budget surpassed the 1 million dollar mark, with a staff of 24 full-time and 18 special officers. That year, officers issued 1265 summons to motorists who violated the law.

In **1981**, under the newly-appointed Chief, the department responded to 7,812 calls for service. This year, the department moved from the now-Senior Center, to the new Town Hall Complex. This is the first time in the Department's history that a lock-up facility was provided. Prior to this date, all prisoners were either taken to the Nashua Police Department or to the Hillsborough County Jail in Manchester.

In **1986** the chief indicated that there had been an increase in all police activity. The department continued to grow to meet the demand for services. It now had on staff 29 full-time officers and 8 special officers. There were 10,649 calls for service.

In **1991**, the department manpower increased to 32 full-time officers and 9 special officers. The budget, for the first time went above the 2 million dollar mark. The officers issued 3687 summons for motor vehicle violations.

In **1995**, the department's staff remained at 32 full-time and 9 special officers. The citizens approved \$600,000.00 for the purchase and renovation of a new Police Facility. Preparations were made to move from the Town Hall complex to our new home at 31 Baboosic Lake Road.

April 1, 1996- Moving day. The Merrimack Police Department is currently located at 31 Baboosic Lake Road. We invite you to come and visit us for a tour of a facility that we are extremely proud of.

A MESSAGE FROM CHIEF DEVINE:

To the Honorable Board of Selectman and the Citizens of the Town of Merrimack, I herewith submit a brief history of the Merrimack Police Department along with my annual report for the period covering January 1, 1996 through November 30, 1996.

This publication identifies the dedicated men and women who have served the Merrimack community in the past and those who serve the community today. It describes many of the tasks which your Police Department/Communications Center is called upon to perform and illustrates some of the events of the past twelve months.

As indicated in this report our clearance rate for Part #1 and Part #2 crimes remains above the national average. We feel that this is noteworthy in view of the fact that we are located between two major cities and as a community we are continuing to experience growth.

As a community oriented police department we are always looking for ways to interact with our community in that we recognize that our mission is, and will continue to be, one of service to the Merrimack community. Programs that we participated in are enclosed for your review and comment.

We thank the Town Manager, Board of Selectmen and most of all the citizens of our community for their support and in particular for their support in relocating us to our new police station.

Your police department takes great pleasure in serving you and we welcome your visits to inspect your "new police station".



School House #9 - Built in the early 1900's, the building was used as a police station in the 1970's. It is now the Merrimack Adult Community Center (with renovations!). Is that Chief Devine and Deputy Mulligan posing after a long day at the station?

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In **1981**, under the newly-appointed Chief, the department responded to 7,812 calls for service. This year, the department moved from the now-Senior Center, to the new Town Hall Complex. This is the first time in the Department's history that a lock-up facility was provided. Prior to this date, all prisoners were either taken to the Nashua Police Department or to the Hillsborough County Jail in Manchester.

In **1986** the chief indicated that there had been an increase in all police activity. The department continued to grow to meet the demand for services. It now had on staff 29 full-time officers and 8 special officers. There were 10,649 calls for service.

In **1991**, the department manpower increased to 32 full-time officers and 9 special officers. The budget, for the first time went above the 2 million dollar mark. The officers issued 3687 summons for motor vehicle violations.

In **1995**, the department's staff remained at 32 full-time and 9 special officers. The citizens approved \$600,000.00 for the purchase and renovation of a new Police Facility. Preparations were made to move from the Town Hall complex to our new home at 31 Baboosic Lake Road.

April 1, 1996- Moving day. The Merrimack Police Department is currently located at 31 Baboosic Lake Road. We invite you to come and visit us for a tour of a facility that we are extremely proud of.

A MESSAGE FROM CHIEF DEVINE:

To the Honorable Board of Selectman and the Citizens of the Town of Merrimack, I herewith submit a brief history of the Merrimack Police Department along with my annual report for the period covering January 1, 1996 through November 30, 1996.

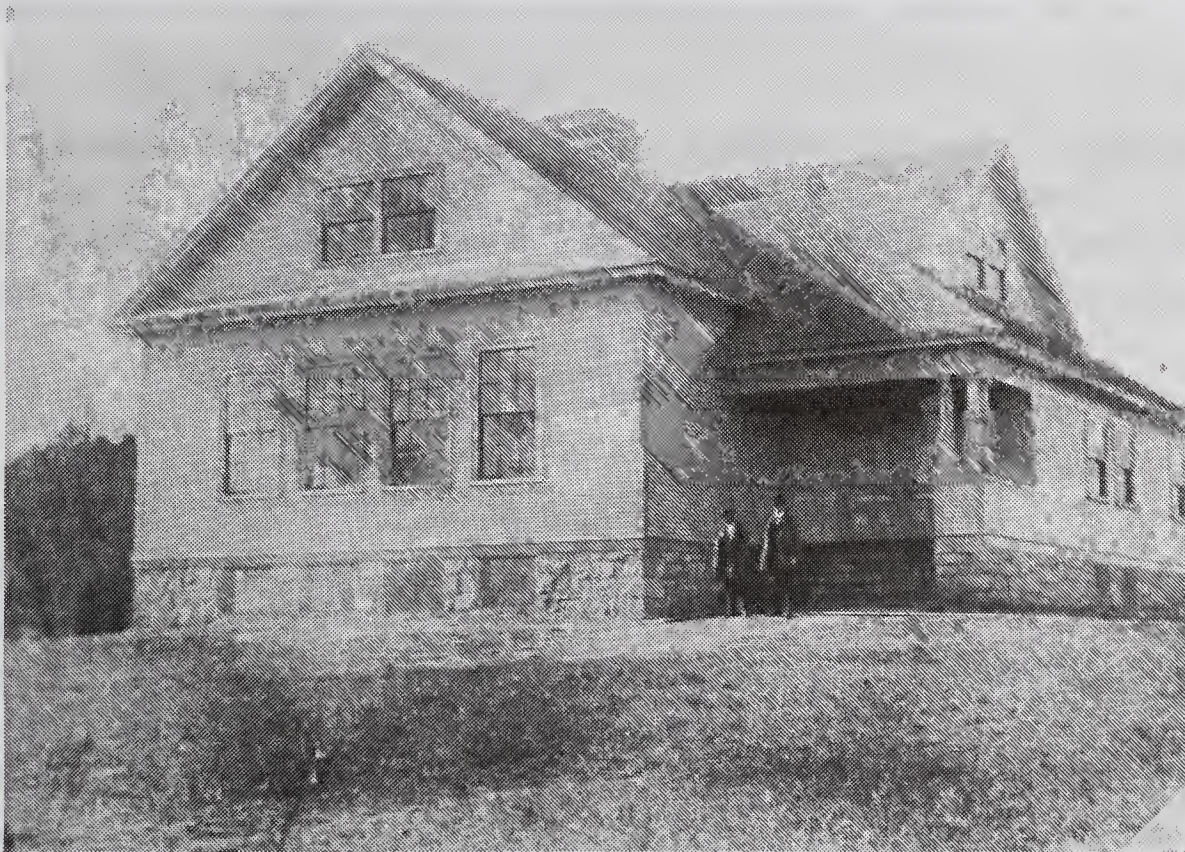
This publication identifies the dedicated men and women who have served the Merrimack community in the past and those who serve the community today. It describes many of the tasks which your Police Department/Communications Center is called upon to perform and illustrates some of the events of the past twelve months.

As indicated in this report our clearance rate for Part #1 and Part #2 crimes remains above the national average. We feel that this is noteworthy in view of the fact that we are located between two major cities and as a community we are continuing to experience growth.

As a community oriented police department we are always looking for ways to interact with our community in that we recognize that our mission is, and will continue to be, one of service to the Merrimack community. Programs that we participated in are enclosed for your review and comment.

We thank the Town Manager, Board of Selectmen and most of all the citizens of our community for their support and in particular for their support in relocating us to our new police station.

Your police department takes great pleasure in serving you and we welcome your visits to inspect your "new police station".



School House #9 - Built in the early 1900's, the building was used as a police station in the 1970's. It is now the Merrimack Adult Community Center (with renovations!). Is that Chief Devine and Deputy Mulligan posing after a long day at the station?

POLICE DEPARTMENT
ACCOMPLISHMENTS IN 1996

Merrimack Honor Guard awarded 1st place in Merrimack's 4th of July parade.

January through November a total of 39 burglaries reported with 32.5% cleared.

January through November drug arrests totaled 72 individuals.

Elementary school reading program in grades 1 through 3 continued and received much enthusiasm by students.

The Davis Medical Facility was renovated and is the new home of the Merrimack Police Department.

Accomplished department goals for career development in 1996.

The department received \$20,000.00 from the Federal Drug Enforcement Agency as our percentage for participating in a major drug investigation. The funds will allow the police department to purchase new, semi-automatic weapons for all officers without asking for funds through the budgetary process.

The department established a successful bicycle patrol within our community policing function. We received two bicycles from private donations for this endeavor.

1996 saw police promotions with Lt. Paul V. Stavenger being promoted to Captain and Sgt. Lawrence H. Westholm being promoted to Lieutenant. Patrolmen Matthew J. Tarleton and Edward J. Pane completed the New Hampshire Police Academy and are serving their probation period.

The implementation of the Supervisor's Field Training Guide is scheduled to begin in the latter part of December. The Guide is designed as a reference tool and training program for current and aspiring Supervisors. Designed by Lt. Mark Doyle, the Guide focuses on critical areas of response as well as leadership principles and management practices.

TABLE OF ORGANIZATION

CHIEF OF POLICE

Joseph R. Devine

PATROL

Deputy Chief William Mulligan - Patrol Commander

Lt. Mark Doyle - Assistant Patrol Commander

Lt. Michael Dudash - Shift Supervisor

Lt. Lawrence Westholm - Shift Supervisor

Sgt. Peter Albert - Asst. Shift Supervisor

Sgt. John Maille - Asst. Shift Supervisor

Sgt. Paul Trepaney - Asst. Shift Supervisor

Off. Brian Boulay

Off. Timothy Connell

Off. John Dudash

Off. Daniel Edmonds

Off. Dennis Foley

Off. Dean Killkelley

Off. Walter Kwiecinski

Off. Ronald LeVierge

Off. Christopher Morency

Off. Michael Murray

Off. Edward Pane

Off. Scott Park

Off. Denise Roy

Off. Carl Scott

Off. Kenneth Stimson

Off. Matthew Tarleton

CRIMINAL INVESTIGATION UNIT

Det/Lt. Michael Milligan - Unit Commander

Det. James Hughes

Det. Theodore Curtis

Det. Richard Desmond

Juv/Det. Ronald Ketchie

Det. Paul Poirier

ADMINISTRATIVE SERVICE DIVISION

Captain Paul Stavenger

Lt. William Miller - Department Prosecutor

Off. Bradford Cross - Community Service Officer

Carol Yule - Office Manager

Barbara Mitchell - Secretary to the Detective Unit

Kathleen Hart - Records

Judy York - Records

Holly Estey - Records

ANIMAL CONTROL UNIT

Willard Brown - Animal Control Officer

George Jepson - Part/time Animal Control Officer*

SPECIAL POLICE OFFICERS

S/O James Connelly

S/O John Orleans

S/O Theodore

S/O Eric Sobel

S/O Arthur Dunn

S/O William Soucy

S/O Joseph Goodridge

S/O Steven Tarr

S/O William McGowan

SCHOOL CROSSING GUARDS

Roy Ingerson

Ellen White

*Resigned: December 31, 1996

PATROL DIVISION ACTIVITY AND SERVICE FOR 1996

During 1996 your police department responded to a total of 10,989 requests for service.

REQUESTS FOR SERVICE BY BEATS: 1996 1995 1994

Beat #1	2,816	2,646	2,949
Beat #2	4,092	4,559	4,704
Beat #3	2,569	2,676	2,936
Beat #4	<u>1,512</u>	<u>1,479</u>	<u>1,592</u>
	10,989	11,360	12,181

REQUESTS FOR SERVICE BY TIME OF DAY

0700 - 1500 HOURS	4,550	4,598	5,047
1500 - 2300 HOURS	4,317	4,495	4,719
2300 - 0700 HOURS	<u>2,122</u>	<u>2,267</u>	<u>2,415</u>
	10,989	11,360	12,181

OTHER POLICE ACTIVITY

Ambulance Assists	733	723	721
Bomb Threats	2	1	0
Fire Department Assists	760	884	995
Animal Complaints	879	821	986
Bank Escorts	3	22	24
Missing Persons	622	88	78
House Checks	361	393	488
Unsecured Premises	291	379	256
Good Morning Calls	1,495	1,691	1,980
Motor Vehicle Lockouts	197	248	262
Bank Checks	26	142	84
Burglar Alarms	594	756	787

PATROL DIVISION

The Patrol Division of the Merrimack Police Department is comprised of twenty-three (23) sworn, full-time officers, who are supplemented by Special Police Officers under the command of the Deputy Chief of Police.

Your patrol division patrols the Town of Merrimack twenty-four hours each day, three-hundred and sixty-five days each year.

During 1996 the patrol division responded to 10,989 requests for service of which 1,342 were part #1 and/or Part #2 crimes. Of this total 42% were cleared by arrest, with your patrol division being the primary responder. The professional ability of this effective division is witnessed by the many att-a-boy letters, and/or letters commending individual officers for their assistance in helping them during the calendar year 1996.

CRIME FACTORS

The presence of crime is a matter of serious concern, not only to the law enforcement profession, but to society at large. Some factors affecting the volume and type of crimes occurring from place to place are:

- ▶ Population density and degree of urbanization in a given area.
- ▶ Stability of population with respect to resident's mobility, commuting patterns and transient factors.
- ▶ Modes of transportation and highway system.
- ▶ Economic conditions, including income and job availability.
- ▶ Family conditions with respect to divorce & family cohesiveness.
- ▶ Effective strength of law enforcement agency.
- ▶ Attitudes of citizenry toward crime.
- ▶ Crime reporting practices of citizenry.

CRIMES CLEARED BY POLICE IN 1996

A crime is cleared when at least one person is arrested, charged with the commission of the offense and turned over to the courts for prosecution. Several crimes may be cleared by the arrest of one person, while the arrest of many persons may clear only one crime. The police may also clear a crime by exceptional means when some element beyond the control of law enforcement precludes the placing of formal charges against the person. Examples of an exceptional clearance would be the death of the offender, or the victim's refusal to cooperate with police.

Of particular interest to the citizens of our town are crimes against the person and crimes against the property of another. These crimes are classified as Part #1 and Part #2 crimes and are reportable to the State of New Hampshire each month.

PART #1 OFFENSES

	<u>1995</u>			<u>1996</u>		
	<u>*REP.</u>	<u>*CLR.</u>	<u>*UNF.</u>	<u>REP.</u>	<u>CLR.</u>	<u>UNF.</u>
0100 Murder	1	1		0		
0200 Rape	0			0		
0300 Robbery	4	2		2	1	
0400 Assault (Aggravated)	3	3		8	7	
0500 Burglary	57	11		39	12	
Residence	32	7		28	9	
Non-residence	25	4		11	3	
0600 Larceny	316	51	2	299	77	5
Over \$50	208	24	2	195	45	5
Under \$50	108	27		104	32	
0700 Auto Theft	10	4	2	11	3	1
0800 Assault (Simple)	100	94		92	84	1
0900 Arson	<u>1</u>	<u>0</u>	<u>—</u>	<u>4</u>	<u>1</u>	<u>1</u>
	492	166	4	455	185	8

* REP. = REPORTED
 CLR. = CLEARED
 UNF. = UNFOUNDED

PART #2 OFFENSES

	<u>1995</u>			<u>1996</u>		
	<u>*REP.</u>	<u>*CLR.</u>	<u>*UNF.</u>	<u>REP.</u>	<u>CLR.</u>	<u>UNF.</u>
1000 Forgery & Counterfeiting	11	4		9	8	
1100 Fraud	22	2		28	12	1
1200 Embezzlement	0	0		0		
1300 Possessing Stolen Prop.	13	12		7	7	
1400 Crim.Mischief Over \$100	286	26		218	16	
	142	16		88	7	
Under \$100	144	10		130	9	
1500 Weapons Carrying & Poss.	3	3		1	1	
1600 Prostitution	0	0		1	0	
1700 Sex Offenses	27	3	6	21	9	4
1800 Narcotic Off.	80	80		72	72	
1900 Gambling Off.	0	0		0	0	
2000 Off. Against Family & Child	8	1	3	8	5	
2100 OUIL	72	71		73	72	1
2200 Liquor Law Violations	73	72		138	138	
2300 Intoxication	79	79		45	45	
2400 Disorderly Conduct	15	14		14	10	
2600 Other Off.	<u>262</u>	<u>104</u>	<u> </u>	<u>252</u>	<u>32</u>	<u> </u>
	951	471	9	887	443	6

*REP. = REPORTED; *CLR. = CLEARED; *UNF. = UNFOUNDED

TRAFFIC ACCIDENT AND TRAFFIC ENFORCEMENT SUMMARY *

ACCIDENT SUMMARY

	<u>1996</u>	<u>1995</u>	<u>1994</u>
FATAL ACCIDENTS	1	0	1
PERSONAL INJURY ACCIDENTS	67	82	93
PROPERTY DAMAGE ACCIDENTS	407	368	431
NON-INVESTIGATED ACCIDENTS	<u>57</u>	<u>66</u>	<u>85</u>
	532	516	610

ENFORCEMENT SUMMARY

MOTOR VEHICLES SUMMONS	1,975	1,826	1,791
SUMMONS ISSUED AT ACCIDENTS	19	22	24
SUMMONS ISSUED WITH REPORTS	213	224	215
O.U.I.L. ARRESTS AT ACCIDENTS	14	10	13
O.U.I.L. ARRESTS (NON-ACCIDENT)	73	72	66
PARKING ENFORCEMENT	80	171	110
TRAFFIC WARNINGS ISSUED	7,325	7,325	4,994
D.E. TAGS ISSUED	<u>964</u>	<u>1,303</u>	<u>917</u>
	10,556	10,953	8,130

*Through November 30, 1996

"DRIVE DEFENSIVELY AT ALL TIMES"

TRAFFIC ACCIDENTS ARE MORE LIKELY TO
OCCUR IN THE TOWN OF MERRIMACK BETWEEN
THE HOURS OF:

10 A.M. /11 A.M.= 36 ACCIDENTS
11 A.M. /12 P.M.= 34 ACCIDENTS
12 P.M. / 1 P.M. = 44 ACCIDENTS
2 P.M. / 3 P.M. = 52 ACCIDENTS
3 P.M. / 4 P.M. = 48 ACCIDENTS
4 P.M. / 5 P.M. = 45 ACCIDENTS
5 P.M. / 6 P.M. = 42 ACCIDENTS

DURING 1996 BETWEEN THE HOURS LISTED ABOVE A TOTAL OF 301 TRAFFIC
ACCIDENTS OCCURRED WITHIN OUR TOWN.

"DRIVE DEFENSIVELY AT ALL TIMES"

DID YOU KNOW?

WALKING THROUGH THE YEARS...PEDESTRIAN SAFETY FOR OLDER ADULTS

Nearly one out of four pedestrian fatalities is someone 65 or older. Yet older adults represent only 13 percent of the population. The older adult has fewer pedestrian/vehicle collisions than many other age groups, but when they do, the results are more apt to be serious. Improve the odds...see and be seen.

ANIMAL CONTROL OFFICER'S REPORT FOR 1996

	<u>1995</u>	<u>1996</u>
ANIMAL COMPLAINTS	821	879
CRUELTY REPORTS	27	11
BITES REPORTED	22	32
ABATES SERVED	57	7
RUNNING AT LARGE	335	274
NUISANCE OFFENSE	73	25
MENACE OFFENSE	52	21
VICIOUS OFFENSE	22	6
SUMMONS SERVED	6	75
STRAY FARM ANIMALS	14	7
WILD LIFE CALLS	241	233
DOGS IMPOUNDED	108	110
DOGS RELEASED TO OWNERS	153	122
DOGS ADOPTED	10	10
DOGS 10-2/TAKEN TO N.H.S. FOR CREMATION	2	1
DOGS RELEASED TO N.H.S.	7	13
CATS IMPOUNDED	15	21
CATS RELEASED TO OWNERS	8	9
CATS ADOPTED	1	8
CATS 10-2/TAKEN TO N.H.S. FOR CREMATION	33	51
CATS RELEASED TO N.H.S.	17	17

NOTE: Many wildlife calls are due to the recent influx of the rabies virus in our town. This department is expecting to see a steady increase in wildlife calls over the next 1 to 2 year period, as well as in surrounding towns.

PROSECUTOR'S REPORT FOR 1996

<u>MOTOR VEHICLE ACTIVITY</u>	<u>YTD</u> <u>TOWN ORDINANCE</u>	<u>YTD STATE</u> <u>VIOLATIONS</u>	<u>1995</u>
SPEED.....	7	278	283
UNINSPECTED.....		30	41
UNREGISTERED.....		41	35
FINANCIAL RESPONSIBILITY ..		11	4
REVOCATION/SUSPENSION ..		131	128
DRIVING WHILE INTOXICATED.		86	80
NO VALID LICENSE.....		89	49
STOP SIGN		7	4
TRAFFIC LIGHT		48	23
SOLID LINE		17	19
FUEL USER PERMIT		0	0
SCHOOL BUS VIOLATIONS. ...		3	7
CHANGE OF ADDRESS.....		4	3
PARKING VIOLATIONS		17	30
RECKLESS OPERATION		17	13

MISCELLANEOUS VIOLATIONS . .	119	124
<u>CRIMINAL ACTIVITY</u>		
CRIMINAL TRESPASS	11	13
BAD CHECKS	5	5
SEX OFFENSES	1	5
CRIMINAL MISCHIEF	9	16
ASSAULT/RECKLESS CONDUCT . .	53	43
ANIMAL COMPLAINTS	4	3
RESISTING ARREST	7	10
DRUG CASES	89	80
DISORDERLY CONDUCT	6	12
POSSESSION OF ALCOHOL	143	37
THEFT	53	42
MISCELLANEOUS	23	28
<u>FELONIES</u>		
INDICTED BY GRAND JURY	28	26
PROBABLE CAUSE IN DISTRICT COURT . .	28	39

1996 JUVENILE CASES

JANUARY	9
FEBRUARY	10
MARCH	14
APRIL	25
MAY	14
JUNE	21
JULY	14
AUGUST	17
SEPTEMBER	25
OCTOBER	14
NOVEMBER	23

1996 - JANUARY TO NOVEMBER

<u>AGE GROUPS</u>	<u>NO. OF JUVENILES</u>
11 years of age	1
12 years of age	19
13 years of age	43
14 years of age	33
15 years of age	47

16 years of age
17 years of age*

85
28

*NOTE: 17 year-old are only considered minors in situations of runaway, protective custody, uncontrollable behavior, etc. In criminal situations, 17 year-old are now considered adults.

JUVENILES INVOLVED

Male - 172 Female - 84

RESIDENCE

<u>Local</u>	<u>New Hampshire (other)</u>	<u>Out of State</u>
216	38	2

DISPOSITION

1. Handled within Department and released - 110
2. Referred to Juvenile Court - 74
3. Referred to Welfare Agency - 1
4. Referred to Other Police Agency - 0
5. Referred to Criminal or Adult Court - 1

TYPES OF CASES

01	MURDER/MANSLAUGHTER	0
03	ROBBERY	0
05	BURGLARY; BREAKING AND ENTERING	5
06	LARCENY - THEFT (EXCEPT AUTO THEFT)	19

07	MOTOR VEHICLE THEFT	2
08	ASSAULTS (EXCEPT AGGRAVATED ASSAULT)	21
09	ARSON	1
13	STOLEN PROPERTY; BUYING, RECEIVING, POSS.	2
14	VANDALISM	9
15	WEAPONS; CARRYING, POSSESSING, ETC.	0
17	SEXUAL ASSAULT/INDECENT EXPOSURE	6
18	DRUGS; POSS, SALES, MANUFACTURING	12
22	LIQUOR LAW VIOLATIONS	9
23	INTOXICATION	7
24	DISORDERLY CONDUCT	3
26	ALL OTHER OFFENSES (EXCEPT TRAFFIC)	26
28	UNCONTROLLABLE	6
29	RUNAWAYS	54
34	MOTOR VEHICLE VIOLATIONS (UNDER 16)	2
40	ATTEMPTED SUICIDE	2

CRIMINAL INVESTIGATION DIVISION

The Criminal Investigation Division of the Merrimack Police Department conducts criminal investigations into crimes against persons and property. The division also lends investigative support to other municipal arms of town government. The unit is comprised of seven detectives. The division is commanded by a Lieutenant.

The unit has three detectives assigned to conduct criminal investigations. One detective is designated as the departments Juvenile Officer. the Juvenile Officer monitors and follows all cases involving juveniles, both criminally and those where intervention services such as diversion and/or counseling are appropriate. This detective also provides the Merrimack School District with a comprehensive D.A.R.E. program.

Two detectives are assigned to the Narcotics Unit, with one assigned to the New Hampshire Drug Task Force through a grant from the State of New Hampshire.

NARCOTICS UNIT (N.I.U.)

Today, drugs are one of the primary threats to our community and the prevalent method of distribution takes place on the street. Our Narcotics Unit in conjunction with our Patrol Division join in recognizing drug activities where they are not obvious. Together they have demonstrated great success in our fight against drugs within our community during 1996.

Our N.I.U. unit has worked very closely with other local agencies as well as such federal agencies as the D.E.A., F.B.I., U.S. Marshall's Office, U.S. attorney's Office and the New Hampshire Attorney General's Drug Task Force.

<u>MONTH</u>	<u>NO. OF ARRESTS</u>	<u>CHARGE</u>
January	4	Possession of Controlled Drug
February	7	Possession of Controlled Drug
March	16	Possession of Controlled Drug
April	6	Possession of Controlled Drug
	2	Illegal Sales of Narcotics
		2 cts. Sale of PCP (Angel Dust)
		1 ct. Sale of Marijuana
		1 ct. Possession of Cocaine
		1 ct. Possession of Methamphetamine w/intent to distribute
		1 ct. Possession of Hashish
		1 ct. Possession of Heroin
		1 ct. Manufacturing Marijuana
		1 ct. Possession hypodermic needles
		1 ct. Possession of Marijuana
	1	1 ct. Possession of Methamphetamine w/intent to distribute
		1 ct. Possession of Heroin
		1 ct. Possession of Cocaine
		1 ct. Manufacturing Marijuana
		1 ct. Possession of Hashish
		1 ct. Possession of Marijuana
		1 ct. Possession hypodermic needles
May	6	Possession of Controlled Drug
	1	Felony Possession of Controlled Substances
		1 ct. Possession Psilocybin Mushrooms
		1 ct. Possession of Marijuana

June	4	Possession of Controlled Drug
July	12	Possession of Controlled Drug
	1	Felony Dispensing of a Controlled Substance
		1 ct. Sale of Marijuana
		1 ct. Possession of Marijuana
August	12	Possession of Controlled Drug
	2	Felony Possession of Cocaine
September	15	Possession of Controlled Drug
	2	Sale of Controlled Drug
		2 cts. Sale of Marijuana
	1	3 cts. Sale of Marijuana
	2	1 ct. Sale of Marijuana
October	5	Possession of Controlled Drug
November	9	Possession of Controlled Drug
	1	3 cts. Sale of Marijuana
	1	1 ct. Sale of Marijuana

D.A.R.E. PROGRAM

The D.A.R.E. (Drug Abuse Resistance Education) Program has been part of the Merrimack school system since 1989. This program is taught in grades 2 and 4 and the entire core class of 6th graders.

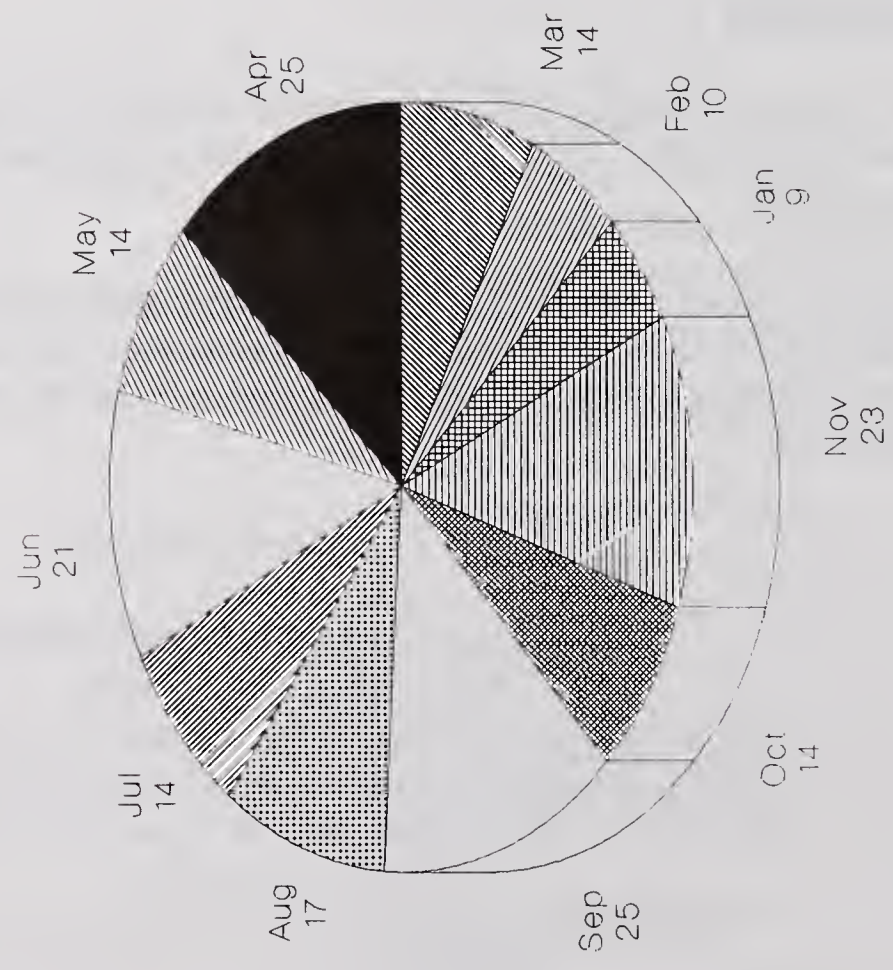
Primary goals of D.A.R.E. are to prevent substance abuse among school children and to help them develop effective gang and violence resistance techniques. The core curriculum targets young children to prepare them to avoid substance abuse and violence as they enter adolescence.

D.A.R.E. lessons focus on:

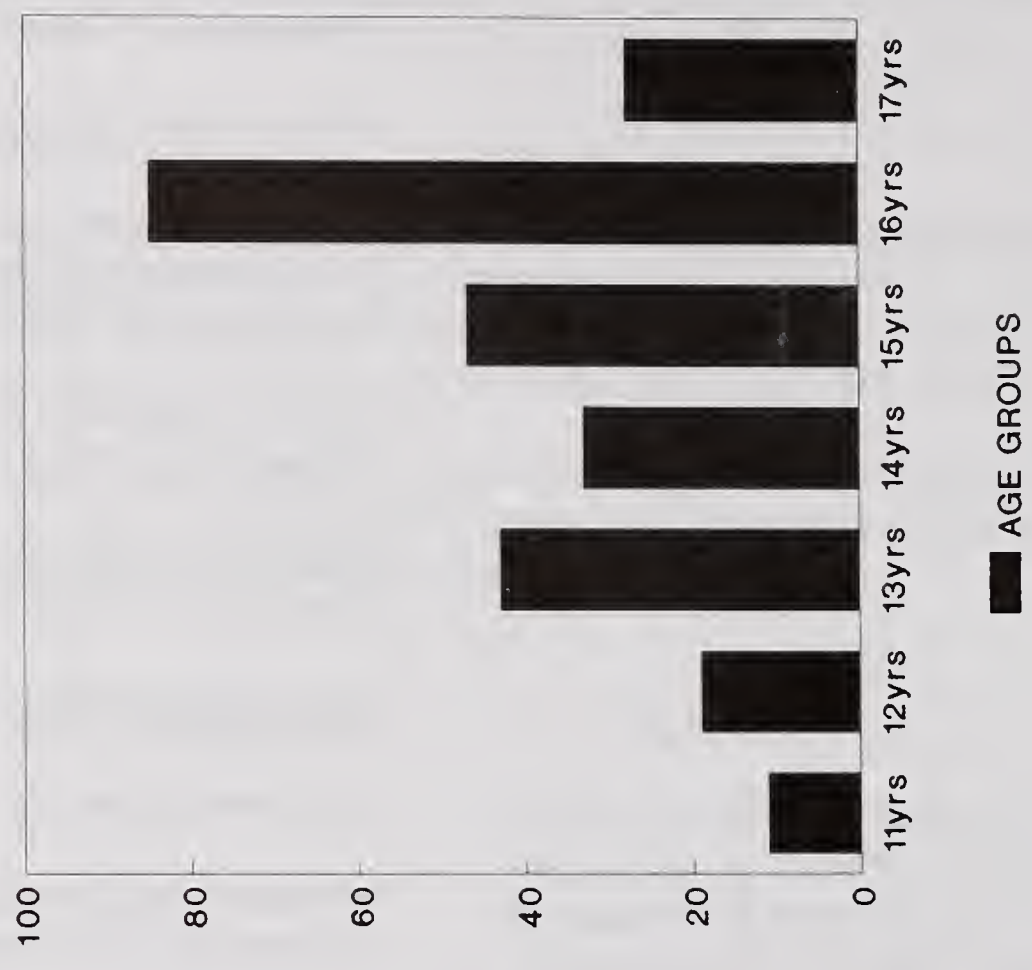
- * Acquiring skills to resist peer pressure.
- * Enhancing self-esteem.
- * Learning about positive alternatives to substance use.
- * Learning anger management and conflict resolution skills.
- * Developing risk-assessment and decision-making skills.
- * Reducing violence.
- * Building interpersonal and communication skills.
- * Resisting gang involvement.
- * Strong attention to tobacco resistance techniques for minors.

The D.A.R.E. Program has reached nearly 4,600 Merrimack school children since 1989.

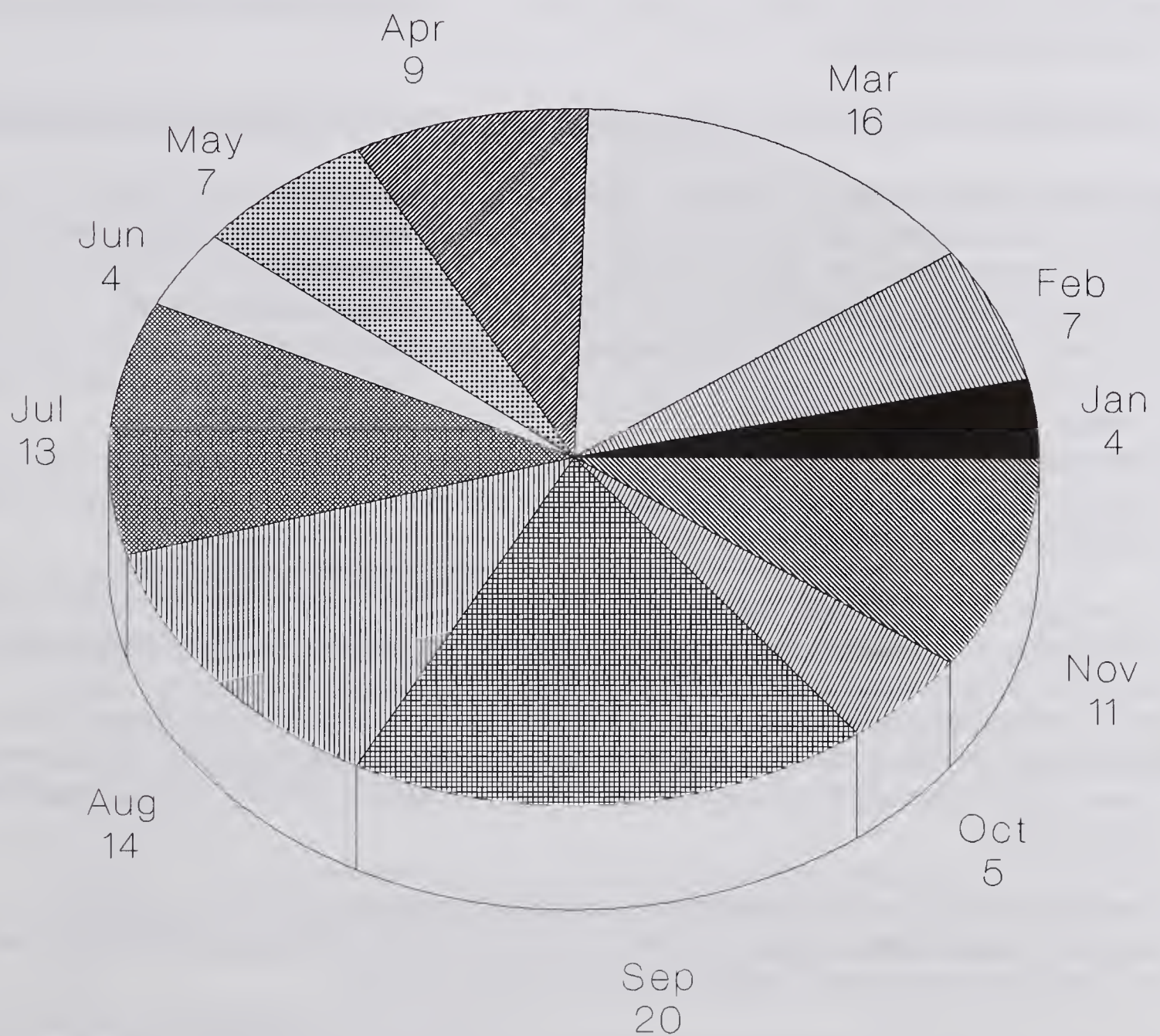
JUVENILE CASES 1996



CRIMES BY AGE 1996



NARCOTICS UNIT (NIU) 1996



OF CASES BY MONTH

COMMUNITY SERVICE

The community service section is staffed by one officer. His functions are many but his main responsibility is to serve the Merrimack community. He does this in many different ways through programs that are available to the community.

AVAILABLE COMMUNITY SERVICE PROGRAMS

Neighborhood Crime Watch
Stranger Awareness
Child Abuse
Theft & Shoplifting
Home& Bus. Security Surveys
Drug & Alcohol Abuse
Driving under the Influence
Operation House Check
Good Morning program
Rape Awareness/Defense

Bicycle Safety
School Bus Safety
Highway Safety
Emergency Response & Liab.
Baby-sitter Safety
Halloween Safety
Station Tours
Operation identification
Child Safety Seat Lending

PROGRAMS REQUESTED BY THE CITIZENS OF MERRIMACK IN 1996 INCLUDE:

St. James Kindergarten
A.C.T. Kindergarten
P.T.A. Kindergarten
So. Merrimack Christ. Kind.
Toll House Preschool
Kidd's Inn Preschool
Children's World Preschool
Senior Center

Merrimack High School
Merrimack Middle School
Mastricola Elem.School
Grace Baptist School
Boy Scouts
Girl Scouts
Tiger Cub Scouts
Project Safeguard

CAREER DEVELOPMENT

To ensure the continued quality and professionalism within the Merrimack Police Department, it has always and will continue to be a priority to have a well-trained staff.

The commitment by the New Hampshire Police Standards and Training Council has been the primary source of this department's training. We supplement that training with in-house training provided by various sources to include members of the department's training staff.

We believe that well-trained officers remain professional and are prepared to act decisively and correctly. Training fosters a unified purpose and will most definitely reduce the chances of successful litigation due to a lack of training.

The column entitled # of officers represents the number of officers who attended outside training during that month. The # of hours column represents the number of training hours that the officers actually attended. Our officers attended a total of 2,461 hours of outside training with the average being 74.5 training hours per officer. This figure does not include mandatory recertification such as Intoxilyzer recertification which accounted for 96 hours. In-house "Roll Call" training which accounted for 346 hours, nor Firearms Qualifications

and training which accounted for 364 hours.

<u>MONTH</u>	<u>#OF OFFICERS</u>	<u>#OF HOURS</u>
January	4	80
February	8	80
March	7	64
April	9	131
May	10	136
June	6	526*
July	2	24
August	5	168
September	3	64
October	9	1076*
November	3	64

* denotes 3 officers attending the N.H. Police Academy (430 hrs.)

COMMUNITY POLICING

Community policing brings police and citizens together to prevent crime and solve neighborhood problems. With community policing the police become part of the neighborhood and they get a better sense of resident's needs, which brings more trust in the police. The other side has the residents "join" the police force. Residents and police work together to achieve a common goal...a safe neighborhood. The emphasis is now on stopping crime before it happens.

Community policing in Merrimack is accomplished by our bicycle patrol, by our department walk-a-long program, elementary school reading program and our direct patrol program.

POLICE DEPARTMENT PROGRAMS

1. GOOD MORNING MERRIMACK

Senior citizens and people with disabilities call the Communications Center each morning between 8:00 a.m. and 10:00 a.m. to report that all is well with them. If they fail to make the "Good Morning Merrimack" call a police cruiser is sent to their residence to check on them.

2. HOUSE CHECKS

Holiday and vacation seasons bring many requests from the public for the police to check on residences when they leave for either the holiday and/or vacation. The Department makes an effort to get by these vacant homes at least once each day.

3. OFFICERS APPRAISAL PROGRAM

Each six weeks one complainant each police officer has had contact with is revisited and questioned pertaining to:

- Was complainant satisfied with response time? If priority was given to other calls, was the citizen told this by dispatch when she/he reported said incident?
- Attitude of dispatcher?

- c. How was the officer's appearance?
 - d. What did the police officer do and was the citizen satisfied with what he did?
 - e. Questioned as to what we could do to improve our service to the public.
4. DEPARTMENT WALK-A-LONG PROGRAM
- Each shift the supervisor directs each police officer to two particular locations. The police officer parks his police vehicle and walks the area for 30 to 60 minutes. Public contacts are made and the locations may well be a shopping center or a condo development.
5. BICYCLE PATROL/COMMUNITY RELATIONS
- Officers assigned to bicycle patrol park their police vehicle at a safe-house, remove bicycle from the patrol car and patrol a given area on the bicycle. In each neighborhood he must make one contact with a citizen. If the officer receives a call for service he returns to his police vehicle and answers said call.
6. GOALS/OBJECTIVES
- Each squad selects areas they will concentrate on during the six week cycle they will be working in, selecting various areas according to the shift and documentation is returned showing how they met their quota.
7. SCHOOL READING PROGRAM
- During the hours between 7:00 a.m./3:00 p.m. officers are assigned to the elementary schools, grades 1 through 3, to read a story and answer questions that the youngsters may have. A very worthwhile program that brings the department into a very positive light with the students.
8. SPECIAL OLYMPICS PROGRAM
- Support and participation in the Special Olympics Torch Run and opening ceremonies at the New Hampshire Special Olympics program in Durham, New Hampshire.
9. ACCREDITATION PROGRAM
- Participation in the State of New Hampshire Public Service Accreditation Program. The Department is moving along towards level #1 accreditation.
10. DIRECT PATROL
- Selective enforcement or "Direct Patrol" is given to areas within the community that have experienced an increase in a particular crime or dangerous situation. For example, if there was a road in town that had just been repaved and the speed of the motorists increased we would set up a direct patrol to monitor the traffic. If a particular area of town had experienced an increase in vandalism or theft we would set up a direct patrol in these areas, to establish a higher police presence, determine the cause of the situation and to take steps to deter further problems.
11. POLICE HONOR GUARD
- The members of this unit participate in community activities whenever asked. This award winning Honor Guard brings honor and credit to the Police Department and the Town of Merrimack.

OTHER ACTIVITIES

Advisory Committee; Project Safeguard
Police Coordinator Merrimack Crimeline, Inc.

CAREER DEVELOPMENT

During the calendar year of 1995 officers of the Merrimack Police Department attended training sessions put on by outside agencies. This training is necessary to continue to improve the quality and professionalism of the services provided by the police department to the citizens of Merrimack.

The primary source of training for uniform personnel continues to be the New Hampshire Police Standards and Training Council. The training council continually develops new and improved training programs designed to keep officers throughout the state trained in the newest methods of providing services as well as informed about the newest law changes. The training council provides this training free of charge to all police departments throughout the state.

Supervisory and management personnel receive a significant amount of training through the New Hampshire Municipal Association which was established to assist New Hampshire cities and towns with providing better services to the citizens while avoiding the errors which give rise to liability. Again, this training is free to the Town of Merrimack as a consequence of our membership in the Municipal Association.

The column entitled # Officers represents the number of officers who attended outside training during that month. The # of hours column represents the number of hours of training that officers actually attended. Officers attended a total of 1,040 hours of outside training with the average being 32.5 hours of outside training per officer. This figure does not include mandatory recertification training, such as Intoxilyzer recertification (breath alcohol analysis) which accounted for 92 hours, in-house Roll Call training, which accounted for 284 hours, nor Firearms Qualifications and Training which accounted for 390 hours.

<u>MONTH</u>	<u># OFFICERS</u>	<u># HOURS</u>
JAN	8	176
FEB	2	32
MAR	3	80
APR	5	80
MAY	2	80
JUN	2	40
JUL	1	8
AUG	1	8
SEP	6	112
OCT	0	0
NOV	12	248
DEC	3	176

RESPONSIVENESS TO THE COMMUNITY

As law enforcement officers our fundamental duty is to serve the community, safeguard lives and property, to protect the innocent against deception, the weak against oppression or intimidation and the peaceful against violence or disorder and to request the constitutional rights of all to liberty, equality and justice.

The total needs of the community must become an integral part of all programs designed to carry out our mission.

Your police department serves you in a variety of ways. We serve by controlling traffic, giving aid in emergency situations, investigation crime, handling complaints, writing reports, controlling crowds, testifying in court and most important, patrolling neighborhoods.

Your police department continues to be responsive to the needs of our community by continuing programs which allow the community to have input into the service we provide, such as our Officer's Appraisal Program, Community Services, Officer's interaction to community groups and our open door policy for all members of the Merrimack community.

Our challenge is to improve on the service we now provide.

MERRIMACK COMMUNICATIONS CENTER

ASSISTANT SUPERVISOR

PAUL J. BOLIEAU

DISPATCHERS

JOSEPH ANELLO

JOHN SPENCE

MICHELE DUDASH

CHESTER ZAJAC

RICHARD DUMONT

In case of emergency dial 911 from any Merrimack phone. For business call 424-3774 or 424-2378

COMMUNICATIONS CENTER ACTIVITY DURING 1996

TELEPHONE CALLS PLACED	9,625
TELEPHONE CALLS RECEIVED	61,446
RADIO TRANSMISSIONS	303,605
BURGLAR ALARMS ANSWERED	594
GOOD MORNING CALLS	1,495

1996 was a big year for the Communications Center. On April 1, 1996 we moved into our new home located at 31 Baboosic Lake Road. The move went smoothly and we continued our normal level of operation without any drop in service. We utilized a back-up system at the old facility until the console was in service. All of the vendors responsible for the installation of various components of the console worked well together to make the transition smooth.

The Police Department underwent a transformation in that the Communications Center was placed under the command of newly appointed Captain Paul Stavenger of the Administrative Services Division. Captain Stavenger was previously the Commander of the Criminal Investigating Bureau.

We also received new equipment that was installed into the system that will enhance our ability to serve the community more efficiently.

During the year dispatcher received various types of training both on a formal level as well as in-service.

In closing, I would like to thank all of the dispatchers for a job well done. I would also like to thank all of the various department heads as well as the Town Manager and the Board of Selectmen for their continued support in making the Merrimack Communications Center one that all Merrimack residents can be proud of.

I encourage and invite all to come to the facility for a tour.

A dream comes true . . .

Formerly the Merrimack Medical Center, this building became the new home of the Merrimack Police Department in 1996.



Chief Joseph Devine addresses the public at a ribbon-cutting ceremony for the new police station held on April 2, 1996.



History of the Department of Public Works

Submitted by Earle M. Chesley
Public Works Director

Two hundred and fifty years ago, Jonas Barrit, our first Surveyor of Highways, was responsible for maintaining the Town's public ways which consisted of poorly constructed dirt roads which most people traveled by foot. Some of the more fortunate were able to travel by horseback. These roads included the River Road, or Great Road, a route from Boston to Concord, which wound its way through Merrimack along the western bank of the river among several large farms and a tavern, or two, for weary travelers. Today, we know the road as the Daniel Webster Highway. Another old road is Amherst Road which started in neighboring Amherst, the original county seat, and traveled to Exeter and the coastal towns. The small volume of solid waste was burned for its fuel value; garbage from the kitchen may have been fed to a farmyard pig. Metals and glass were precious commodities and were recycled. The public health issues of water-borne diseases had yet to be fully understood. Private homes had privies either in a separate outbuilding or in the ell connecting the barn to the house; centralized plumbing was a promise in the future.

Now, our Public Works Department maintains approximately 160 miles of roads, including 14 bridges, a 26-acre sanitary landfill, a drive-through recycling center, a 5.0 MGD secondary waste with over fifty miles of pipeline and five pump stations. The Department also maintains all of the Town's vehicles, police cruisers, fire apparatus, construction equipment and road maintenance trucks. Jonas would be surprised!

In contemporary time, the Merrimack Public Works Department had its roots established with the construction of our wastewater treatment facility in 1970. At that time, the Merrimack River was thought to be one of the ten most polluted rivers in the country, and we were the first community on its banks, in both Massachusetts and New Hampshire, to step forward and build a wastewater treatment facility. Merrimack remained at the forefront of water pollution abatement when the community, in 1979, began to compost the residual material from the process and completely abandoned the more costly alternative of incineration in 1982. Other improvements at the facility include energy-saving measures which reduced energy consumption by sixty percent and the installation of a SCADA process control and monitoring system which eliminated the need to staff a second and third shift. After twenty-five years of continuous operation, the U.S. Environmental Protection Agency awarded the plant, in 1995, its National Wastewater Excellence Award as the best operated and maintained facility of its type in the country.

In 1976, the Town formally established the Public Works Department, merging the Wastewater Division and Highway Division. The Highway Division has also been at the forefront in providing innovative services to our community. In 1984, the Highway Division implemented the Town's Reduced Salt Policy for Winter Maintenance Operations. Merrimack was one of the first communities in the State to adopt a policy to reduce the amount of salt it applies to our roadways during the winter to preserve

our groundwater resources. In 1987, the Department began a major initiative to reconstruct the Town's arterial roadways and implemented a Pavement Management Program. In 1991, the Department completed the construction of a two-bay drive-through recycling facility and began to windrow compost leaf and yard waste at the landfill. Both efforts serve to significantly reduce the volume of solid waste we dispose of in our landfill and extend its life. In 1995, the Department assumed the responsibility of maintaining the Town's fire apparatus. Along with police cruisers, town vehicles, roadway construction and maintenance equipment, the Equipment Maintenance Division maintains the Town's \$4.0 million dollars worth of rolling stock.

Unfortunately, this year was also marked by a period of sadness with the sudden death of James Fogg. Jim had worked for the Town for twenty years and was respected by all of his fellow employees. We will miss him and wish his family the best.

Three of our staff, John Starkey, Joe Tomolonis, and Steve Gallagher, resigned their positions. We wish them good fortune in their new endeavors.

This year has been as productive and busy as the twenty-five years that preceded it. Outlined below are some notable accomplishments for each Division:

ADMINISTRATION/ENGINEERING:

- Technical advisors to the Nashua Regional Planning Commission, Nashua Area Regional Transportation Committee, and Nashua Regional Solid Waste District.
- Technical advisors to the Merrimack Solid Waste Advisory Committee.
- Continued negotiations with the New Hampshire Department of Environmental Services regarding landfill closure.
- Administered construction of Tinker Road.
- Initiated design of Thornton Road Bridge and Tinker Road Bridge.
- Administered construction of Turkey Hill Road Area Sewers, Phase I

HIGHWAY DIVISION:

- Annual contracts awarded for town-wide street sweeping, public grounds maintenance, and cracksealing of Town roads.
- Assisted with the parking lot reconstruction, general landscaping, the regrading of a retaining wall, and the installation of a handrail at the new Police Station.
- Assisted with the Planning & Zoning Department's move to refurbished quarters at the old Police Station.
- Hosted the annual Town auction.

- Coordinated the annual Operation Brightside program.
- Installed new stop signs at main road intersections, and Town seals on street signs starting with Route 3.
- Washed and oiled all Town bridges.
- Constructed a "Turn" lane on Continental Boulevard to allow better access to Greenspond Road.
- Drainage improvements were done at: Pine Street, Quincy Lane, Carter Road, Shore Drive, Souhegan Drive, Jefferson Drive, Lamson Drive, Patten Road and Madison Lane.
- Paved all, or a portion of South Baboosic Lake Road, Patten Road, Hillside Terrace, Bean Road, Manchester Street, Turkey Hill Road, and Route 3.
- Subdivision road inspections performed at: Whittier Place, Wethersfield, Tinker Woods, Prudence Place, Weston Estates, Brookfield Estates, Sleepy Hollow, Picket Fence, and Merrimack Technology Park.
- Constructed and installed the new Twin Bridge Park sign.
- Bandstand site preparation and landscaping.
- Beaver control efforts in the Maidstone/Mitchell/Jakes Lane area.
- Annual roadside mowing.

EQUIPMENT MAINTENANCE DIVISION:

- Located and purchased a later-model landfill compactor to replace the obsolete unit now in service.
- Merged the Fire Department Vehicle Maintenance and DPW Equipment Maintenance Divisions to better meet the needs of the Town's equipment.
- Refurbished three (3) old police cars to allow use by other Town departments (Health Officer, Building Department, pool car).
- Refurbished two (2) Highway 6-wheel dump trucks to extend their life service to the Town by approximately five (5) more years..
- Installed a waste oil heater in the DPW garage to help lower heating costs by using a waste product.

- Prepared equipment for auction, hoping for the best returns on the Town's excess or obsolete equipment.
- Worked with the Finance Department to purchase equipment in conjunction with State bids resulting in savings to the Town.
- This Division is responsible for maintaining and repairing over one hundred pieces of rolling equipment (Police, Highway, Landfill, Parks & Recreation, Ambulance, Merrimack Village District, Code Enforcement, and the Health Department), as well as generators, sander bodies, snowplows, lawnmowers, and tractors.
- Assist the Highway Division with snow and ice operations.
- This Division continues to enjoy extensive support from the Highway Division.

SOLID WASTE & RECYCLING DIVISION:

- Recycled more than 2500 tons of material which includes glass, cardboard, newspaper, various plastics, aluminum cans, mixed scrap paper, magazines, tires, scrap metal, household and auto batteries, used motor oil, used antifreeze, and yard waste.
- Continued yard waste windrow composting program with end product distributed to Town residents at no charge.
- Dedication of Merrimack's recycling facility to the late Town Manager, Daniel C. Ayer.
- Placed roll-off container to collect corrugated cardboard at residential trash bank in an effort to retrieve additional recyclables from the wastestream.
- Continued to remain open on Thursday evenings until 7:00 p.m. during an 18-week period running from May to September for resident convenience.

BUILDINGS AND GROUNDS DIVISION:

- Renovated first floor of Town Hall east wing for Community Development Office.
- Performed landscaping at Police Station including planting 45 arbor vitae trees.
- Maintained buildings and grounds at Municipal Complex.
- Maintained building and grounds at Police Station.

WASTEWATER DIVISION:

- The Merrimack Wastewater Treatment Facility collected and treated over one (1) billion gallons of wastewater with approximately 98 percent removals for biochemical oxygen demand (BOD) and approximately 98 percent removal for suspended solids (SS).
- Continued reduced ammonia and phosphoric acid consumption through improved effluent monitoring.
- Continued computer-based collection system inventory and maintenance schedule.
- Instrumentation upgrade to include SCADA system fully on-line in May 1996.
- Laboratory continued with State of New Hampshire certification program.
- Treated approximately 3.0 million gallons of septage for Merrimack homeowners and neighboring Souhegan communities.
- Continued evaluation of septage receiving station to improve septage receiving capabilities.
- Continued with routine cleaning of sewer lines with sewer vac truck.

COMPOST DIVISION:

- The Merrimack Compost Facility won the "Outstanding Civil Engineering Achievement Award" from the ASCE-NH Chapter for 1995.
- Successfully completed second year of operation of enclosed organic waste composting facility.
- Continued to receive approval from Massachusetts Department of Environmental Protection to market stockpile and current production of compost.
- Received approval from New York Department of Environmental Protection to market current production of compost. Merrimack compost currently being used in New York City - Central Park project.
- Produced approximately 15,000 cubic yards of compost; marketed about 12,000 cubic yards of compost in New Hampshire, Massachusetts, Connecticut and New York.
- Provided approximately 3,000 cubic yards of compost to Merrimack residents.



The Department of Public Works. With the formation of the Merrimack Department of Public Works, Merrimack had its own trucks and equipment. Maintenance is done at the Town Garage on Turkey Hill Road.



The Recycling facility which opened for operation on February 5, 1990 was dedicated in memory of former Town Manager Daniel C. Ayer on Sunday, September 15, 1996.

MERRIMACK DEPARTMENT OF PUBLIC WORKS

ADMINISTRATION AND ENGINEERING DIVISION

Director of Public Works & Engineering
Earle M. Chesley, P.E.

Secretary
Rebecca Starkey

HIGHWAY DIVISION

Assistant Director of Public Works
* John M. Starkey

Highway Coordinator
Bruce Moreau

Highway Foremen
*** Joe Tomolonis
Boyd E. Trask

Dispatcher
Sandra Lawlor

Secretary
Sue Gerow

Robert Brooks, Equipment Operator III
Robert Burley, Equipment Operator I
Ernest Doucette, Equipment Operator I
**Steven Gallagher, Equipment Operator I

Lawrence Gay, Equipment Operator I
William Gilbody, Equipment Operator I
Leonard Heath, Equipment Operator I
Donald Larouche, Equipment Operator I

Richard Letellier, Equipment Operator I
Robert Lovering, Equipment Operator I
Joseph Maguire, Equipment Operator III
Dennis Soucy, Equipment Operator I

Jeff Strong, Equipment Operator II
Robert Sullivan, Equipment Operator II
Lawrence Young, Equipment Operator I

* Resigned 11/2/96
** Resigned 11/9/96
*** Resigned 12/20/96

EQUIPMENT MAINTENANCE DIVISION

Equipment Maintenance Foreman

James Graham

Ronald Bergeron, Mechanic II

Sam Walker, Mechanic I

Brian Friolet, Mechanic II

SOLID WASTE & RECYCLING DIVISION

Solid Waste Foreman

Steven Doumas

Scale Operator/Secretary

Marjorie Allgaier

Earl Dubois, Equipment Operator III

Kenneth Mason, Equipment Operator III

Louis Lapointe, Recycling Attendant

John Murray, Recycling Attendant

BUILDING & GROUNDS DIVISION

Custodian Maintenance Supervisor

Philip Meschino

Custodians

Steven Cook

Nathan Latour

Mike Szymanowski

WASTEWATER DIVISION

Assistant Director of Public Works/Wastewater Division

Larry R. Spencer

Chief Operator

James E. Taylor

Assistant Chief Operator

Wayne Johnson

Maintenance Manager

Lee Vogel

Sewer Inspector

Donald A. Hamel

Laboratory Manager

Sharan Facticeau

Industrial Wastewater Pretreatment Manager

Roger Descoteaux

Secretary

Becky Sullivan

Richard Blanchard, Operator II/Lab
Technician

Donald Doucette, Mechanic II

Cecil Peters, Operator II

Robert MacGrath, Mechanic II

James Fogg, Operator II ****

James Dwire, Mechanic II

James Davala, Operator I

Lindsay Wilson, Mechanic II

David Lyons, Operator I

Stephen Garczynski, Mechanic I

David Blaine, Operator I

COMPOST DIVISION

John Adams, Equipment Operator III

David Evans, Equipment Operator III

Thomas Byron, Equipment Operator III

Gary MacGrath, Equipment Operator III

**** Deceased 5/3/96

==History of the Solid Waste Advisory Committee==

Submitted by Ted Parmenter
Chairman of the Solid Waste Advisory Committee

The Solid Waste Advisory Committee was formed by action of the Board of Selectmen in the summer of 1991. The original committee consisted of representatives from the Budget Committee, Planning Board, Conservation Commission and Chamber of Commerce, as well as six members from the public. In the fall of 1992, the Selectmen approved the addition of up to five alternate members to the Committee.

Guidelines for the Committee were outlined as follows:

- To recognize that each ton of solid waste deposited at the landfill carries with it a certain amount of unfunded liability into the future.
- To recognize that it is in the town's interest to reduce the waste stream to the most practical extent possible.
- To review all practical alternatives for solid waste disposal prior to making final recommendations to the Board of Selectmen.
- Develop an integrated approach to solid waste disposal.
- Advise the Town Manager and the Board of Selectmen on solid waste matters, to include existing and future operations of the solid waste and recycling facility, and recommendations on how to improve same.
- Review and develop recommendations for courses of action in preparation for closure of the landfill.
- To review the existing solid waste ordinance and make appropriate recommendations to the Town Manager and Board of Selectmen for action at town meeting.
- To review existing rate structure and make appropriate recommendations to the Town Manager and Board of Selectmen.

In pursuit of these goals, we have attended and participated in workshops and conferences, toured state-of-the-art waste-to-energy facilities, secure lined landfills, recycling facilities, and composting facilities. We have requested and received estimates for tire disposal, curbside pickup, and transfer station construction and operation. We have made a series of presentations to local groups and organizations promoting recycling and our recycling booklet.

In the fall of 1995 work was completed on the recycling booklet. Bob Kelley and Bob L'Heureux spent much time and effort to secure funding through private sources to assure that the cost to taxpayers would be minimized. Printing of the booklet was done

by the print shop at the Merrimack High School. Special thanks to Larry Brown for allowing members of the Committee to assemble the booklet using school equipment, thus further reducing the cost of the booklet. Copies of the recycling booklet were sent to all mailing addresses in Merrimack. Additional copies were printed and are available.

Since the key to success for any recycling program is to educate the public, we have begun publishing and mailing copies of a quarterly newsletter. The first issue of **Merrimack Recycling Times** was mailed out in the summer of 1996 with a second issue going out in the fall. Although the primary focus of the newsletter is recycling, it will also contain information regarding other solid waste issues such as composting, landfill closure, hazardous waste collection and financial options. While all members contributed to this project, special thanks go to Chris Petrovic. Chris took the initiative to spearhead the newsletter and volunteered to be editor.

Chip Chesley has been especially busy. In addition to being Director of Public Works and a member of the Solid Waste Advisory Committee, attending meetings, workshops and conferences, he has also attended meetings of the Nashua Regional Planning Commission, Nashua Solid Waste District and somehow found time to be President of Northeast Resource Recovery Association.

Work has continued on a report to be made to the Board of Selectmen concerning our recommendations for solid waste disposal after the existing landfill is closed. This is scheduled to be delivered at the second meeting in January 1997. After receiving input and guidance from the Board of Selectmen, we plan to inform the public and gather feedback on solid waste options by making presentations to local groups and organizations.

There were several changes to membership of the committee this year. Pete Gagnon, Jiri Hajek, Peter Kavanaugh, Finlay Rothhaus and Nancy Toms left the Committee during the year, while Leonard Worster, James Soukup and Bob L'Heureux joined the Committee.

Present members of the committee: Earle M. Chesley, Chris Conway, Bob Kelley, Bob L'Heureux, Mark Maguire (Vice-Chairman), Joe Mitchell, Ted Parmenter (Chairman), David Paul, Christopher Petrovic, James Soukup, Leonard Worster and Linda Wilson (Secretary).

=History of the Town Clerk/Tax Collector's Office=

Submitted By Diane M. Pollock
Town Clerk/Tax Collector

Many aspects of the nature of business that the Town Clerk/Tax Collector conducts are similar today as when the Town was founded. Some of the responsibilities for the town clerk that have been carried out through the years include: being the town historian or the "keeper" of all records; the processing of birth, death, and marriage records; and dog licensing and the collection of fines related to dog violations. In the early days of the town, the position of tax collector was not established, and the constable was given the warrants and was directed to collect the taxes and remit the monies to the treasurer. The warrants of the past are similar to today's warrants, as they included the names and amounts due for those being taxed; included in the amount for collection were the amounts that were needed to cover expenses for the town, school, and county.

Although there are many similarities to the nature of business that the Town Clerk/Tax Collector conducts, the means through which business is conducted has changed dramatically. Gone are the days when conducting business with the Town Clerk meant going to his home. Although this tradition is still carried out in a few small towns, those days disappeared in Merrimack when the town clerk's office was established at Town Hall. Originally the office was located in the "old" Town Hall and was located on the lower floor. The office moved to its current location in 1980. Technology has also played a role in the way business is conducted. Gone are the days when the town clerk worked from memory and was familiar with each resident in town. Handwritten work was replaced by the invention of the typewriter, and the typewriter was replaced by the computer.

The office has consistently strived to accommodate the public and to meet its needs. We have been able to do this through various methods. In 1959, full-time office hours were established, as well as extended hours on Mondays from 7:00 - 9:00 p.m. The office is still continues with a Monday evening schedule on the second and fourth Monday of each month. Merrimack is one of a few communities in the state to offer extended hours. Advances in technology have allowed the office to meet the needs of the public. The implementation of motor vehicle and dog registration programs allow residents to renew vehicle registrations and dog licenses through the mail instead of having to make a trip to Town Hall. The only time a resident needs to conduct business in person is to register a new vehicle, register to vote, or apply for a marriage license. Automated property tax posting provides efficiency to ensure that accounts are posted in a timely manner, and the use of an answering machine allows the office to provide a "call back" service when messages are left on the machine and the call is in the local calling area. It is our hope that in the near future we will be able to provide "on-line" services to our customers.

Prior to 1970, the positions of town clerk and tax collector were separate positions and were elected on a yearly basis. Oftentimes the person who held the position of town clerk also held the position of tax collector. At town meeting on March 3, 1970,

voters approved combining these two offices, as well as establishing a three-year term for this position.

Merrimack's first town clerk was Phinehas Underwood. He was chosen for the position at town meeting on March 4, 1746, a position which he held until 1755. In 1993, another "first" occurred; Betty J. Spence became the first woman to hold the position of Town Clerk/Tax Collector after being elected at town meeting. She held the position from 1993 - 1995.

Many of you may remember or are familiar with others who have held these positions. They include:

- Town Clerk - David Jones 1898-1946
- Tax Collector - Frank Jones 1889-1897 & 1899-1904
- Tax Collector - Arthur R. Herrick 1905-1910
- Tax Collector - Miles C. Cochrane 1911-1912 & 1914-1919
- Tax Collector - Josiah N. Henderson 1922-1934
- Tax Collector - J. Wilson French 1935-1944
- Tax Collector - Wilbur J. Foster 1945-1955
- Town Clerk - Claude Maker 1946-1968
- Tax Collector - Claude Maker 1956-1968
- Town Clerk/Tax Collector - Robert R. Morrill 1969-1993.
- Town Clerk/Tax Collector - Betty J. Spence 1993-1995

OFFICE OF THE TOWN CLERK/TAX COLLECTOR

Town Clerk/Tax Collector

Diane Pollock

Deputy Town Clerk/Tax Collector

Linda Hall

Account Clerk II

Sandra Degnan

Jeanne Reed

Sharon Chase

Office Hours

Monday - Friday 8:30 am to 4:30 pm

Monday Evenings - 2nd and 4th of each month
7:00 pm to 9:00 pm

Phone: 424-3651

Town Manager

1996 Annual Report

**Submitted by Dean E. Shankle, Jr.
Town Manager**

On March 4, 1975, the Town Meeting voted on the following article:

To see if the Town will vote to adopt a Town Manager form of government pursuant to the provisions of New Hampshire Revised Statutes Annotated Chapter 37 and to Raise and Appropriate a sum not to exceed \$20,000.00 for the calendar year 1975 pursuant thereto.

This article was defeated on a vote of 845 for and 1,146 against. An article similar to this was also defeated on March 8, 1977 by a vote of 883 for and 909 against.

Finally, on March 14, 1978, the Town Manager form of government was approved for Merrimack on a vote of 1,414 for and 660 against. Town meeting also adopted the provisions of the Municipal Budget Law at this time. Actually, the 1978 town meeting must have been quite an affair: it took 4 sessions to complete the 39 articles on the warrant.

Since that time, there have been four people listed as the Town Manager in the Town Report:

1978 to 1986	James A. McSweeney
1987 to 1992	Daniel C. Ayer
1993	Richard S. Borden, Jr.
1994 to Current	Dean E. Shankle, Jr.

I believe that this anniversary year has been a good one for the town. Looking back and reflecting on where Merrimack has come from allows us to be please with where we are and consider where we are going. Certainly, we are all going to experience tremendous changes in the years ahead. The Town administration is trying to keep abreast of the truly historic changes which are occurring.

We are in process of upgrading our technological capabilities. If we are to continue to provide the citizens of Merrimack with the high levels of service that they have come to expect it is vital that we do not fall behind. Our presence on the World Wide Web (www.ci.merrimack.nh.us), our developing intranet and our emphasis on increasing communications with the community are vital to this goal.

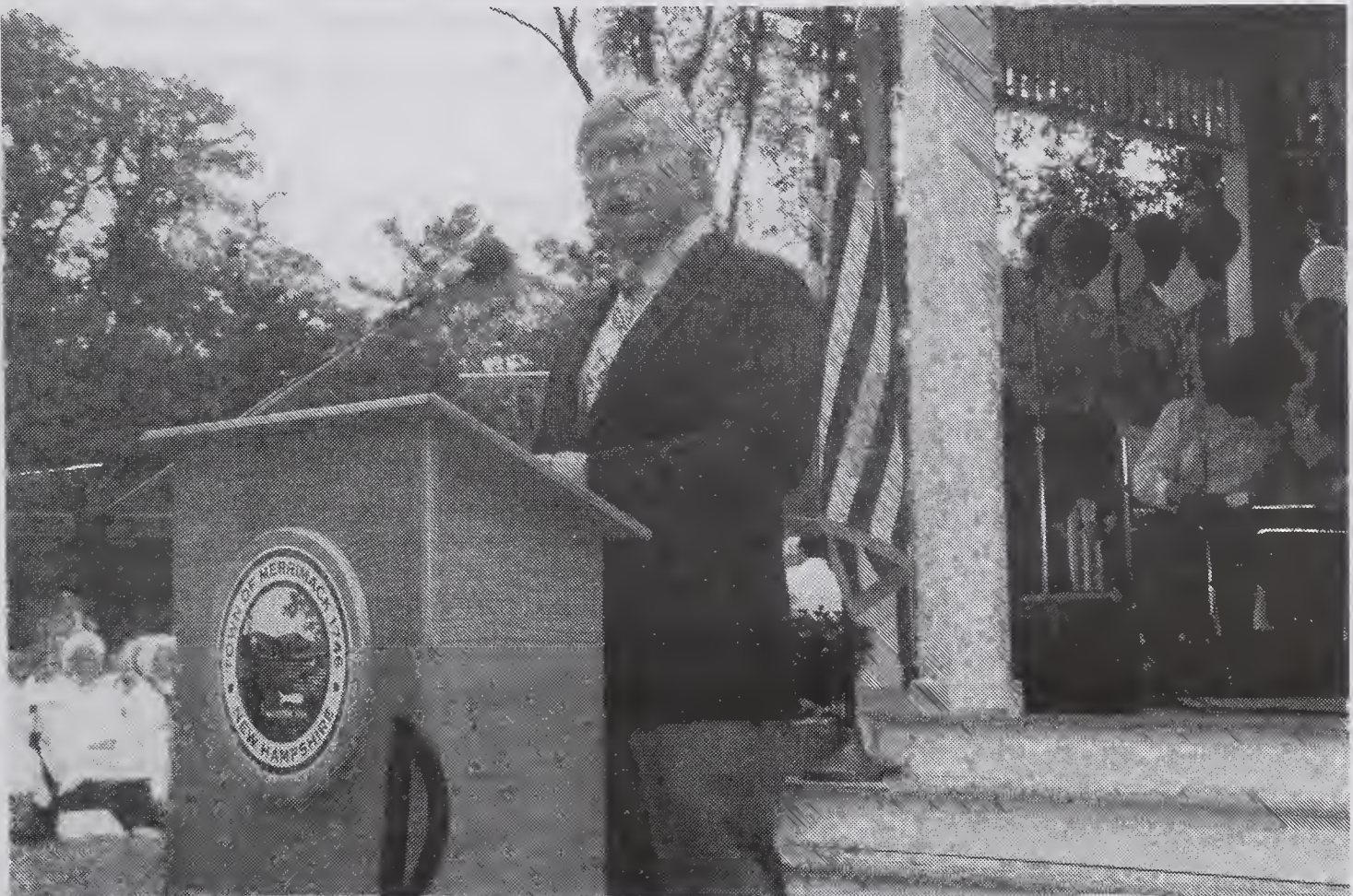
I continue to be impressed by the abilities and dedication of the Town's employees. I consistently get letters from residents wanting to let me know how professional and helpful our employees are. Employees involvement in the

community is very strong, and getting more so every year. I want to publicly thanks all of our employees for a job well-done.

Also, the townspeople have been very helpful. I have been the Manager for 2 years now and I can honestly say that I have never called on a resident or a business person for help and have been turned down. Whether for the many activities which occurred during the Anniversary celebrations or the emergency situation that existed during the Great Blackout in December, people have always gone the extra mile to help.

Although Jim McSweeney, while the Town Manager, did a budget message, Dan Ayer was the first manager to do an actual Town Manager's Report for the Annual Town Report. Dan was certainly a much-beloved manager before his untimely death in December of 1992. His closing thoughts of that first Town Manager's Report in 1987 are mine this year:

"In closing, I want to say if I, or any members of my staff, can be of assistance, please don't hesitate to contact our offices. I also want to take this opportunity to thank all the town officials, employees, and citizens of Merrimack for the outstanding cooperation and understanding that has been extended to me over this past year, and I solicit your cooperation in the future."



Town Manager Dean E. Shankle, Jr. at the Dedication Ceremony of the Merrimack Community Bandstand.

==Report of the 250th Anniversary Committee==

Submitted by Chris Christensen
Chairman

*Fun! Excitement! Dedication! Participation! Remembrance!
We need a town center! Let's build a BANDSTAND!!*

The report of the 250th Anniversary Committee reflects the efforts and activities of an entire community, not just a few people on a committee. We started by creating and selling a special Town of Merrimack Calendar and ended the year with all new holiday lighting for the Town Hall and Community Bandstand, and ceremonies at Abbie Griffin Park. In between, there were special events throughout the year, highlighted by a series of events on April 2, the 250th anniversary of the town charter, and on September 22, when we dedicated the newly constructed Merrimack Community Bandstand, and gave recognition to our prominent citizens i.e. those 75+ who had lived in town over 50 years.

We are most proud of the fact that the Merrimack Community Bandstand was built by the efforts of the community using no tax dollars. Donations came in all amounts from individuals, businesses, and organizations, led by an early challenge pledge of \$5,000 from the Rotary Club of Merrimack. Souvenir sales and fund-raising events also made major contributions towards our goal of \$50,000 needed to build a bandstand and create a park that would serve as the focal point of a town center. In the end, we raised nearly \$56,000 allowing us to build the bandstand, create lighting and landscape the new Abbie Griffin Park.

There were other highlights for Merrimack's 250th year. In May, more than 1,000 citizens participated in the open house at our new Police Station. Continuing to look to the future, the Planning Board has started work on plans for the center of town.

The Board of Selectmen named the new bandstand the "Merrimack Community Bandstand" because it was built by the efforts of the whole community, and there was a desire to recognize this celebration of ourselves as a community. There were, however, many subcommittees functioning throughout the year as noted below.

250th Anniversary Core Committee

Chris Christensen, Chairman
Dave Jenkins, Vice Chairman
Geri Boisvert, Secretary
Florence Brown, Publicity
Frank Daley, Finance
Jackie Flood, Director
Laurie Rothhaus, Director

Permanent Remembrance Committee

Laurie Rothhaus, Chairman
Donna Rothhaus, Vice Chairman
Dave Jenkins
Ruth Liberty
Diane Pollock
Betty Spence

SUBCOMMITTEE CHAIRMEN

Calendars

Jean Hieken

License Plates

Ron Ketchie

Afghans

Ruth Liberty

Books

Barbara Watson

Tee Shirts

Helen Williams

Band Concert

Carolyn Whitlock

Dinner Dance

Geri Boisvert

Yard Sale

George Michael

Patches and Hats

Chris Christensen

Antique House Tour

Jackie Flood

Memory Book

Rosemary Gagne

Boomers Model RR Show

Jeanne Reed

Talent Show

Mary-Julie Adamowicz

Police/Fire Basketball Game
Merrimack Police Association

Charter Day Open House
Betty Spence

Sales Coordinator
Elaine Hall

Event Coordinator
Dru Movizzo

In January 1997, the 250th Anniversary Committee disbanded and a new committee, the Abbey Griffin Park Advisory Committee was established to oversee the maintenance and care of the park and bandstand. The members of this committee are:

Dave Jenkins, Chairman
Chris Christensen
Frank Daley
Ruth Liberty
Diane Pollock
Donna Rothhaus
Laurie Rothhaus
Betty Spence



Selectman Chris Christensen, Chairman of the 250th Anniversary Committee (left) and Selectman Finlay Rothhaus (right) hold the “key” to the Merrimack Community Bandstand.

Merrimack's Notable Residents

Presentation by Rosemary Gagne

Dedication Ceremony of the Bandstand on September 22, 1996

"In 1746 Merrimack was chartered and each generation has built upon the solid foundation of this first group of townspeople. We take time today, in this anniversary year, to honor Merrimack's "Notable Residents". Those listed below have attained the age of 75 and have lived in Merrimack 50 years or more. Some were born here, others chose our town in which to put down their roots and call home. Among this group are former civic leaders, teachers, business people and community volunteers who have raised their families here. We thank them for their contributions to our community and hope that we, the present generation, can live up to the high standards set by them and those before them. Merrimack is home to them in the truest sense of the word."

Ida Allard
William Balcom Jr.
Yvonne Carter
Joseph Demers
Elizabeth Getz
Alexander Hujsak
Margaret Lastowka
Charles M. Nute, Jr.
Mildred O'Leary
Irene Peterson
Marion Pirog
Alice Read
Genevieve Roy
Josephine Twardosky
Clarence Worster

Albert Avery
Madeline Bennett
Raymond Cota
Wilfred Dubois
Perley Greeley
Henry Kiestlinger
Harlan Linscott
Francis O'Gara
Freeman Patten
Arlean Pike
Fay Read
Florence Reed
Harold Thresher
Louis Watkins
Eleanor Worster

Eleanor Balcom
Alice Carmen
Rhoda Cross
Edward Getz
Ernest Guest
Myrtle Lamontagne
Edna Mower
Elizabeth O'Gara
Theresa Perozzi
Forest Pike
Glenna Read
Elizabeth Rocca
Electa Thresher
Theresa Wilkins
Frank Zintel



Town Resident and Historian Rosemary Gagne addresses Merrimack's Notable Residents.

Excerpt from the 1946 Town Report

Bi-Centennial Committee Report

Receipts

Received from the Town	\$1,000.00
Received from the sale of tickets - Victory Ball	97.03
Received from the sale of pictures	<u>37.75</u>

\$1,134.78

Paid Out

Research Committee	\$ 65.45
Invitation Committee	17.92
Refreshment Committee	17.60
Pageant Committee	189.55
Victory Ball Committee	240.89
Decoration Committee	33.19
Printing Committee	75.60
General expenses including band	208.20
Sports Committee	58.21
Cash on Hand	<u>228.17</u>

\$1,134.78

Respectfully submitted,

E.W. CARTER, Treasurer

Report of the 250th Anniversary Committee

For the Period Ending December 31, 1996

Beginning Balance .00

Revenues Collected:

Sale of Calendars	7,300.00
Sale of License Plates	3,130.00
Sale of Patches	1,074.00
Sale of Hats	2,050.00
Sale of Buttons/Magnets	717.00
Sale of Afghans	17,235.00
Sale of Books	6,041.90
Sale of Key Chains	345.00
Sale of Stationery Notes	21.00
Dinner Dance Tickets	7,600.00
Dinner Dance Sponsors	1,175.00
Dinner Dance 50/50 Raffle	270.00
Election Day Sales 2/20/96	1,047.00
Election Day Sales 11/8/96	886.94
School District Meeting	622.00
Donations to Bandstand	31,983.64
Town Hall Open House - Memorabilia	1,479.85
250 th Commemorative Cancellations	712.50
Train Show Event 3/23/96	212.00
Silo's Steakhouse Night	200.00
Yard Sale Proceeds of 10%	1,472.00
Antique Home Tour Ticket Sales	2,559.00
Wood Raffle Ticket Sales	835.00
T-Shirt Contributions	1,604.50
Ice Cream Social Event	109.00
Riddle Manufacturing - Ad Allowance	419.60
Arcadia Publishing - Book Commissions	1,034.78
Memorabilia Sales from Train Show	71.90
Memorabilia Sales from Band Concert	101.00
Memorabilia Sales from Talent Show	23.00
Memorabilia Sales from 4 th of July	1,235.30
Memorabilia Sales from Ice Cream Social	673.92
Memorabilia Sales from Basketball Game	<u>154.49</u>

Total Revenues Collected: **\$94,396.32**

Expenditures:

Bedford Print & Copy	Calendars	2,500.00
Bedford Print & Copy	Calendar Envelopes	69.00
Bedford Print & Copy	Donation - Thank You's	240.00
Bedford Print & Copy	Town-wide donation letters	258.00
A & B Signs	License Plates	1,850.00
Cameraland	Book - photos	241.83
Postage	Arcadia Book Co.	10.02
Postage	Bandstand Letters	152.32
Postage	Afghan proof to Riddle	10.75
Postage	235 Yard Sale - Notices	71.33
Postage	Mail order to Riddle - Afghans	10.75
Postage	45 July 4 th Parade notices	14.40
Florence Brown	300 Stamps - Special Cancellation	96.00
Jeanne Reed	531 buttons, 218 magnets	749.00
Jeanne Reed	271 key chains	339.25
Merrimack Postmaster	Town-wide donation mailing	1,416.31
Postage	Donation Acknowledgments	115.20
Union Leader Corp.	Ad for bandstand bids	27.00
Village Crier	Ad for bandstand bids	32.40
Wood Visions	Installment on Bandstand	35,500.00
Morgan Press	Maps for Town-wide Yard Sale	73.93
Golden Rule Creations	1,200 patches	1,210.28
Andre LeClair	Band - PLAYERS Dinner Dance	1,500.00
Compumail	Mailing labels - businesses	41.58
Compumail	Copy of Photos	35.00
Riddle Manufacturing	225 Afghans: 75 each color	4,973.51
Riddle Manufacturing	150 Afghans: 50 each color	3,265.20
Riddle Manufacturing	50 Blue Afghans	1,038.88
Arcadia Publishing	501 Books - pictorial	4,681.59
Merrimack Hotel & Co.	172 Dinner Dance Meals	3,477.43
Raffle Tickets & Sign	Raffle 2 cords of wood	45.75
Bannerama	7 Betsy Ross Flags	187.00
Jackie Flood	Supplies for Antique Home Tour	68.31
Denise Sarao	Supplies for Antique Home Tour	5.99
MHS School Store	63 Basketball T-Shirts	176.40
White Hen Pantry	6 cases of Rootbeer	126.00
Dedication Stationary	Invitations, Programs, Misc.	597.50
Access Capital, Inc.	44 Lapel Pins (town seal)	369.60
4 th of July Event	Float supplies, Booth Fee	100.71
McPherson Photography	Bandstand Dedication photos	85.00
P.S.N.H.	Electricity - construction	34.76
Molloy Sound/Video	Bandstand Dedication	600.00
Neighborhood Publications	250 th Afghan ad	108.00
Christian Delivery	400 chairs - dedication day	450.00
G.F. Rousseau Landscape	10 yards pine mulch	240.00
Bandstand - landscaping	flowers, mulch	216.00
Wal-mart	Christmas Lights/Decorations	895.99

Expenditures (Cont.):

Betty Spence	Christmas Tree/Wreaths	59.45
David Jenkins	Candlelight Service Items	60.84
Gandolph Enterprises	576 Hats: Blue/White	<u>1,018.70</u>

Total Expenditures	\$69,446.96
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Total Funds Available on 12/31/96	\$24,949.36
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History of the Welfare Department

Submitted by Patricia A. Murphy
Welfare Administrator

Merrimack has always taken care of its poorest of citizens, calling them "paupers" or "the town poor". Over the years, the state and federal government have relieved the towns and cities in the long-term care of the blind, the elderly, the disabled, troubled juveniles and families with children.

The municipality's basic duty is set forth in State Statute RSA 165:1, a one sentence duty which has remained virtually unchanged for more than 200 years and is a descendant of the first "poor law" passed in England in 1601:

" Whenever a person in any town is poor and unable to support himself, he shall be relieved and maintained by the overseers of public welfare of such town . . . "

Merrimack administers this basic law (with all the additional amendments) guided by detailed written guidelines adopted by the Board of Selectmen. Merrimack requires welfare recipients, who are able to work, to work for the Town in exchange for assistance of rent, food or utilities. Recipients are also required to pay back assistance if they become financially able to do so. Liens are also placed on property.

Below are some interesting statistics on what was spent on "the Town Poor":

Annual Report Year Ending:	1886	1936	1996
Total Town Expenditure:	\$ 4,890.86	\$ 46,917.58	\$16,063,999.07
Direct Tax Expense for Poor:	\$ 53.88	\$ 3,587.52	\$ 32,678.31
Percentage of Total Budget:	1.11%	7.65%	0.21%

The local economy seems to remain stable with direct welfare expenditures for budget year 1995-1996 totaling \$32,678.31 which is the lowest expense since 1988. We assisted 38 families with prevention of eviction or foreclosure; prevention of disconnection of utilities for electric and heat; and food. Reimbursement and repayments were up, totaling \$24,411.06.

Due to the low number of persons needing assistance and lack of volunteers to run the program, the Job Pool was closed down in June of this year. This was a very functional service when we hit the highest peak of unemployment in the early 1990s. We will reopen its function if the necessity arises again. Thanks to all the volunteers who made it possible.

We continue to link those needing help to vital services within the community such as local food pantries, federal-funded Food Stamps Program, Southern New Hampshire Services Fuel Assistance Program, and other various assistance programs. Any resident that would like the contact agency and number for any of these programs may call the Welfare Department at the Selectmen's Office.

The Southern New Hampshire Service Fuel Assistance Program served 101 eligible families in Merrimack, spending \$39,198 in heating bills. We spent a lot of energy making sure this valuable program stays funded on the federal level. Many low-income working families and elderly rely heavily on this assistance to keep their homes warm during our cold New England winters. Appointments for fuel assistance are taken between December and April (ends sooner if funds run out). Interested residents can call 889-3440 for information.

During the summer we worked with the Sean Looney Memorial Fund. Because of their generosity, we were able to provide scholarships to Naticook Day Camp for five children. This was an opportunity of a lifetime for these children, and the families were extremely grateful.

At the time of this writing for the Annual Report, we are currently working on Abbie Griffin Hospital Fund applications (applications taken during the month of November) and referring needy families to Santa Funds and different charities that help with Thanksgiving and Christmas Food Baskets.

Special thanks to the many private citizens and organizations for their direct, voluntary financial contributions and services to Merrimack's needy families. Through their concern, we were able to help families with food, heating oil and other necessities.

The Merrimack Welfare Department continues to be a member of the New Hampshire Local Welfare Administrator's Association and will stay involved and on top of changes to local welfare laws, as well as any state or federal changes that may impact on our local expenditures. We are also a member of the United Council on Welfare Fraud to keep our local tax dollars going to only those who really need it.

Zoning Board of Adjustment

1996 Annual Report

Submitted by David G. Sturm, Chairman

The Zoning Board of Adjustment held fourteen meetings from January 1, 1996 to December 31, 1996. Sixty-six petitions for variances, special exceptions or appeals from administrative decisions were received as compared to forty-eight in 1995 and sixty-five in 1994.

Among the petitions submitted many were for lot area, frontage or setback variances for new construction, some for existing structure setbacks, several for replacement of septic systems with setback issues, some for accessory dwellings units, some for commercial uses in zones other than permitted, several for commercial uses in the Aquifer Conservation District, some were for appeal of administrative decisions, and some were request for change of conditions of earlier petitions granted with conditions. Most of the requests were granted with several being granted with conditions to be met. Six of the requests were withdrawn prior to being heard by the Board, one of these being a petition to permit the landing and take-off of a helicopter in the Residential District and one for an appeal from an administrative decision relative to the location of a self-storage facility.

In June of 1996 David Sturm was elected as Chairman of the Board and Charles Roberts to the position of Vice-Chairman. In September of 1996 the Board revised its By-Laws for the first time since 1985 to allow the Board to set the date and time of its meetings as indicated in the notice of public hearing published and posted by the Board, rather than as a specific time and day of the month.

Lucy St. John, Planning and Zoning Administrator and Jean Weston serve as staff to the Board.



TURKEY HILL BRIDGE, MERRIMACK, N. H.

Published by N. E. HENDERSON

The Turkey Hill Covered Bridge was Merrimack's first covered bridge to span the Souhegan River. The bridge was a town lattice design with an added arch, and was one of New Hampshire's oldest covered bridges when arsonists destroyed it.



Field's Covered Bridge, the upper bridge over the Souhegan River, was also known as Seaverns Bridge. Field's Bridge was a single span of town lattice design with round portals. This bridge was also destroyed by arsonists.

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
JAN.				
1	NASHUA	CAROLINE M.	JOEL A. BEAUDETTE	MARGARET A. MAINEY
4	NASHUA	KRISTEN ANNE	GEORGE DUNA	KATHLEEN M. THORNE
4	NASHUA	ZACHARY JOHN	JOHN LACHIUSA	ANNEMARIE GALLAGHER
6	MANCHESTER	ROOHI DHAVAL	DHAVAL B. DALAL	MEDHA D. BRAHNBHATT
6	LEBANON	EDWARD THOMAS	JONATHAN W. MINER	TRACEY L. WAUGH
10	NASHUA	RONALD BARRY	RONALD B. MINER JR.	CAROL A. POLLOCK
12	NASHUA	NATHAN WALTER	DAVID W. CROKE	LYNNE M. HAGAN
12	NASHUA	CHELSEY RAIN	RUSSELL M. MACPHERSON	DEBRA A. LAVOIE
18	NASHUA	JULIANA GRACE	PETER F. ALBERT	ROXANNE DAVIS
18	MANCHESTER	CARTER MATTHEW	DAVID M. JOHNSON	DENISE N. MORIN
19	MANCHESTER	CASEY KENNETH	KENNETH R. FOULKS	LUCIENNE LEFEBVRE
20	EXETER	STEPHANIE HANNA	ABRAHAM SHOUBASH	KATHERINE K. WAGSTAFF
24	NASHUA	JOSHUA STEPHEN	STEPHEN L. CHASSE	LISA J. MARCHAND
25	NASHUA	DUSTYN CAMRIN	RUSSELL L. BROWN	MARY M. LATREMOUILLE
25	NASHUA	ERIK PAUL	THOMAS J. STOLTMAN	WENDY A. MANNING
25	NASHUA	THOMAS LUC	ANTHONY G. VLATAS	DIANE M. PLANTE
26	NASHUA	LAUREN ELIZABETH	STEPHEN E. TURKINGTON	PATRICIA M. PILGRIM
27	NASHUA	KODY MICHAEL	KEVIN M. CARLSON	KRISTEN M. BELAND
29	MANCHESTER	MEAGAN ELIZABETH	JAMES R. DABROWSKI	JENNY M. LITTLE
30	MANCHESTER	ALLYSON REBEKA	MICHAEL P. LINDSAY	DONNA L. BEAULIEU
31	MANCHESTER	KENDAL RAYNE	ADAM C. SONOVICK	LAURA C. LAMB
31	MANCHESTER	ERIK DANA	CRAIG W. STELLING	LYNN T. HUTCHINSON

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
FEB.				
1	NASHUA	JOHN HERBERT	JOHN J. HANCOCK	CANDICE K. GAWTHORP
3	NASHUA	ADAIRE NICHELLE	MICHAEL L. BANE	ROBBEN L. STICE
7	MANCHESTER	JESSICA LYNN	MICHAEL D. IAQUINTA	LYNN D. NETTLES
9	MANCHESTER	LINDSEY ANNE	TODD E. SZEWCZYK	KIMBERLY A. WILES
10	NASHUA	DEREK DAVID	MARK P. ATAMIAN	DIVA R. RACICOT
11	MANCHESTER	JESSICA MARIE	WILLIAM A. SILVA	SANDRA L. KURLAK
12	NASHUA	SARAH MARIE	MARK F. PARKER	TERESA G. HARRINGTON
14	NASHUA	CALLIE MAE	ROBERT E. GEIGER	KATHLEEN M. SCHOFIELD
14	NASHUA	DRAKE ALLEN	KIRK A. HAGENOW	SHARON M. BOULANGER
14	NASHUA	GRACE ELIZABETH	MICHAEL J. O'NEILL	PAMELA A. MASSON
15	MANCHESTER	MICHAEL PATRICK	WILBERT TENHAVE	JUDITH E. LOHNS
16	NASHUA	SEAN PATRICK	THOMAS R. MORAN	BEATRIX M. PATSENHAUER
17	NASHUA	GARRETT ANDREW	ERIC J. NORDENGREN	HELENA M. CARROCA
19	MANCHESTER	KELLY ANN	WILLIAM C. MARKO	JENNIFER A. DAVIS
21	MANCHESTER	JOHN FRANKLIN	HYUNG KI LEE	DONG HEE LEE
27	NASHUA	JACOB LEE	PAUL B. NOYOVITZ	PAULA S. SILVER
28	NASHUA	TAYLOR BLAIR	RICHARD W. IRVINE	JENNIFER L. MCKENNA
29	NASHUA	KARLEE JANE	MARK R. BORDEN	CYNTHIA L. GRAHAM
29	NASHUA	VERONICA LYNNE	ROBERT P. MACK	SUSAN J. ARCARO
29	NASHUA	AMY ELIZABETH	FREDERICK T. VEGLIANTE	KAREN L. MERCIER
MARCH				
2	NASHUA	OLIVIA MAE	DARRYL P. BLACK	BETSY L. HUMMEL
3	NASHUA	MADISON LEE	TIMOTHY D. SCOTT	FYLISITY L. BAKER
4	NASHUA	MADDISON LYNN	JEFFREY D. WATSON	CAROLYN M. CASEY
5	NASHUA	BRANDON ROBERT	KEVIN R. SEAVER	ELIZABETH A. COATES
6	NASHUA	ALLISON RAE	MARK J. ATKINSON	CARRIE L. MACINTYRE
6	NASHUA	JACOB TODD	MICHAEL J. SIMONEAU	NATALIE M. JOLIN

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
MAR				
8	NASHUA	LAURA KATHERINE	JAMES A. PELTAK	CHERYL L. TUPPER
14	NASHUA	JENNIFER LYNN	JOSEPH T. PETZ	DEBRA L. WRIGHT
14	NASHUA	MICHAEL GARRETT	MILES G. DAHL	JULIANA L. AYSON
16	NASHUA	KERRA JEFFREY	JEFFREY T. PHOTIADES	LYNN M. LAGANIERE
16	NASHUA	KATHLEEN M.	GARY M. SMITH	PAMELA A. MANSKE
20	NASHUA	KYLE JOSEPH	MICHAEL P. LAVOIE	NANCY J. IMMEL
24	NASHUA	BENJAMIN CLIVE	CLIVE N. JARMAN	LISA D. CROWDER
28	NASHUA	MOHEEB TAHIR	TAHIR H. ALEEM	NIGHAT D. AMIN
30	NASHUA	JONATHAN F.	DAVID C. HARRIS	SARAH L. SEVERANCE
APRIL				
1	MANCHESTER	JULIA BROOKE	BRYAN A. SANTUCCI	ANDREA L. KUSHNER
2	NASHUA	ROBERT CHARLES	ROBERT L. ST. LAURENT	NANCY J. FOSTER
3	NASHUA	HELENA ALYCE	RANDOLPH E. RHEAULT	ANNE M. SMOLA
5	MANCHESTER	MELISSA LYNN	DANIEL J. EELMAN	VALERIE M. MEIN
6	NASHUA	MEGHAN DANIELLE	DANIEL P. DILLON	REGINA M. MCCOOL
7	MANCHESTER	ANNE CAMPBELL	PATRICK O. STEWART	ELLEN A. ARMSTRONG
10	NASHUA	PAULINA KAYLA	ROLAND W. KLINGER	DEENA U. RIZNYK
10	NASHUA	NICHOLAS EDWARD	MICHAEL J. MASELLA	MICHELLE D. DEMERS
10	NASHUA	MATTHEW BRYAN	SCOTT A. REUTER	ANTOINETTE STOSSEL
12	MANCHESTER	WILLIAM TAYLOR	ROBERT W. GADDIS JR.	SUSAN F. SUMMERS
15	NASHUA	TIMOTHY DAVID	ANTHONY F. ZANICKOWSKY	LYNN M. CARRIER
16	MANCHESTER	MADISON NICOLE	ROBERT A. FREED	TERRI A. TUROCK
16	NASHUA	SABRINA MAY	JOHN R. LILLIS	LISA M. DIONNE
18	NASHUA	MARSHA MONIQUE	GARY D. DOW	MONIQUE I. PAUL
18	MANCHESTER	MARISSA DINA	MARK A. KILBRETH	LISA M. LAMARINE
20	NASHUA	JESSICA LYNN	FRED R. BULOW	PAMELA J. EHLI
24	MANCHESTER	ALYSSA ANNE	ROBERT C. HOBBS	NANCY E. MCCUDDEN

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
APRIL				
24	NASHUA	AIDAN THOMAS	THOMAS C. ROSE	RACHEL A. CARON
27	NASHUA	LAUREN ELIZABETH	KEITH A. ABBOTT	JOAN M. SANFORD
27	NASHUA	CHANDLER MASON	MITCHELL S. TWARDOSKY	BRETTE C. GODWIN
28	MANCHESTER	BRENDAN MICHAEL	MICHAEL F. ADAMS	SUSAN D. HEIMAN
28	NASHUA	ALICIA LYNN	DAVID B. PARKER	ANN M. BELANGER
30	NASHUA	KEEGAN ROSS	SCOTT M. MASER	CYNTHIA A. MICHAUD
MAY				
1	NASHUA	KAYLENA E.	MARK E. CEFARETTI	SANDRA L. MALIKOWSKI
1	NASHUA	JUSTIN ALAN	ALAN D. KENNEDY	MARDI L. PHILCRANTZ
1	NASHUA	SAMANTHA MARY	JASON A. MOORE	CHRISTINA J. REID
2	NASHUA	ROBERT RICHARD	RICHARD T. DESMOND	BERNITA M. KILLKELLEY
7	NASHUA	JOSHUA STEPHENS	JOSEPH E. MEIER	MELANIE E. ANSON
8	MANCHESTER	MICHELLE BRIANA	DAVID J. LEE	THERESA SHEA
11	NASHUA	KYLE CHRISTOPHER	RICHARD H. BARNSLEY JR.	BONNIE E. MACPHERSON
11	NASHUA	JARED SCOTT	GARY M. REYNOLDS	ANNE MARIA LO PRESTI
12	NASHUA	SCOTT ALAN	MIKE J. RANCOURT	TRACEY L. TOMPKINS
14	NASHUA	MALYNDA DAWN	PAUL S. LAROCQUE	DAWN M. SOUCY
14	NASHUA	NATHAN ANDREW	JOHN C. WIKMAN	TAMMI J. SWEET
16	NASHUA	CONOR DAVID	ROBERT G. KIRKPATRICK	CHRISTYN R. HUFF
18	NASHUA	NICHOLAS SCOTT	STEPHEN R. BUSBY	KATHLEEN L. BOUCHER
18	MERRIMACK	CODY JAMES	JAMES W. MCDERMOTT	ROBYN M. RICARD
18	CONCORD	AUBRYANA MAY	JAMES R. MICHALOWSKI	STEPHANIE M. DESTEUBEN
20	NASHUA	MARK JUNIOR	MARK M. SAVARY	CATHY GREENHALGE
21	NASHUA	HEATHER NICOLE	ROBERT E. NORMANDY	CYNTHIA M. FULLER
21	NASHUA	ADAM JOSEPH	RONALD J. PATTON	DARLENE M. DALESSIO
22	NASHUA	ELIZABETH A.	PHILIP W. CASSADY	TRACEY L. ARGEREOW
23	NASHUA	ALEXA GIANA	JOHN D. CANCELLIERI	LISA CIOFFI

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
MAY				
23	NASHUA	MEGHAN STEPHANIE	MICHAEL S. PINKHAM SR	MICHELLE T. HARRIS
23	NASHUA	MICHAEL SCOTT	MICHAEL S. PINKHAM SR	MICHELLE T. HARRIS
23	NASHUA	ZACKARY A.	DAVID M. SHALLAH	LAURIE J. CHANDONNET
23	NASHUA	NIKOLAI A.	PAUL D. YAKUBOFF JR	NINA C. MATVEY
23	NASHUA	GRACE ANGELA	JAMES P. ZONA	ANDREA L. COREY
24	NASHUA	CAMERON EVERET	SEAN P. LACEY	SHARI A. FRENCH
24	NASHUA	LAUREN MICHELLE	DAVID A. TREPANEY	CAROL T. LHUSSIER
25	NASHUA	COLIN JAMES	GERARD P. HEALEY	RONDA KUZNITZ
25	NASHUA	SIOBHAN ISABELLE	ALAN PAPALIA	JOAN I. WASHBURN
26	NASHUA	TAYLOR ROSE	JAMES M. SANFORD	CHERI L. BOND
30	NASHUA	RYAN ALEXANDER	RICHARD E. LETELLIER JR	CARRIEANNE LATHE
31	NASHUA	HANA	ABDALLAH BAFAGEEH	SUZANNE E. KINDLER
31	NASHUA	MARYAM	ABDALLAH BAFAGEEH	SUZANNE E. KINDLER
31	CONCORD	CHASE BRADEN	PAUL R. LEVESQUE	JILL C. WITKOVER
JUNE				
1	NASHUA	SARAH LYN	DANIEL P. ODIERNO	KIMBERLY A. FRENETTE
2	NASHUA	MAXWELL THOMAS	WAYNE D. LANDRY	JUDITH M. COTE
3	NASHUA	NICOLAS RAYMOND	RICHARD C. BERUBE	LESLIE A. PELLEGATTO
4	NASHUA	MICHAEL ROBERT	RICHARD LUCCI	SHARON A. DESTASIO
6	NASHUA	MARK CHARLES	SAMUEL M. KENTON III	MELISSA A. BROWN
6	MANCHESTER	MEREDITH V.	RICHARD S. MORGAN	VIRGINIA M. EDGAR
6	NASHUA	JENNA MARGARET	JONATHAN D. RHEAULT	TERESE WILLIAMSON
8	EXETER	SEBASTIAN A.	RASUL A. BATTLE	GINA M. DICHIARO
9	NASHUA	AARON JACOB	ROBERT L. GOLUB	DAWN B. COLSIA
9	NASHUA	DAHLIA LEE	PETER M. ROBERTS	CHERRI A. PETERS
9	MANCHESTER	STEPHEN EDWIN	EDWIN W. ZALE	JANET M. VAUGHAN
11	MANCHESTER	TRAVIS ALEXANDER	BARRY T. REYNOLDS SR.	REGINA C. DOBRYDNIO

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
JUNE				
18	NASHUA	PAUL JAMES	PAUL V. DEGRAZIA	LYNN S. FONTENAROSA
19	NASHUA	CATHERINE C.	PAUL R. D'AMICO	DEBORAH E. COEN
19	NASHUA	JONAH DANIEL	DAN S. GRIFFITH	LANE K. HAWES
20	NASHUA	TAWNIE LYN	GABRIEL R. ARNOLD	TRACY L. BUHRMEISTER
20	NASHUA	ADAM JUSTIN	JAYSON M. L. FLOYD	DENISE M. LELIEVRE
21	NASHUA	HALEY MARIE	FRANK R. FRENCH	TAMMY GILLAN
21	MANCHESTER	ROBERT JAMES	DEAN R. KILLKELLEY	JOANNE R. LAPOINTE
21	NASHUA	HANNAH LEIGH	GREGORY D. VACCARO	MARGARET M. GALLAGHER
24	NASHUA	MICHAEL GREGORY	NORMAN L. DEMERS	DONNA M. ROSE
24	MANCHESTER	EMILEE TAYLOR	DAVID R. JENSEN	GITA S. JEFFRIES
27	NASHUA	EMILY CHRISTINE	ROBERT M. HAYES	JODI L. REED
27	NASHUA	MOLLY ELIZABETH	DOUGLAS E. LYNCH	CATHLEEN M. MULLINS
27	MANCHESTER	JACOB ELI	ALFRED J. TANGUAY	JOLENE M. BETTIS
29	MANCHESTER	CHANDLER SCOTT	DOUGLAS RUFFELL	SARAH E. PALMER
JULY				
3	NASHUA	JORDAN LEE	DAVID M. WEISBROD	CLARENE M. BECHARD
8	MANCHESTER	SIERRA ASHLEY	CHARLES R. JONES JR.	LUCY HOULE
10	NASHUA	MICHAEL JAMES	JAMES A. BURNS	BETH ANN JERSZYK
11	MANCHESTER	AARON JOSEPH	ROBERT C. PETERSON	KAREN L. PHILLIPS
11	NASHUA	RYAN THOMAS	THOMAS M. MERCIER	SHARON I. APRIL
11	NASHUA	NICHOLAS PAUL	SALVATORE J. SPIRITO JR.	JESSICA A. RICHARD
12	NASHUA	MACKENZIE SHAWN	SHAWN R. MARTIN	LUCIE C. VEILLEUX
13	NASHUA	ANDREW JAMES	PAUL D. WILLIAMS	LAURIE E. BONNETTE
14	NASHUA	NATHAN DAVID	DAVID R. BLAIS	THERESE D. ANCTIL
15	NASHUA	EMILY NICOLE	WILEY B. RENTZ	KATHRYN E. FLEMING
18	NASHUA	BENJAMIN JAMES	JAMES T. FRANCIS JR.	KRISTIN M. WILSON
18	NASHUA	ANDREW CLARK	CLARK O. HOUX	MAUREEN A. MAHONEY

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
JULY				
19	NASHUA	KELLY JOANNE	THOMAS W. BOLAND	RUTH M. GRILLO
19	NASHUA	RACHEL LYNN	PAUL J. HEMENWAY	BETH J. IVES
20	NASHUA	GLORIANA M.	HENRY C. DEMERS	CONNIE-ANN MARGESON
21	NASHUA	NICHOLAS DAVID	DAVID M. BUTLER	PATRICIA A. GUTRO
23	MANCHESTER	PHILIP DAVID	SCOTT P. MCDUFFEE	HEIEI J. GARLICH
23	NASHUA	SAMANTHA RAE	RAYMOND R. MELLO	DARCY A. ROBY
24	MANCHESTER	ERIKA LYNN	DANIEL W. DOWNING	SYLVIE M. POULIN
27	NASHUA	MARISA MAE	RICHARD A. INGEMI	CHRISTINE M. ROBERTS
29	NASHUA	ELYSE SIENNA	PHILIP D. MORANO	DANIELLE I. MARTIN
30	MANCHESTER	RENEE MARTINE	MICHAEL D. BEAULIEU	SHARON A. MCHUGH
AUG.				
1	NASHUA	SYDNEY ROSE	THOMAS W. FELLER	TERRI E. KANGAS
2	NASHUA	JACOB DAVID	WARREN M. LEDOUX	SARA ANNE YULE
2	NASHUA	TROY MICHAEL	TIMOTHY A. MARKS	MICHELE M. MCDERMOTT
3	MANCHESTER	ELIZABETH KATE	BRIAN M. GLEASON	MARIA E. FREITAS
4	MANCHESTER	RAVEN LEE	MATTHEW L. WORSTER	PATRICIA S. BOURASSA
5	NASHUA	SAMANTHA ASHLEY	MICHAEL A. HOLDER	DIANA C. LINDERMAN
6	MANCHESTER	CHRISTOPHER R.	PAUL D. MILLER	AMANDA L. SLEATH
8	NASHUA	TATE ALLEN	DAVID B. CANAVAN	DEE ANN HOFFMAN
8	NASHUA	TREVOR MATTHEW	BRIAN D. GAY	CHRISTINE RYAN
11	MANCHESTER	MADELYN KATE	PETER J. HOUDE	MICHELE L. SHUTTS
12	NASHUA	ELISE KATHRYN	MARC T. JONES	JILL C. ABBES
12	NASHUA	JAMISON RICHARD	RICHARD M. OZELLA JR.	NANCY G. ST. ARMAND
14	NASHUA	ANDREW JOSPEH	PAUL A. JOHNSON	HALLEE J. FISHER
14	NASHUA	HANNA DOUACEE	CHOR MOUA	NA YANG
15	NASHUA	ANDREW JOSEPH	PHILIP J. PARADIS	JUDITH M. BRESNAHAN

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
AUG.				
16	MANCHESTER	MARCUS WILLIAM	RONALD A. CONTENT SR.	KAREN A. LADZICK
16	MANCHESTER	AMANDA LILLIAN	DANIEL B. SMITH	KATHRYN B. HALLIDAY
17	NASHUA	CALEB JOSHUA	GENE E. MARTIN	JEANANNE L. RITCHIE
20	NASHUA	CLAYTON HUGH	JAMES E. FERGUSON JR.	AIREN B. SABAYBAY
20	MANCHESTER	KYLAH KATE-LYNN	EDGAR A. MARTI	KRIS C. KAZMIRCHUK
20	MANCHESTER	ALLISON MICHELLE	GREGORY S. WEINER	SHERI L. INAMORATI
20	NASHUA	ZOE ELIZABETH	ANTHONY C. WILLIAMS	ANGELA S. CLINE
21	NASHUA	CHRISTIAN C.	MICHAEL B. DESROCHERS	TRACEY D. WILSON
21	MANCHESTER	HAYDEN MICHAEL	RYSZARD KRYSIAK	STEPHANIE A. BELAND
22	NASHUA	SAMANTHA MCCALL	ROBERT D. CROATTI JR.	JILL ANN PERRY
26	NASHUA	KAITLIN KASIE	CRAIG G. BISHOP	SUSAN A. LORETTE
26	MANCHESTER	KATHERINE JANE	THOMAS M. FOLLETTE	SARAH J. CARLSON
28	MANCHESTER	MARK-ANTHONY	ANTHONY P. BUONANNO	RENEE J. BRINTON
28	NASHUA	SHANNON MARIE	MICHAEL P. O'DONNELL	MARIA E. D'ERAMO
29	NASHUA	CRAIG MICHAEL	GERALD E. JALBERT	SHERRI L. ESTES
30	NASHUA	MICHAEL JAMES	WALTER C. HARKNESS	JANE HELEN MARLOWE
31	NASHUA	BRANDON MICHAEL	GERGORY M. MIDDLETON	TRACY M. MERCIER
SEPT.				
1	MANCHESTER	MITCHELL ROBERT	BRUCE F. DALTON	CAROLEE A. RANDALL
6	NASHUA	TODD ROBERT	ROBERT D. WHITTAKER	TINA-MARIE DUPONT
9	MANCHESTER	SHANNON MARY	PETER C. DUFFY	DIANE P. DESTEFANO
11	NASHUA	DECLAN PATRICK	TERRENCE A. HUSSEY	JANE E. MCKENZIE
14	NASHUA	ANJELICA ELENA	JOSE A. GONZALEZ	LORNA A. RAYMOND
17	NASHUA	ERIK BRANDON	JOHN A. BLADES	AMY M. BRIGNANO
17	NASHUA	SABRINA CECILE	ROBERT G. GOODSPEED JR.	REBECCA C. DIONNE
17	MANCHESTER	ALISON MARIE	ROGER A. HEBERT	MARY ANN CASHIN
19	NASHUA	BRENDON MICHAEL	ERIC J. WOLOTSCHAJ	LORI ANN COOPER

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
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DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
SEPT.				
30	NASHUA	JONATHAN WILLIAM	WILLIAM P. DOHERTY	MARY E. TARDIFF
30	MANCHESTER	GABRIEL JOSEPH	JOSEPH A. PAOLELLA	STACY L. ZANKE
OCT.				
4	CONCORD	LOGAN LOUIS	DAVID B. SWEESY	DIANNE H. FLANDERS
6	NASHUA	BLAKE JOSEPH	WILLIAM P. WILLIAMS	MARY LEE SOJA
9	MANCHESTER	SCHUYLER REED	THOMAS R. VAILLANCOURT	JODY B. AGANS
9	NASHUA	CHRISTIAN M.	MICHAEL J. CHAPUT	VALERIE VITALE
10	NASHUA	DAVID IAN	WILLIAM S. GRAY	CHARLOTTE L. HICKS
10	MANCHESTER	CONNOR MICHAEL	HERBERT D. MARTIN	EILEEN A. MCGAHEY
10	NASHUA	ASHLEY RENE	RENE G. POIRIER	CYNTHIA A. BERRY
11	NASHUA	CORRIANNA ROSE	JEFFREY M. BOUCHER	KIRSTEN A. KENERSON
11	NASHUA	VALERIE ANN ⁶	SCOTT R. LIBBY	LAURIE J. PHANEUF
11	NASHUA	JAMES ALTON	JEFFREY M. LONG	JOANNE M. BUREAU
11	NASHUA	RAY ANTHONY	RAY R. RAWLINS	CHRISTINE A. BANKS
12	NASHUA	ALYSSA MARIE	ROBERT K. JONES	JOANNE M. ELLERO
13	NASHUA	JACK TIMOTHY	TIMOTHY A. DUFFY	SHERRY-LYNN SACCO
13	NASHUA	JAMES PAUL	JAMES R. JOLLY	ANNA K. POWERS
14	MANCHESTER	JULIE MARIE	MARK R. BENEDICT	HEIDI I. RECORD
14	NASHUA	JENNIFER NICOLE	THOMAS C. COFFEY	KAREN A. PETROPULOS
15	NASHUA	ZACHARY MICHAEL	DAVID W. PARTIN	KAREN J. EISENTRAUT
16	NASHUA	ANTHONY MARTIN	JOHN M. GAUTIERI	MARY B. GOULET
17	NASHUA	AUSTIN VAUGHN	THOMAS V. BAKER	KRISTEN L. DION
17	MANCHESTER	JEFFREY MARK	RONALD C. GRAVES	DEBORAH A. O'BRIEN
19	MANCHESTER	DANIELLE MARIE	DAVID S. BONNER	HEATHER M. BARRY
20	NASHUA	COLBY NOLIN	SCOTT D. DUBOIS	KELLEY L. NOLIN
21	NASHUA	CHASE DANIEL	DANIEL R. BANTHAM	KIMBERLY A. FREDERICKS
23	NASHUA	ANTHONY WILLIAM	ROBERT M. PERRY	CHRISTINA A. RYAN

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
OCT.				
24	NASHUA	MATTHEW RAYMOND	RAYMOND A. DANEAU	PAULA J. CURRY
26	NASHUA	MACKENZIE J.	JAMES P. HENNAS	SUSAN E. DUBE
29	MANCHESTER	GEORGE JAMES	GEORGE . BURGOON	DEANNA E. GROM
30	NASHUA	EMILY MARIAANN	WADE D. CURTIS	KATHY J. VEILLEUX
31	NASHUA	KRISTEN AUTUMN	KYLE S. EVELER	REBECCA J. MORTON
NOV.				
1	NASHUA	MIRANDA LOUISE	JON W. ARRIS	LISA J. LOISELLE
1	NASHUA	ADRIEN KIT	ASTON CHUN-ON CHAN	AGNES PUI-YAN WONG
5	NASHUA	NOAH SAMUEL	STEVEN R. ROY	RENE L. SCRIBNER
6	NASHUA	ETHAN HUNTER	HAROLD A. BRODELL	MARGARET A. SCAVONE
8	NASHUA	JAMES KEITH	BRETT J. BURNS	SUSAN M. WARNER
12	NASHUA	CASEY ROBERT	DONALD R. NEVERS	CARYN A. SWEDBERG
14	NASHUA	MEGAN CASSANDRA	PHILIP W. WORSTER	KRISTIN P. FROSHEISER
15	NASHUA	TROY CHRISTIAN	NEAL J. HARTMANN	MICHELLE J. GARLAND
15	NASHUA	MEGHAN ELIZABETH	MICHAEL H. WEST	JENNIFER R. JACOBON
17	NASHUA	DYLAN JAY	THOMAS R. BEAULIEU	MAURA E. KEELAN
19	MANCHESTER	LOGAN THOMAS	MARC E. NOZELL	WENDY E. THOMAS
19	NASHUA	KENNETH SHORT	KENNETH S. WHITTIER II	PAULA B. CARR
21	NASHUA	JACOB BRICE	DAVID P. SHOEMAKER	KIMBERLY A. BROCKLEHURST
21	NASHUA	RICHARD EMMANUEL	RONALD R. TORRES	STELLA J. TOWLE
22	MANCHESTER	SARAH ELIZABETH	DANIEL J. HURLEY	MARCIA A. HEALY
23	NASHUA	YASMINE NICHOLLE	KHALIL AZMI	KERRY S. ABT
23	NASHUA	BRIANNA KATHLEEN	BRUCE C. WETMORE	THERESE B. FRAZIER
24	NASHUA	BRENDAN PATRICK	RICHARD M. O'BRIEN	CELESTE G. PEDRETTI
25	NASHUA	JEREMY FRANCIS	JOHN P. KANE	HEIDI BADERTSCHER
26	NASHUA	LUKE EDWARD	BRIAN E. MOREY	LINDA L. HAYES

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
NOV.				
26	MANCHESTER	RACHEL CATHERINE	LAWRENCE B. SCHWARTZ	MARY E. BARANSKI
27	NASHUA	RYAN ANDREW	ANDREW W. SCHNEIDER	SHIRLEY A. CAMPBELL
29	NASHUA	MATTHEW AARON	ALAN C. BREWSTER	KIRA S. COAPLAND
30	NASHUA	CASSONDRA JILL	DONALD P. MARDEN	MONICA J. LORANGER
DEC.				
1	NASHUA	DARBY BISHOP	GORDON H. SHAW JR.	KELSEY B. FERNALD
2	NASHUA	ALEC PHILIP	JACK E. WATSON	MICHELE GOLOVE
5	MANCHESTER	MANDY MARIE	ROY E. ANDERSON JR.	LAURIE A. MCCARTHY
6	MANCHESTER	ZACHARY WOLFGANG	JAMES A. BEAUPARLANT	KELLI E. THORNTON
12	MANCHESTER	TYLER JACOB	MICHAEL R. HOYLE	DONNA L. DUVAL
30	MANCHESTER	KEVIN ALLAN	ALLAN R. SLOANE	SUSAN M. MCNULTY

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
JAN.				
1	KIRK A. HAGENOW	MERRIMACK	SHARON M. BOULANGER	MERRIMACK
6	MARK W. BLAKE	BRATTLEBORO VT.	KELLY A. COUCH	MERRIMACK
6	JONATHAN R. GALLOWAY	NASHUA	HEATHER S. WEBB	MERRIMACK
13	JOSEPH BUTERA	MERRIMACK	SHELLEY L. KLEIN	MERRIMACK
13	MARK J. CIARLA	MERRIMACK	PAULA E. KUPCHUN	MERRIMACK
20	JAMES L. O'BRIEN	MERRIMACK	JOAN M. TINKHAM	MERRIMACK
27	DAVID J. CHAMBERLAIN	MERRIMACK	MARYANNE E. GOODWIN	MERRIMACK
29	BASHIR A. HAZARIKA	MERRIMACK	HASNAH BTE MUSA	MERRIMACK
FEB.				
10	MICHAEL S. PINKHAM	MERRIMACK	MICHELLE T. MCKAY	MERRIMACK
17	SHANE A. SEVERY	MERRIMACK	DENISE M. EDWARDS	PORTSMOUTH
19	WAYNE N. COLSIA	EAST DERRY	ADRIENNE W. BELOTE	MERRIMACK
23	SCOTT A. BOUTIN	MERRIMACK	DONNA M. MARTINEAU	MERRIMACK
24	SCOTT H. GAUTHER	MERRIMACK	PAMELA A. TRIPLETT	MERRIMACK
24	CLIFFORD E. LOFGREN	CLEARWATER, FL.	FRANCINE T. TANGUAY	MERRIMACK
24	HAROLD M. QUAYLE	MERRIMACK	VALERIE J. SHEEHY	MERRIMACK
24	KEVIN J. SIEBERT	MERRIMACK	DONNA A. GOODIE	MERRIMACK
24	ALEXANDER R. TAMOK	MERRIMACK	KIM M. ADAMS	MERRIMACK
24	JASON J. STOVER	MERRIMACK	JENNIFER L. RUSH	MERRIMACK
27	HAROLD WATSON	MERRIMACK	BARBARA CONDON	MERRIMACK
29	CHOR MOUA	MERRIMACK	NA YANG	MERRIMACK
MAR.				
1	KENNETH W. DARBY	MERRIMACK	JODIE M. LATNO	MERRIMACK
2	GARY L. PEARCE	MERRIMACK	DONNA M. SACCENTE	MERRIAMCK
9	RANDOLPH B. ERNST	MERRIMACK	MARY E. CARON	MERRIMACK
15	SALVATORE M. MENDOLA	MERRIMACK	NICOLE R. MURGO	MERRIMACK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
MAR.				
15	PAUL W. STRATTON	MERRIMACK	TAMMY A. DUDLEY	MERRIMACK
23	MICHAEL H. LIVINGSTON	LOWELL, MA.	TRACY M. LIPPE	MERRIMACK
30	PAUL D. LAForge	MERRIMACK	LORALYNA SICKLES	NASHUA
30	JOHN J. TERESCIK III	MERRIMACK	LEE A. SCHULTZ	MERRIMACK
APR.				
6	CHRISTOPHER P. BACHAND	MERRIMACK	TONI M. ROBINSON	MERRIMACK
6	JOSEPH M. VISCO	MERRIMACK	GABRIELA S. GAMBOA	NASHUA
12	BRUCE A. PARISEY	MERRIMACK	JUDITH M. DAVIS	MERRIMACK
14	ARTURS E. DINBERGS	MERRIMACK	CHRISTINE M. DOHERTY	MERRIMACK
14	CHARLES A. MOSLEY	MERRIMACK	ELAINE M. DECOTIS	MERRIMACK
19	GARY L. LEBLANC	MERRIMACK	NICOLE M. MIHAL	MERRIMACK
20	MARK S. DECATO	MERRIMACK	WENDY L. BOISSONEAU	MERRIMACK
20	WARREN A. GEER	MERRIMACK	JANICE E. HAVEY	MERRIMACK
20	WALTER E. MURRAY III	MERRIMACK	CHERYL A. RACICOT	MERRIMACK
20	KEVIN C. NEARY	MERRIMACK	ISABEL M. PORE	MERRIMACK
20	ERIC P. SEARS	MERRIMACK	MICHELENE B. DAMOUR	BEDFORD
26	CHRISTOPHER M. MARTIN	MERRIMACK	BRENDA M. BARIL	MERRIMACK
27	JOHN P. FORD	MERRIMACK	MAUREEN A. HENNESSEY	MERRIMACK
27	MARK M. SAVARY	MERRIMACK	CATHY GREENHALGE	MERRIMACK
MAY				
2	GREGORY B. COLVIN	MERRIMACK	MONICA SALVESEN	FRANCESTOWN
4	JOHN F. ZIEMBA JR.	HAMPTON	KRISTINE M. ABOSHAR	MERRIMACK
5	RICHARD A. GAUTHIER	MERRIMACK	RHONDA L. BELMOSTO	MERRIMACK
11	ALBERT R. CASTIGLIONI	MERRIMACK	DARLENE M. BEARD	MERRIMACK
11	DERRICK J. DISHAROOM	MERRIMACK	JENNIFER LYNN VAZQUEZ	MERRIMACK
11	RUSSELL L. HILLIARD	MERRIMACK	HONI LORI JENNINGS	MERRIMACK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
MAY				
18	CARL D. DOYON	MERRIMACK	JULIE A. DESAUTELS	MERRIMACK
18	AUSTIN FAZENBAKER	MERRIMACK	BONNIE G. GARDNER	MERRIMACK
18	PAUL T. POULIOT	MERRIMACK	CARLA A. KINGSTON	MERRIMACK
18	FRANK ROMAR	MERRIMACK	BESSIE M. BARRINGER	MERRIMACK
18	DAVID J. SALLESE	MERRIMACK	KAREN I. FEILTEAU	MERRIMACK
18	STEVEN S. WHITE	MERRIMACK	ALEXIS M. RYBCZYK	MANCHESTER
28	ROBERT G. DELISLE	MANCHESTER	LAURA A. BYERS	MERRIMACK
25	JOSEPH R. DUQUETTE	NASHUA	KAREN A. KRYANDER	MERRIMACK
25	PAUL N. PETRAIN	MERRIMACK	JUDITH G. BANKS	MERRIMACK
25	A. JOSEPH WILLIAMS III	NASHUA	PATRICIA M. MANSFIELD	MERRIMACK
JUNE				
1	JAMES J. DONOVAN JR.	MERRIMACK	DENISE A. LALIBERTE	NASHUA
1	GARRETT T. HALL	MERRIMACK	LAURA L. ANDERSON	MERRIMACK
1	DALE R. PLUMMER	MERRIMACK	JENNIFER L. VIGUE	MERRIMACK
1	JAMES M. SANFORD	MERRIMACK	CHERI L. BOND	MERRIMACK
1	STEVEN R. SAVARY	MERRIMACK	MELISSA E. PAYETTE	MANCHESTER
1	MICHAEL J. VILOT	MERRIMACK	GAIL L. SPERA	MERRIMACK
8	JOHN W. MASON	PEPPERELL, MA.	SUSAN M. EDMONDS	MERRIMACK
8	RICHARD S. BOSSART	MERRIMACK	CHRISTINA M. UPSON	MERRIMACK
8	SHAWN L. GEARIN	MERRIMACK	CHERYL A. BANNAN	MERRIMACK
8	SEAN M. MURPHY	MILFORD, MA.	LORI ANN KENDALL	MERRIMACK
9	ROBERT J. DOZOIS JR.	MERRIMACK	TAMMY S. FARR	MERRIMACK
15	MICHAEL VON DADELSZEN	CANADA	LETICIA QUILES	MERRIMACK
15	ERIK S. BERTRAND	MERRIMACK	KARINA A. DYER	LONDONDERRY
15	ROBERT C. ROHR	NASHUA	CHRISTINE C. PROVENCHER	MERRIMACK
15	CHRISTOPHER W. LUCIER	MERRIMACK	CHRISTINE L. LEFAVOR	MERRIMACK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
JUNE				
15	JOHN J. HARDY	MERRIMACK	SHARON T. BILODEAU	MERRIMACK
16	DANIEL S. DILORENZO	MERRIMACK	PATRICIA M. CAULEY	MERRIMACK
22	RICHARD P. DAVENPORT	GOFFSTOWN	STEPHANIE A. KOLB	MERRIMACK
20	JAMES C. HELIE SR.	MERRIMACK	CRISANNE J. MACINNIS	MERRIMACK
21	CORNELL FLOYD	MERRIMACK	JESSICA LAMY	MERRIMACK
21	THOMAS E. FURLONG	MERRIMACK	JILL M. RIVARD	MERRIMACK
22	SCOTT Z. BOUCHARD	MERRIMACK	DENISE J. SANTSPREE	LONDONDERRY
22	LOREN C. KNIGHT	MERRIMACK	YASHA JOY BODY	HOLLIS
22	JAY T. BERNARD	MERRIMACK	KATHY L. SMITH	MERRIMACK
22	LESLEY R. DUNCAN JR.	MERRIMACK	NICKI L. SEVERSON	NASHUA
22	MICHAEL D. SHERMAN	MERRIMACK	JOYCE M. TALBOT	PELHAM
23	DION A. LEWIS	KINGSTON, MA.	LISA C. GINSBURG	KINGSTON, MA.
29	MARK R. ST. HILAIRE	MERRIMACK	JENNIFER L. MURPHY	MERRIMACK
29	GLENN A. STONE	MERRIMACK	JANET C. WEST	MILFORD
JULY				
6	THOMAS R. FIELD	MERRIMACK	ANTHENA C. HOLEVAS	MERRIMACK
6	AARON S. PRINZ	MERRIMACK	NICOLE A. GAUMONT	MERRIMACK
6	RONALD K. MARTIN	MERRIMACK	NANCY A. OUELLETTE	MERRIMACK
6	RICHARD A. HATFIELD	MERRIMACK	CHRISTINE P. DESROCHE	MERRIMACK
6	GEORGE L. MONTMINY JR.	MERRIMACK	JANICE M. SEVERANCE	MERRIMACK
13	DAVID M. SCHOEMAKER	VANCOUVER, WA.	CLAIRE T. PELLETIER	MERRIMACK
20	KEITH D. BONENFANT	MERRIMACK	KIMBERLY A. MCINNIS	NASHUA
20	JOSEPH F. STONE	HUDSON	LEIGH A. CARR	MERRIMACK
20	KENNETH F. LAURIA	MERRIMACK	MELISSA WIGGETT	MERRIMACK
21	MARC A. FOURNIER	SALEM	DEBORAH M. CATERINO	MERRIMACK
27	ALFRED A. GILBERT JR.	MERRIMACK	ELIZABETH A. GODFREY	MERRIMACK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
JULY				
27	MICHAEL A. HOUSMAN	MERRIMACK	MICHELLE COLANGELO	MERRIMACK
27	JASON M. HUGH	MERRIMACK	DANIELLE J. BENDER	MERRIMACK
29	JOHN M. FRANCIS	MERRIMACK	ALICE V. BROOKS	MERRIMACK
29	GLENN A. STONE	MERRIMACK	JANET C. WEST	MILFORD
AUG.				
3	JAY L. HODKINSON	MERRIMACK	CHRISTINE R. CONDON	MERRIMACK
3	GEORGE B. HU	MERRIMACK	LIN CHENG	MERRIMACK
3	TIMOTHY A. POWELL	MERRIMACK	DEBRA A. NYBLOM	MERRIAMCK
4	KEVIN B. HARWOOD	MONT VERNON	BARBARA L. FOWLE	MERRIMACK
9	MICHAEL A. AMARELLO	MERRIMACK	VIRGINIA A. PINEDA	LOWELL, MA.
10	TIMOTHY K. BONESHO	CHICAGO, IL.	ALEXANDRIA L. DEBLASIO	CHICAGO, IL.
10	DONALD D. BROWN	MERRIMACK	LISA A. CALZINI	MERRIMACK
10	JEFFREY G. HENDERSON	MERRIMACK	DIANE C. CHOUINARD	MERRIMACK
10	MARTIN Q. ORTIZ JR.	MERRIMACK	RUTH AL. LAURSEN	MERRIMACK
10	DINO E. QUINTERO	BEACON, NY	CHRISTINE L. GREGOWSKA	MERRIMACK
15	EDWARD J. MUSTERER	MERRIMACK	CAROL A. HORSCH	MERRIMACK
17	GEOFFREY E. BOURQUE	MERRIMACK	LISA V. ANDERSSON	MERRIMACK
17	SEAN D. GEELEN	MERRIMACK	SHARON M. HARPIN	MERRIMACK
17	STANLEY J. FURGAL JR.	MERRIMACK	EILEEN F. TEXEIRA	MANCHESTER
17	KEVIN A. KLAUSNER	MERRIMACK	KIMBERLY A. OSGA	MERRIMACK
17	KEVIN R. MICHALEWICZ	MERRIMACK	INGA M. CARBARY	HUDSON
17	JEFFREY B. SILHA	EL GRANADA, CA.	KIM M. MARTIN	EL GRANADA, CA.
24	STEPHEN G. DIPIETRO	MERRIMACK	KELLEY LEE-ANNE KOZDRA	MERRIMACK
24	DEAN P. EMERSON	MERRIMACK	KRISTINE L. LAPAGLIA	MERRIMACK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
AUG.				
24	CRAIG E. ERICKSON	MERRIMACK	PAMELA KEENAN	MERRIMACK
24	STEPHEN M. JOHNSTON	MERRIMACK	CYNTHIA KALLAN	MERRIMACK
24	DANIEL R. LYNCH	MERRIMACK	DEBORAH L. SMALL	PLYMOUTH
SEPT.				
1	KIRK S. ANDERSON	MERRIMACK	MADELON E. MCCARTHY	MERRIMACK
1	GARY S. LINCOLN	MERRIMACK	ELAINE F. TAGLIAMONTE	MERRIMACK
1	WILLIAM C. MARKO	MERRIMACK	JENNIFER A. DAVIS	MERRIMACK
7	STEVEN B. ANDERSON	MERRIMACK	CHERYL M. LEMAY	MERRIMACK
7	JAMES D. CATE	MERRIMACK	PATRICIA A. VILLIARD	MERRIMACK
7	DON JAY JACKSON	HUDSON	JESSICA L. BURNS	MERRIMACK
7	BRIAN J. KEROUAC	MILFORD	TRACY E. ACKERSON	MERRIMACK
7	ARTHUR L. ROUNDY	MERRIMACK	KATHLEEN A. FABIAN	NASHUA
7	ROBERT P. TRABUCCHI JR.	MERRIMACK	SHARI L. MARCH	MERRIMACK
8	JOHN E. DOUBLEDAY JR.	CHESHIRE	CHRISTINE M. DESMARAIS	MERRIMACK
14	GLENN G. BERNARD	MERRIMACK	JULIE A. SWENSON	MERRIMACK
14	SEAN M. FOYE	MERRIMACK	KELLY A. HAGERTY	MERRIMACK
14	KEVIN P. MURRAY	MERRIMACK	DIANE M. PROVENCHER	MERRIMACK
15	MICHAEL D. GUEST	MERRIMACK	ANGELA T. MENCHION	MERRIMACK
15	MICHAEL A. OLIN	MERRIMACK	MARTHA M. HOWE	MERRIMACK
20	JONATHAN T. STEVENS	AMHERST	DEBORAH L. VICKERS	MERRIMACK
21	STEPHEN M. AMARI	WASHINGTON	SHELLEY A. HILL	MERRIMACK
21	ROBERT J. BULLOCK	MERRIMACK	KRISTEN ANN MULLIN	MERRIMACK
21	MICHAEL R. MALZONE	MERRIMACK	LISA M. SOILEAU	MERRIMACK
21	JAY P. THOMAS	SOMERVILLE, MA.	KATHERINE A. BURDEN	SOMERVILLE, MA.
21	RALPH R. MAUGEL JR.	MERRIMACK	MADELEINE R. HARRINGTON	MERRIMACK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
SEPT.				
21	DEWEY R. WATKINS	NASHUA	JANE F. JORDAN	MERRIMACK
22	MARK K. INGALLS	MERRIMACK	JENNIFER L. WAHL	MERRIMACK
28	JOSHUA MOULTON	MERRIMACK	REBEKAH M. BRIGHAM	MERRIMACK
28	JAMES F. POWERS JR.	MERRIMACK	JANE P. MERCIER	MERRIMACK
OCT.				
5	MICHAEL DEMONTE	MERRIMACK	TRACY LYNN HILDRETH	MERRIMACK
5	KEVIN C. ROCHE	MERRIMACK	AMBER J. WHITE	MERRIMACK
5	TODD J. SCHOFIELD	MERRIMACK	CHRISTINE C. SIENA	MERRIMACK
6	ROBERT A. SAVINELLI	MERRIMACK	CHRISTINE WIEHENSTROER	MERRIMACK
12	WAYNE A. SEWADE	MERRIMACK	MARIAN LEE BERRY	MERRIMACK
12	RAYMOND T. HUBBARD	MERRIMACK	JACQUELINE L. DREW	MERRIMACK
12	DONALD C. MASSON	MERRIMACK	BARBARA J. DAVIES	MERRIMACK
12	JOHN H. SPENCE SR.	MERRIMACK	TERESA L. O'CONNOR	MERRIMACK
13	EDUARDO B. CARBALLO II	MERRIMACK	DANIELA RIEMER	MERRIMACK
13	JOHN A. DUDASH	MERRIMACK	DOROTHEA R. BOSQUET	MERRIMACK
13	GREG S. NORRIS	MERRIMACK	CORINNE B. GUYETT	NEWTON
13	HEINZ A. SMITH	MERRIMACK	TRACIE L. TENTERIS	MERRIMACK
19	GARY D. HERLIHY	MERRIMACK	RITA A. QUINTON	CHELMSFORD MA
26	BARRY A. ARSENEAU JR.	MERRIMACK	KATHY L. CIARLA	MERRIMACK
26	TIMOTHY J. HOSMAN	SALEM, MA	NORA H. AVILES	SALEM, MA
27	RONALD P. ALLEN	MERRIMACK	BRENDA R. SILVA	MERRIMACK
28	MICHAEL A. MARTIN	MERRIMACK	DIANA E. MARTIN	MERRIMACK
NOV.				
2	DARREN K. MARDEN	MERRIMACK	HILORY PICKELL	MERRIMACK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
NOV.				
8	JAMES W. BEAN	MERRIMACK	CATHERIN E M. LEVESQUE	MERRIMACK
9	MICHAEL A. CARON	MERRIMACK	HELEN P. COX	MERRIMACK
16	PETER M. LEBLANC	DUNSTABLE, MA.	JEAN I. HAMMOND	MERRIMACK
16	ALAN N. MORSE	NASHUA	JENNIFER P. HALL	MERRIMACK
17	MARK G. TRUDEAU	MERRIMACK	HEATHER D. FOWLER	MERRIMACK
27	MICHAEL G. MITCHELL	MERRIMACK	NANCY J. BROWNELL	MERRIMACK
28	SURAT NUENOOM	MERRIMACK	CLAIRE M. VILLEMAIRE	MERRIMACK
30	STEPHEN HOPKINS	MERRIMACK	DEBORAH HORNE	LONDONDERY
30	CHRISTOPHER WYMAN	MERRIMACK	JESSICA WHITE	MERRIMACK.
DEC.				
14	ROBERT W. BRADY	PHOENIX, AZ.	KATHY K. MAGOON	MERRIMACK
20	DAVID W. MCCRAY	MERRIMACK	RITA T. HOGAN	MERRIMACK
24	BRIAN M. BOERNER	MERRIMACK	AMANDA B. YONKIN	MERRIMACK
28	JEREMY C. TEMPLE	CENTER HARBOR	SUZANNE N. AUGROS	MERRIMACK
28	EDWIN L. DOTTERY	MERRIMACK	ELIZABETH M. BOURNIVAL	MERRIMACK

DEATHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	NAME OF DECEASED	PLACE OF DEATH
1995		
APRIL		
25	BLANCHE ROULEAU	NASHUA
JANUARY		
4	MARY SVRCEK	MANCHESTER
12	THELMA ROSE FREGEAU	NASHUA
15	ERNEST G. ALLGROVE	NASHUA
FEBRUARY		
6	ORRIN CONNELL	NASHUA
22	MARION BROWN	MERRIMACK
MARCH		
4	TAMMI M. MORRISSEY	MERRIMACK
8	THOMAS A. TRAINOR	MANCHESTER
10	CATHERINE MURPHY HAYES	NASHUA
14	FREDERICK M. OELSCHNER	NASHUA
20	MARJORIE YORK	MERRIMACK
25	FREDERICK G. AHRENS	NASHUA
APRIL		
2	NUNZIATA PETRALIA	MERRIMACK
3	DAVID S. SELVIS SR.	NASHUA
4	MONICA S. GIACAPUZZI	NASHUA
4	HELEN W. LEPAK	NASHUA
4	MADELEINE M. PELLEGRINO	NASHUA
9	BARBARA MAYHEW	MANCHESTER
10	THOMAS M. STEVENS	MERRIMACK
MAY		
3	JAMES H. FOGG	NASHUA
10	ISOBEL DUKAS	NASHUA
10	LILLIAN MALINOSKI	GOFFSTOWN
17	BURLEIGH H. MORRISON	NASHUA
21	MICHAEL WILLIAM RAYMOND	MERRIMACK
27	DONALD RAYMOND SMITH	MERRIMACK
28	WALTER ELLWOOD KING JR.	MERRIMACK
30	HELEN C. SMITH	NASHUA

DEATHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	NAME OF DECEASED	PLACE OF DEATH
JUNE		
15	GAIL HILTZ-MILES	MANCHESTER
21	DAVID ROBICHAUD	MERRIMACK
25	WALDO F. CROSS	NASHUA
JULY		
4	PAULINE C. ST. PIERRE	MERRIMACK
7	MARY FRANCES GRADY	NASHUA
10	SIMONNE I. WALAS	MANCHESTER
13	LOUISE V. VASIL	MANCHESTER
AUGUST		
2	MARQUIS JEANNETTE	NASHUA
16	OLIVER RAY CAVANAUGH	NASHUA
17	JUDITH ANITA GRAHAM	MERRIMACK
18	WESLEY E. KLINE SR.	MANCHESTER
18	MURIEL M. E. MURDOCK	MERRIMACK
20	MARVIN FRANK MAYO	NASHUA
SEPTEMBER		
3	RUTH J. QUIGLEY	MERRIMACK
3	PAMELA J. THIBODEAU	NASHUA
4	MARY ELLEN HOBBS	NASHUA
5	MARJORIE WINGET	MERRIMACK
12	LIONEL J. PANNETON	MERRIMACK
15	RITA NOLET	GOFFSTOWN
18	VICKI L. BELL	MERRIMACK
OCTOBER		
7	JAMES A. VAN STRY	MANCHESTER
13	WALLACE N. BERRY	NASHUA
15	FRANCES A. SNELL	MERRIMACK
17	ARTHUR E. ROSS	MERRIMACK
18	MARY J. TANNER	NASHUA
24	JOHN POVILAN	MANCHESTER
NOVEMBER		
6	ROBERT MILLARD	NASHUA
13	MANUEL N. GRANCHELLI	NASHUA
14	ROBERT F. KAUFMAN	DERRY

DEATHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1996

DATE	NAME OF DECEASED	PLACE OF DEATH
NOVEMBER		
19	DAVID E. BONNER	MERRIMACK
19	DAVID DUHAIME	MANCHESTER
23	HILDEGARDE ANSDELL	MERRIMACK
27	GRACE M. SHEEHAN	MERRIMACK
27	ROSEMARY GALLANT	NASHUA
DECEMBER		
8	ROGER R. BERNIER	NASHUA
16	JAMES H. FRENCH	LACONIA
23	HANS OSTERLOH	MERRIMACK
24	BRIANNA M. BRIGGS	NASHUA
26	NANCY H. VAIL	NASHUA
31	CLOVIS I. DESMARAIS	MERRIMACK



WHEELER CHAPEL



FIELD'S BRIDGE



SOUTH MERRIMACK
CONGREGATIONAL
CHURCH



SOUHEGAN FALLS



FIRST CONGREGATIONAL
CHURCH



SOLDIERS' & SAILORS'
MONUMENT



TOWN HALL



MATTHEW THORNTON
MONUMENT



SIGNER'S HOUSE



RIDDLE'S TAVERN

Municipal Services

Telephone Directory

Assessor.....	424-5136
Code Enforcement and Inspection.....	424-3531
Community Development.....	424-3531
Conservation Commission.....	424-3531
District Court.....	424-9916
Finance Department.....	424-2331
Fire Department.....	424-3690
Highway Garage.....	424-9411
Landfill and Recycling.....	424-2604
Library.....	424-5021
Parks and Recreation.....	882-1046
Planning and Zoning.....	424-3531
Police Department.....	424-3774
Public Works Administration.....	424-5137
Selectmen's Office.....	424-2331
Superintendent of Schools.....	424-6200
Town Clerk/Tax Collector.....	424-3651
Town Manager.....	424-2331
Wastewater Treatment Facility.....	883-8196
Water District.....	424-9241

EMERGENCY TELEPHONE NUMBERS

(FIRE, POLICE, AMBULANCE)

DIAL 9-1-1

Office Hours

Assessing Department.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
Code Enforcement & Inspection.....	Monday-Friday 8:00 a.m. - 4:30 p.m.
Community Development.....	Monday-Friday 8:00 a.m. - 4:30 p.m.
District Court.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
*Landfill and Recycling.....	Tuesday-Saturday 8:00 a.m. - 4:00 p.m.
*Library.....	Monday-Thursday 9:00 a.m. - 9:00 p.m. Friday-Saturday 9:00 a.m. - 5:00 p.m. Sunday 1:00 p.m. - 5:00 p.m.
Parks and Recreation Department.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
Planning and Zoning Department.....	Monday-Friday 8:00 a.m. - 4:30 p.m.
Public Works Administration.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
Selectmen's Office.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
Town Clerk/Tax Collector.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
	Second And Fourth Monday Evening Of Each Month 7:00 p.m. - 9:00 p.m.
Water District.....	Monday-Friday 8:00 a.m. - 4:30 p.m.

*Special Summer and/or Winter Hours - Please call to confirm these hours.

Schedule of Meetings

Board of Selectmen	First and Third Thursday of the Month - 7:30 p.m.
Planning Board	Every Tuesday of the Month - 7:30 p.m.
Zoning Board of Adjustment	Fourth Thursday of the Month - 7:00 p.m. (Third Tuesday in November and December)
Conservation Commission	Second and Fourth Tuesday of the Month - 7:00 p.m.
Parks and Recreation Committee	Third Wednesday of the Month - 7:00 p.m. (No meeting in July)
Solid Waste Advisory Committee	Second Thursday of the Month - 7:30 p.m.

Note: Meetings sometime vary. Please call the Selectmen's Office at 424-2331 to confirm the above schedule.

1997 Town Holidays

New Year's Day - Wednesday, January 1, 1997

Presidents' Day - Monday, February 17, 1997

Memorial Day - Monday, May 26, 1997

Independence Day - Friday, July 4, 1997

Labor Day - Monday, September 1, 1997

Veterans' Day - Tuesday, November 11, 1997

Thanksgiving Day - Thursday, November 27, 1997

Day After Thanksgiving - Friday, November 28, 1997

Christmas Day - Thursday, December 25, 1997